QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting
Attachment

11 APRIL 2018

ITEM 5.1 STRATEGIES FOR REVIEW

ATTACHMENT 1 BUSINESS PAPER REPORT - DISABILITY INCLUSION ACTION PLAN 2017

ORDINARY MEETING OF COUNCIL DETERMINATION REPORTS

24 MAY 2017

8.12 Disability Inclusion Action Plan (Ref: C1770609; Author: Fulton/Manser)

Summary

A Disability Inclusion Action Plan that complies with the NSW government's guidelines and requirements has been prepared for adoption by Council. This document was placed on public exhibition for 28 days. The final version of the QPRC Disability Inclusion Action Plan is now presented to Council for adoption. Once adopted, it will be forwarded to the Disability Trust of NSW for their endorsement.

Recommendation

That Council:

- adopt the Disability Inclusion Action Plan,
- 2. forward the Plan to the Disability Council of NSW for their endorsement.

Background

In 2014 the NSW Government enacted the *Disability Inclusion Act 2014*. One component of this Act is a requirement for all NSW state and local government authorities to prepare a Disability Inclusion Action Plan to outline the practical, operational and strategic actions that the Council will take to promote access to services, information and employment, and promote the rights of people with disability.

The Disability Inclusion Action Plan (DIAP) must be submitted to the Disability Council NSW for endorsement. The NSW Government mandated that Councils must have an endorsed DIAP in place by July 2017 and that it must be incorporated into the Integrated Planning and Reporting process. The implementation of the Plan must be reported on as part of Council's Annual Report.

At the Council meeting in March 2017, council resolved to place the QPRC Draft Disability Inclusion Action Plan on public exhibition for 28 days from 29 March to 26 April 2017. A total of seven submissions were received that have informed the revision of the original draft. A summary of the submissions received is attached.

A variety of responses were made in the submissions received, including:

- Some changes to the terminology used within the Plan have been made in response to submissions during the Public Consultation phase,
- Some submissions have not resulted in amendments to the DIAP, but will inform how the Plan will be implemented,
- Some submissions were referred to the Community Connections area for their action, and
- Some new action items were included in the DIAP.

Many of the submissions related to specific infrastructure issues that are relevant to the Pedestrian Access and Mobility Plan (PAMP) that is currently being reviewed by Council and have been forwarded for consideration in the development of the new PAMP.

The new actions that have been included are all within Focus Area 2 - Creating a Liveable Community and are summarised below.

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Mr Tim Overall – Administrator, Chairperson

24 MAY 2017

8.12 Disability Inclusion Action Plan (Ref: C1770609; Author: Fulton/Manser) (Continued)

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Mr Tim Overall – Administrator, Chairperson

24 MAY 2017

8.12 Disability Inclusion Action Plan (Ref: C1770609; Author: Fulton/Manser) (Continued)

Implications

Legal

Preparation and adoption of a Disability Inclusion Action Plan by July 2017 is a mandated requirement for council under the NSW *Disability Inclusion Act 2014* and the *Disability Inclusion Regulation 2014*.

Once Council has adopted the DIAP, it must be forwarded to the Disability Council of NSW for their endorsement.

Social / Cultural

The social outcomes of the implementation of the DIAP include the benefits of an inclusive community for all residents of and visitors to the Queanbeyan-Palerang Region. Universal design principles applied to public spaces, parks and community purpose buildings benefit people with disabilities and others living in our community, such as children, parents with prams and seniors.

The DIAP strategies support the UN Convention on the Rights of People with a Disability and the Disability Inclusion Act 2014 disability principles regarding equal access to goods, services and participation in community life.

The social model of disability, outlined in the United Nations Convention on the Rights of Persons with Disabilities (UNCRPD), states people with disability are not disabled by their impairment but by the barriers in the community that prevent them gaining equal access to information, services, transport, housing, education, training, employment, and social opportunities.

Analysis indicates that there are significant economic reasons for increasing the inclusiveness of our society. There are financial gains for both individuals and for the economy by moving people into productive and fulfilling employment and by reducing modification costs through inclusive planning and the application of universal design principles.

Engagement

Extensive community consultation was undertaken to inform the development of the Disability Inclusion Action Plan. This included consultations with individuals with disability, carers, community groups and service providers in all townships and rural residential areas across the LGA. Detailed reports of each consultation have been prepared and are available on request.

Additional consultation was undertaken on the Draft DIAP, and this has resulted in minor amendments to the Plan.

Financial

Delivery of some aspects of the DIAP may incur a cost in the future. The plan has been prepared with a view to build on existing services, include disability access in standard planning and service delivery processes rather than expansion of service or infrastructure. For example, the need to meet accessibility criteria was included in the specifications for the new website, and inclusion of accessible equipment was included in planning for the Queen Elizabeth II park from the beginning.

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Mr Tim Overall – Administrator, Chairperson

24 MAY 2017

8.12 Disability Inclusion Action Plan (Ref: C1770609; Author: Fulton/Manser) (Continued)

Delivery of the actions in the DIAP should be able to be done within existing operational budgets. Any specific actions with new costs will be included in future budget development.

Integrated Plan

Action items from the DIAP need to be included in QPRC's Integrated Planning and Reporting process. Council needs to report against the specific action items contained in the DIAP in its Annual Report, demonstrating how delivery of actions outlined in the QPRC DIAP feed back into the NSW Disability Inclusion Plan.

Conclusion

A Disability Inclusion Action Plan that complies with the NSW government's guidelines and requirements has been prepared for adoption by Council. This document was placed on public exhibition for 28 days for community input prior to its finalisation and adoption by Council. Seven submissions were received, and the final version presented to Council includes some minor revisions and three additional action items. Once the Disability Inclusion Action Plan has been adopted by Council, it will be forwarded to the Disability Trust of NSW for their endorsement.

Attachments

Attachment 1 Summary of submissions received from Public Exhibition period (Under

Separate Cover)

Attachment 2 Disability Inclusion Action Plan - Final for Adoption (Under Separate Cover)

QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting
Attachment

11 APRIL 2018

ITEM 5.1 STRATEGIES FOR REVIEW

ATTACHMENT 2 BUSINESS PAPER REPORT - SPORTS FACILITIES STRATEGIC PLAN 2017

PLANNING AND STRATEGY COMMITTEE OF THE WHOLE INFRASTRUCTURE SERVICES

14 JUNE 2017

6.1 Sports Facilities Stategic Plan (Ref: C1759686; Author: Thompson/Geyer)

Summary

At its ordinary meeting of 22 February 2017 Council endorsed the Draft Sports Facilities Strategic Plan to be placed on public exhibition. The plan was exhibited over March 2017 and a number of responses received from the community and sporting groups on varying aspects of the Plan. The outcomes of the exhibition period are included in this report for Council's consideration.

Recommendation

That Council

1. Adopt the Sports Facilities Strategic Plan and its recommendations

Background

The Sports Facilities Strategic Plan contains six key strategies developed for the future provision of sporting facilities in Queanbeyan-Palerang. Its recommendations aim to ensure sporting needs are addressed and opportunities for recreation, health and well-being are covered for the whole community.

Strategy 1 - Sporting Clusters or Hubs

Goal: Establishment and careful management of integrated sporting hubs strategically located throughout the LGA

Strategy 2 - Facility Rationalisation

Goal: Optimised land use and return on investment for capital and operational funds

Strategy 3 – Provide high level sporting opportunities

Goal: Increase capacity for QPRC based clubs and reduce the cross border drain of sporting talent

Strategy 4 - Provide a home facility for all QPRC based clubs

Goal: Eliminate the need for QPRC based clubs to transfer home games into the ACT

Strategy 5 – Provide accessible and equitably distributed unstructured recreational facilities throughout QPRC area.

Goal: Provide opportunities for recreation, health and well-being for the whole community

Strategy 6 - Economic Development through Sports

Goal: Sports and Recreational events and activities contribute an ongoing economic return to the community

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14 JUNE 2017

6.1 Sports Facilities Stategic Plan (Ref: C1759686; Author: Thompson/Geyer) (Continued)

Public submissions were received from a number of sporting groups, developers and individuals (see attachment). Some were in support of proposed strategies, some provided additional data to inform the document and others raised concerns about parts of the draft Plan. The additional data provided has been incorporated into the needs analysis and data base for future use. Feedback on the Key Strategies is addressed below.

Strategy 1 — Sporting Clusters or Hubs

 Continue acquisition and development of Bungendore Road property to establish the Bungendore sporting hub.

The Bungendore Sporting Hub is proposed to be located on land off Bungendore Road, adjoining Turralo Creek, and is zoned RE1 Public Recreation under the Palerang LEP 2014. The site was listed for acquisition. At its ordinary meeting on 4 February 2016, the former Palerang Council resolved (*CW5/2016*) that Council:

- Approach the owners of Lot 2 DP548291 to discuss purchase of a lot, based on the payment of compensation for the land to be acquired in accordance with the provisions of the Land Acquisition (Just Terms Compensation) Act 1991.
- Receive a further report with recommendations on the outcomes of the contact and negotiations with the owners.

Council had commenced the process in accordance with resolution CW5/2016, however the matter stalled following the amalgamation proclamation. One submission received, from consultants representing developers, requested Council look at fields within other developments. A great deal of work was carried out by the former Palerang Council and the Bungendore Road option was considered the best for the sporting community. The site also aligns with the concept of sporting hubs, rather than single or double fields in isolation.

A combined letter was received, signed by all sporting codes in the Bungendore area, fully supporting the proposed Bungendore Sporting Hub and encouraging Council to continue with the project. It is recommended the acquisition process commenced by Palerang Council be reinitiated.

Within Strategy 1, it also recommends the five proposed sports fields and sports courts for Googong be designed and managed as a Sporting Hub.

Strategy 2 - Facility Rationalisation

- Focus Aquatic sports at the future Regional Sports Complex, allowing Queanbeyan and Googong Aquatic Centres to provide for family leisure activities
- Negotiate an amendment to the Googong VPA to divert resources from the proposed Aquatic Centre to indoor and outdoor sports facilities.

Based on submissions received and chatter on social media during the exhibition period, it appears a misunderstanding of these recommendations was circulating within the community. The Googong Voluntary Planning Agreement does not provide for a 50m Olympic size aquatic centre in Googong. Rather it allows for a 25m x 8 lane pool with 50m² toddlers pool and 2 indoor sports courts. The facilities are to be delivered when the town reaches 75% of full population.

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14 JUNE 2017

6.1 Sports Facilities Stategic Plan (Ref: C1759686; Author: Thompson/Geyer) (Continued)

Based on current sales and occupancy rates that population is expected to be reached around late 2025. An amended VPA, subject to formal agreement, has the potential of converting the existing Club Googong pool into a public pool and expanded recreational facilities at the Googong indoor sports facility, or converting other infrastructure elements towards regional sporting facilities for example. If adopted, this recommendation only allows for negotiations to commence. Any amendment to the VPA will require separate community consultation and exhibition before formal approval can be issued in accordance with the Environment and Planning Assessment Act.

Strategy 3 - Provide high level sporting opportunities

 Establish the Regional Sports Complex, catering for Premier and W League Soccer, A Grade Hockey, Basketball, Aquatics and ancillary sports and activities.

The Regional Sports Complex gained strong support from the sports community throughout the Sports Council meetings and community engagement process. The complex will allow for a level of sports currently not available to clubs within the Queanbeyan-Palerang region and will pave the way for an increase in sports development. The complex will also provide a much needed home base for clubs currently travelling over the border or using lower standard facilities.

Implications

Legal

The Sports Facilities Strategic Plan has been prepared and exhibited in accordance with the requirements of the Local Government Act 1993. Strategies contained within the document are in keeping with that Act and the requirements of the Crown Lands Act 1989.

Asset

The recommended improvements within the Plan are designed to renew, or decommission, certain existing assets and provide new assets in a rational manner to meet future community needs.

Consideration was given to ongoing management and impact on the long term budgetary requirements for asset management.

Social / Cultural

Sports and recreation are very important to the community for health and wellbeing, and for social interaction. Easily accessed, affordable and well-presented sports facilities significantly contribute to the liveability of the QPRC region.

Economic

Sports facilities and sports tourism can significantly contribute to the economic development of a region. Sporting events attract visiting sports teams and spectators, as well as encouraging local sports enthusiasts to support the event. Modelling of economic impacts on a community for a single day event of regional significance, eg Raiders v Knights, is in the order of \$900,000 total impact. These events also provide a level of sport residents would normally need to travel out of the district for or settle for media viewing.

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14 JUNE 2017

6.1 Sports Facilities Stategic Plan (Ref: C1759686; Author: Thompson/Geyer) (Continued)

Strategic

The Plan was developed considering both the former Queanbeyan and Palerang strategic priorities for Culture and Leisure and Recreation and Open Space, respectively.

Engagement

As the plan is a culmination of work carried out by both former councils, community engagement has occurred through various avenues throughout 2015 and early 2016. Each council conducted sporting community surveys and conducted needs analysis for sporting facilities. Appropriately the Sports Facilities Strategic Plan was placed on public exhibition and community feedback is included in this report for Council's consideration.

Financial

The Plan is designed to inform future Councils during Delivery Plan and budget preparations. The final document, after community feedback, will be able to be fully costed and factored into a 20 year asset plan and its companion 10 year financial plan.

Conclusion

The Sports Facilities Strategic Plan contains broad strategies and recommendations to guide QPRC in provision of sporting facilities for the next 20 years. The six strategies consider existing and future needs in an economically sustainable manner. Clustering and rationalising facilities, and provision of a higher level of sports, will ensure the QPRC community are adequately serviced at home and eliminate the talent drain into the ACT or further afield. Economic development and sports tourism, the Regional Sports Complex and higher standard playing surfaces, will deliver a quality of sports not presently available, but well warranted in a rapidly growing community.

Feedback received mostly supported the strategies and contributed additional supporting evidence to assist future planning.

Attachments

Attachment 1 Sports Facilities Strategic Plan Consultation Report (Under Separate Cover)

Page 62 of the Planning and Strategy Committee of the Whole of the QUEANBEYAN-PALERANG REGIONAL COUNCIL held 14 June 2017.

QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting Attachment

11 APRIL 2018

ITEM 5.1 STRATEGIES FOR REVIEW

ATTACHMENT 3 BUSINESS PAPER REPORT - QUEANBEYAN CBD TRANSFORMATION STRATEGY 2017

ORDINARY MEETING OF COUNCIL DETERMINATION REPORTS

24 MAY 2017

8.11 Queanbeyan CBD Transformation Strategy (Ref: C1771733; Author: Spyve/Darcy)

Summary

The draft Queanbeyan CBD Transformation Strategy was considered by Council at the 25 January 2017 meeting where it resolved to seek community feedback for 28 days and be utilised for masterplan engagements. This report provides a summary of feedback received and some suggested minor amendments.

Recommendation

That Council:

- Note the feedback received during the public exhibition period and the changes made to the draft Queanbeyan CBD Transformation Strategy.
- 2. Adopt the draft Queanbeyan CBD Transformation Strategy.

Background

The draft Queanbeyan CBD Transformation Strategy was placed on public exhibition for 28 days for public feedback using Engagement HQ online consultation tool and placing hardcopies in Council customer service desks and Libraries.

The community had two options for submitting online feedback. Firstly to list their own ideas on how to transform the Queanbeyan CBD. Five responses were received using this method. And secondly to answer a survey using questions based on the categories of the draft CBD Transformation Strategy where six responses were received.

Recommended Changes:

All of the feedback received was positive in its support for Queanbeyan CBD Transformation. All of the feedback received proposed activities that were either complementary to current Council activities or replicated activity currently underway or part of a strategic plan identified to be developed in the future. See Attachment for a summary or feedback.

From the feedback summary, there are two recommended changes:

- Insert reference to Queanbeyan's history as a strength of the CBD
- Insert the Pedestrian Access Mobility Plan as a Transformation Enabler. The Pedestrian Access Mobility Plan is scheduled for completion in late 2017

A small change will also be made to the Strategic Pillars and Success Factors diagram on p16 that has an editing error.

Page 43 of the Ordinary Meeting of the QUEANBEYAN-PALERANG REGIONAL COUNCIL held 24 May 2017.

Mr Tim Overall – Administrator, Chairperson

24 MAY 2017

8.11 Queanbeyan CBD Transformation Strategy (Ref: C1771733; Author: Spyve/Darcy) (Continued)

Implications

Social / Cultural

Transformation of the Queanbeyan CBD will provide an enhanced identity for the town centre providing greater social and cultural opportunities for the community. A vibrant town centre will provide increased cultural activity and events and pedestrians will be inclined to stay longer improving social networking and reason to stay.

Economic

The Queanbeyan CBD Transformation Strategy provides a guide to develop place-based focused economic development strategies, reflecting the CBD's unique circumstances and contributing to the development of a viable base of businesses located in the CBD.

Strategic

The Queanbeyan CBD Transformation Strategy will provide a framework from which to reference any review of relevant strategic planning instruments such as the Development Control Plan review in 2017/18 or the CBD Masterplan Renewal in 2017/18 in order to achieve transformation.

The Strategy proposes the following 8 key ambitions, supported by several success factors

- 1. An economically thriving commercial centre as the focal point of the region
- A business district containing a diversified retail mix and shopping offer
- 3. An enabling entrepreneurial ecosystem
- More people visiting, living and working in the CBD
- 5. A connected CBD facilitating pedestrian access to different precincts
- 6. A vibrant cultural and entertainment presence
- 7. An activated riverfront and connected green space
- A highly valued public realm

Engagement

The Queanbeyan CBD Transformation Strategy underwent 28 days of public exhibition. Many of the Plans contained within the CBD Transformation Strategy will also involve further community consultation as they are developed.

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Mr Tim Overall – Administrator, Chairperson

24 MAY 2017

8.11 Queanbeyan CBD Transformation Strategy (Ref: C1771733; Author: Spyve/Darcy) (Continued)

Integrated Plan

The Transformation Strategy and subsequent plans meets the key directions of the former QCC Community Strategic Plan:

- 1.1 Raise the local profile
- 1.3 Promote QBN as a destination
- 1.4 Enhance the CBD
- 1.7 Create a place where people choose to live
- 2.1 Progress towards local economic development initiatives
- 2.4 Revitalisation of CBD
- 3.1 Recognise and conserve QBN heritage
- 3.2 Create recreation and lifestyle opportunities
- 3.3 Create a pedestrian and cycleway network

The Queanbeyan CBD Transformation Strategy will directly help the Business and Innovation Service Area develop and support business generation initiatives, CBD place management, tourism programs and events to build economic and employment capability and capacity in Queanbeyan

Conclusion

The Queanbeyan CBD Transformation Strategy outlines ambitions to reframe Queanbeyan into an attractive and activated regional centre. Public feedback on the Strategy has been supportive of transformation in Queanbeyan CBD following public exhibition of the CBD Transformation Strategy.

A summary of public feedback is attached

Attachments

Attachment 1 CBD Transformation Strategy - Community Feedback Summary (Under Separate Cover)

Page 45 of the Ordinary Meeting of the QUEANBEYAN-PALERANG REGIONAL COUNCIL held 24 May 2017.

Mr Tim Overall – Administrator, Chairperson

QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting
Attachment

11 APRIL 2018

ITEM 5.1 STRATEGIES FOR REVIEW

ATTACHMENT 4 BUSINESS PAPER REPORT - QPRC TOURISM PLAN 2017

ORDINARY MEETING OF COUNCIL DETERMINATION REPORTS

26 APRIL 2017

8.14 QPRC Tourism Plan and Tourism Policy (Ref: C1755112; Author: Spyve/Darcy)

Summary

Presenting a draft Tourism Plan and Tourism Policy, developed to guide tourism investment, promotion and activity in the QPRC LGA and more broadly into the region. Neither of the former Queanbeyan City Council or Palerang Council had a Tourism Plan or Tourism Policy.

The QPRC Tourism Plan provides strategic direction on product development, information services provision, target markets, marketing and strategic planning to help increase visitation to the QPRC region and drive the visitor economy.

The Plan should be considered in context with the ambitions of CBRJO and NSW Destination Network in terms of destination management and marketing in the region.

Recommendation

That Council

- Endorse the draft QPRC Tourism Plan and Tourism Policy; Place the Plan and Policy on exhibition for 28 days; Incorporate actions and consider funding options in the next Delivery Program;
- Conduct a review of visitor services across QPRC to develop an effective visitor services strategy.

Background

Neither of the former Queanbeyan City Council or Palerang Council had a Tourism Plan or Tourism Policy in which to strategically plan for tourism investment and activity in their respective LGA. After amalgamation, it became clear that there was community appetite and demand to prepare a strategic plan for Tourism in the new LGA.

An RFQ was prepared resulting in the Destination Marketing Store consultancy being appointed to complete the first ever Tourism Plan for the new LGA. Three community workshops were conducted in Queanbeyan, Bungendore and Braidwood and an additional eight separate smaller group consultations were held to draw out the tourism endowments and issues in the LGA.

The QPRC Tourism Plan provides strategic direction on product development, information services provision, target markets, marketing and strategic planning to help increase visitation to the QPRC region and drive the visitor economy.

The Tourism Policy seeks to recognise the tourism contribution in the region's economy and establishes Council's role in promoting and developing tourism in the region.

Page 43 of the Ordinary Meeting of the QUEANBEYAN-PALERANG REGIONAL COUNCIL held 26 April 2017.

Mr Tim Overall – Administrator, Chairperson

26 APRIL 2017

8.14 QPRC Tourism Plan and Tourism Policy (Ref: C1755112; Author: Spyve/Darcy) (Continued)

Implications

Policy

A new Tourism Policy is presented with this Report for endorsement.

Strategic

The Tourism Plan will assist QPRC proactively positioning the region and contribute to the development activities of:

- Canberra Region Tablelands and the Canberra Region Joint Organisation (CBRJO);
- Southern NSW Destination Network, which is currently being established and will be tasked with developing a Destination Management Plan for the broader region during 2017.
- Draft South East and Tablelands Regional Plan (NSW Planning and Environment); and
- Regional Development Framework Making it Happen in the Regions (NSW Department of Industry).

In many respects, the vision and narrative behind the new QPRC brand is reflected in the Tourism Plan. Further, the commentary gathered from stakeholders on the role they seek Council to play, may assist setting the vision for the new Community Strategic Plan.

The Tourism Plan will be nested with the proposed Economic Development Strategy for QPRC (under development) and the Canberra Region Economic Development Strategy scheduled later this year.

Social / Cultural

This Tourism Plan and Tourism Policy will assist the amalgamation of the former Queanbeyan City Council and the Palerang Council by identifying the opportunities for greater collaboration to strengthen the economic and social benefits and maximise the potential of the region. The Tourism Plan presents strategies to maximise the cultural and heritage values of the region whilst recognising the social and cultural values of the region.

Economic

There is a strong demand in the community for some structured strategic planning of tourism in the QPRC LGA. Bungendore and Braidwood in particular have significant tourism potential and a current strong base of businesses who participate in and rely on this industry, and smaller villages like Captains Flat and Majors Creek could also benefit from strategic tourism product development.

The amalgamation has presented a great opportunity to provide a united vision and strategic direction to the growth of the visitor economy and encourage economic development and attract investment.

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Mr Tim Overall – Administrator, Chairperson

26 APRIL 2017

8.14 QPRC Tourism Plan and Tourism Policy (Ref: C1755112; Author: Spyve/Darcy) (Continued)

The Tourism Plan recognises the strengths of the region and seeks to make greater use of its assets to enable a vibrant visitor economy where:

- The overall tourism mix is supported by other industry sectors, from renewable energy through to agriculture and produce, food and wine and arts and culture
- Urban renewal and planning support, maintain and improve the essence of the destination
- Regional dispersal across the region can be enhanced by identifying experiences that differentiate each of the villages and their offering, as well as identify experiences that strengthen the connectivity of the region
- Growth in nature tourism is leveraged through experiences such as cycling and other recreational activities such as walking, which will also deliver benefits to our community

Partnerships with organisations such as Visit Canberra are enhanced to leverage marketing activities so that the region becomes a stronger part of the Canberra and Tablelands story.

While the Tourism Plan only represents one aspect of QPRC's broad approach to economic development, it offers a clear roadmap to grow the visitor economy, with implementation success reliant on strong relationships and our capacity to work collaboratively with a wide range of stakeholders as well as the communities and businesses of the region.

Local Representation Committee - Feedback

A workshop was held with the LRC to provide input into the Tourism Plan initial development. This was followed by a presentation of the draft Tourism Plan in which further feedback was received and incorporated into the final version attached.

Engagement

Community Consultation workshops were held in Queanbeyan, Bungendore and Braidwood. Additional small group consultations were held with Visit Canberra, Ngambri Land Council, Pedal Power ACT, Molonglo Rail Trail, Monaro Rail Trail, Regional Development Australia (ACT), Food and Wine industry representatives and Braidwood and Villages Tourism Association. Issues raised are included in the Tourism Plan attached.

Financial

The Tourism Policy recognises a financial commitment by QPRC to tourism is necessary to realise the potential benefits to the region from this industry.

The Tourism Plan contains recommendations and strategies and provides an Action Plan for its staged implementation. This will potentially have an impact on Council operational and capital budget dependant on the level of commitment to implement the Action Plan.

Council may consider future funding sources to meet this commitment including through a future special rate variation and actively seeking government funding and grants.

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Mr Tim Overall – Administrator, Chairperson

26 APRIL 2017

8.14 QPRC Tourism Plan and Tourism Policy (Ref: C1755112; Author: Spyve/Darcy) (Continued)

Resources (including staff)

Currently QPRC supports tourism through the allocation of dedicated staff resources to the Queanbeyan Visitor Centre. Further Council staff resources would be significantly beneficial to implement the Tourism Plan and drive tourism growth in the visitor economy. The shift to the Transition Organisation Structure may present an opportunity to address this prospect.

The Braidwood and Villages Tourism Association has also expressed a strong desire for Council to assume responsibility of visitor information services in Braidwood. This service is currently provided by community volunteers and managed by the Braidwood and Villages Tourism Association who have expressed that this arrangement is not sustainable due to volunteer fatigue and severe shortage of volunteers.

A recommendation in the Tourism Plan is to conduct a review of visitor services across QPRC to develop an effective visitor services strategy to allocate resources to the highest priority needs.

Integrated Plan

The Tourism Plan and Tourism Policy support the Queanbeyan City Council Strategic Plan:

- Theme 1 Image and Influence
- Theme 2 Business and Industry
- Theme 3 Culture and Leisure
- Theme 4 Infrastructure Access and Transport
- Theme 5 The Community

The Tourism Plan and Tourism Policy support key focus areas in the Palerang Community Strategic Plan:

- Key Focus Area 2 the Economy
- Key Focus Area 3 Community and Culture
- Key Focus Area 4 Recreation and Open Space
- Key Focus Area 5 Infrastructure and Transport

Conclusion

The Tourism Plan provides a united vision and strategic direction for tourism development and to grow the visitor economy. The Tourism Plan recognises that success will come from greater collaboration from within our region and with the surrounding areas.

The Tourism Policy recognises Councils role and commitment to tourism and recognises tourism as one of the sectors that can sustain economic growth and can be further developed, enhanced and expanded through effective leadership and partnership models and that Local Government plays a major role in tourism and is engaged in tourism in many ways.

Attachments

Attachment 1 Tourism Plan (Under Separate Cover)
Attachment 2 Tourism Policy (Under Separate Cover)

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Mr Tim Overall – Administrator, Chairperson

QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting Attachment

11 APRIL 2018

ITEM 5.1 STRATEGIES FOR REVIEW

ATTACHMENT 5 BUSINESS PAPER REPORT - QPRC DIGITAL ECONOMY & SMART COMMUNITY STRATEGY 2017

PLANNING AND STRATEGY COMMITTEE OF THE WHOLE INFORMATION REPORTS

10 MAY 2017

6.1 QPRC Digital Economy and Smart Community Strategy (Ref: C1762365; Author: Fulton/Darcy)

Summary

The preparation of a Digital Economy and Smart Community Strategy is proposed drawing on the ACT Digital Strategy and responding to the Federal Government's Smart Cities Program. The ACT Government has recently released its Digital Strategy to shape the future of innovation in Canberra and grow the digital economy.

Recommendation

That Council:

- 1. endorse the ACT Digital Strategy.
- note the development of the QPRC Digital Economy and Smart Community Strategy drawing on the ACT Digital Strategy and responding to the Federal Government's Smart Cities Program.

Background

Councils are encouraged to develop a Digital Economy Strategy (external focus) and Digital Workplace Strategy (internal) – both aimed at a "digital by default" approach to business relationships and workplace productivity. Since then the Federal Government announced the Smart City Program to which the ACT and Council are framing a City Deal. It is proposed to endorse the ACT Digital Strategy as its principles applies to the Canberra Region.

The ACT Government Digital Strategy 2016-2019 aims to facilitate digital readiness to make Canberra one of the world's smartest, most liveable and most innovative cities.

The strategy and plan aim to build Canberra's reputation for being Australia's most connected city and facilitate new projects, programs and initiatives to grow the digital economy and enable digital innovation. This same criteria applies to the Canberra region.

The ACT Digital Strategy focuses on three key digital priorities:

- Growing the digital economy focusing on how the ACT Government will support the growth of local business both as a customer and sponsor.
- Delivering digital services ensuring an innovative approach and efficient service delivery for citizens, community groups and business.
- Building digital foundations to have cost-effective digital platforms and services.

The Canberra Digital Action Plan 2014-2018 principles and priorities include:

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10 MAY 2017

6.1 QPRC Digital Economy and Smart Community Strategy (Ref: C1762365; Author: Fulton/Darcy) (Continued)

Principles

- Partnership collaborate with small business and community to provide a test site for pilot digital programs.
- Promotion advocacy and communication of the benefits of a digital economy to small business and non-profit organisations.
- Networked build ICT capacity to accelerate economic transformation, boost exports
 and optimise the use of digital economy tools. Facilitate collaboration and connect
 people and organisations outside sector silos.
- 4. **Leadership** be an exemplar in the use of technology to facilitate open government, encourage demand driven engagement and embrace new engagement models such as the use of video and crowd sourcing.
- Open Data to better connect and inform citizens, businesses and organisations, create transparency to harness the economic potential of big data, including increased efficiency and convenience, new offerings and better products for consumers.
- Social Inclusion work to address the digital divide by providing regular and effective
 access to digital technology, training and learning spaces. Provide and facilitate a range
 of personalised mobile and digital channels for service delivery including health and
 disability care.
- 7. **Innovation** promote the establishment of new entrepreneurial digital start-ups and improve how ACT Government does business.
- 8. **Performance** measure and track the growth in the ACT's digital economy and change in digital usage over the four years of the Action Plan, to help drive innovation and growth.

Priorities

- Smart City enhancing our sense of place and access via free public Wi-Fi, digital arts, a vibrant CBD and digital spaces.
- Digital Economy accelerating use of the digital economy to strengthen the workforce, boost productivity, build ICT capacity and facilitate collaboration.
- 11. **Connected Community** new ways of engaging with democracy and participating in civil society through social media, more flexible working arrangements and social inclusion.
- 12. **Open Government** unleashing the economic power of big data, transforming health and education services, delivering information how people want it.
- 13. **Digital Services** faster more efficient digital services, delivered to citizens as they live, work, learn and play, improving agency efficiency and creating a digital government.

It is proposed Council prepare its own Digital Economy and Smart Community Strategy using a similar approach adopted by the ACT government. This will provide a strategic plan to facilitate growth in digital services, development of smart city infrastructure, access to a better connected community and promotion of innovative and entrepreneurial practices.

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10 MAY 2017

6.1 QPRC Digital Economy and Smart Community Strategy (Ref: C1762365; Author: Fulton/Darcy) (Continued)

The proposed Digital Economy and Smart Community Plan will form part of the Queanbeyan CBD Transformation Strategy and Economic Development Strategy. It will also recognise and enhance the linkages and relationship between Queanbeyan and the ACT Government via the Integrated Transport Strategy and the City Deal program.

Implications

Social / Cultural

A Digital Economy and Smart Community Strategy will seek to improve social inclusion and connection of the community through improved access to digital channels. It will also look to enable effective delivery of information how the community want it delivered.

Economic

A Digital Economy and Smart Community Strategy will identify ways to accelerate ways to build ICT capacity and facilitate collaboration and establishment of entrepreneurial ecosystem through a digital start up environment and enable access to wi-fi in the Queanbeyan CBD leading to increased opportunity for e-commerce and marketing.

Engagement

The development of a Digital Economy and Smart Community Strategy will include community consultation workshops to be delivered in May/June 2017.

Integrated Plan

A Digital Economy and Smart Community Strategy supports the Queanbeyan-Palerang Regional Council Strategic Directions of:

- A diverse, resilient and smart economy that creates choice and job opportunities
- A well connected community with good infrastructure enhancing quality of life.

Conclusion

The ACT Government has developed both the ACT Government Digital Strategy 2016-2019 and the Canberra Digital Action Plan 2014-2018 to foster and develop the digital economy in Canberra and region. Queanbeyan-Palerang Regional Council will use a similar strategic approach in its development of a Digital Economy and Smart Community Strategy in 2017 which will form an influential part of the Queanbeyan CBD Transformation Strategy and Economic Development Strategy.

Attachments

Attachment 1 ACT Government Digital Strategy - 2016 - 2019 (Under Separate Cover)
Attachment 2 Canberra Digital Action Plan 2014 - 2018 (Under Separate Cover)

Page 75 of the Planning and Strategy Committee of the Whole of the QUEANBEYAN-PALERANG REGIONAL COUNCIL held 10 May 2017.

QUEANBEYAN-PALERANG REGIONAL COUNCIL

Planning and Strategy Committee of the Whole Meeting
Attachment

11 APRIL 2018

ITEM 5.2 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT

ATTACHMENT 1 ALGA INVITATION AND CONFERENCE PROGRAM



AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION

7 March 2018

Queanbeyan-Palerang Regional Council PO Box 90 QUEANBEYAN NSW 2620



To the Mayor, Councillors and CEO (please distribute accordingly)

The Australian Local Government Association is pleased to invite you and your Council colleagues to attend this year's National General Assembly of Local Government (NGA) in Canberra from 17 - 20 June.

This year's theme, Australia's Future, Make it Local, reflects not just the wide scope and importance of Local Government, but its ability to influence and effect fundamental change and improvement at the community level.

The 2018 theme also hints at the strong possibility of a federal election being called later this year or early next. That being the case, Local Government will need to be ready and able to speak up on behalf of our constituents.

ALGA has developed an exciting program for the 2018 National General Assembly of Local Government, which includes commentator and columnist Bernard Salt as a Keynote Speaker.

Mr Salt, a former partner at KPMG, has gained national prominence with his astute observations on demography, housing affordability and the evolution of consumer cultures.

With his unique ability to analyse data and turn that analysis into entertaining and informative commentary, Mr Salt's address promises to be insightful and relevant for everybody working in Local Government.

Communications specialist Virginia Haussegger will also be a Keynote Speaker at NGA18. A highly experienced journalist and newspaper columnist, Ms Haussegger is now the Director of the 50/50 by 2030 Foundation at the University of Canberra's Institute for Governance and Policy Analysis.

Her keynote address will canvass initiatives and strategies to increase gender diversity in Local Government – work with which she has been actively involved since 2016.

There is strong likelihood of a federal election being called this year, and David Speers – who is Political Editor at Sky News and another NGA18 Keynote Speaker – will provide delegates with an up-to-date reading of the political maneuverings on Capital Hill.

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Prime Minister Malcolm Turnbull, Opposition Leader Bill Shorten and Federal Minister for Regional Development, Territories and Local Government John McVeigh are among the federal politicians who have been invited to NGA18, along with the Shadow Minister for Infrastructure, Transport, Cities and Regional Development Anthony Albanese, and Shadow Minister for Regional Services, Territories and Local Government Stephen Jones.

Enclosed is the NGA Registration Brochure which contains full details of the program, business agenda and associated events.

Please take time to note this year's Regional Forum agenda with the Minister for Regional Development, Territories and Local Government, The Hon Dr John McVeigh MP confirmed to speak at the Regional Forum. We also have confirmed two keynote presenters; Saul Eslake, Leading Australian Economist and Katherine O'Regan, Executive Director, Cities Leadership Institute.

The National General Assembly and the Regional Forum are key events which should not be missed. For those of you with a specific interest in transport, ALGA's 2018 National Local Roads and Transport Congress will take place in Alice Springs from 20-22 November.

We look forward to seeing you at this year's events.

Adrian Beresford Wylie Chief Executive Officer

Ach: Beeferd yhi





President's Message

Welcome to the Australian Local Government Association's 2018 National General Assembly – Australia's largest and most influential gathering of Local Government councillors, mayors, chairs and officials.

Our theme for this year's NGA – Australia's future: make it local – reflects not just the wide scope and importance of Local Government, but its ability to influence and affect fundamental change and improvement at the community level.

The 2018 theme also hints at the strong possibility a federal election being called later this year or early next. That being the case, Local Government will need to be ready and able to speak up on behalf of our constituents.

ALGA and the State and Territory Local Government Associations are already well advanced in their election advocacy strategies, but this conference will provide important input into the fine-tuning of those plans.

A significant number of motions will be put to the Assembly, generating lively, vigorous and constructive debate. And, thanks to the introduction of keypad voting machines – a first for a National General Assembly – there'll be less time wasted on procedural matters and more time available for the things that matter; ideas, discussion, persuasion and consensus.

All of the motions that are supported at the NGA are submitted to the ALGA Board for consideration and aim, ultimately, to advance the cause of Local Government and the communities we seek to serve.

The program for this year's NGA is extensive, with multiple streams of specialist presentations for you to select from, and a range of keynote speakers to inform and inspire us.

Not surprisingly for a NGA that's being staged with a federal election in the wings, our expert panels will also boast plenty of individuals with insider views of Capital Hill.

Whilst the temperatures in the nation's capital may be decidedly brisk at this time of the year, I offer you a very warm welcome to the Australian Local Government Association's 25th National General Assembly.

I encourage you to meet new colleagues, to listen to experts and specialists, participate in discussions and to learn from the very best we have gathered on your behalf. Enjoy the experience, and take-home ideas and inspiration to help make your communities the very best they can be.

"...make it local – reflects not just the wide scope and importance of Local Government, but its ability to influence and affect fundamental change and improvement at the community level."

Mayor David O'Loughlin ALGA President

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Platinum Sponsors

















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Collaboration: A catalyst for success

The 2018 Regional Forum will bring together noted regional campaigners, academics, industry innovators and government officials to explore the challenges of successful collaboration, as a catalyst for region-scale prosperous metropolitan, regional and rural community growth.

Collaborative case studies and models will be shared, along with practical tools for delegates to test and disseminate within their own regions upon their return.

Once again, this year's State of the Regions Report, prepared in partnership between ALGA and the National Institute of Economic and Industry Research, will be launched with opportunities to discuss the data arising in the energy sector as well as international influences on local government at region-wide scales. The Forum also aims to prompt lively discussion about some of the country's most vulnerable household types – metro- and non-metro – and the crucial service delivery role and pressures at the local government level.

Preliminary Program

Sunday 17	2007	
9:30am	ALGA President's Welcome	
9:40am	▶ Keynote Address – Observations of Australian economic development trends and regional impacts/challenges Saul Eslake, Leading Australian Economist Katherine O'Regan, Executive Director, Cities Leadership Institute	
10:30am	► Government Address — The Hon Dr John McVeigh MP, Minister for Regional Development, Territories and Local Government	
11:00am	Morning Tea	
11:30am	 Regional Showcase & 2018 State of the Regions Report Launch – Snapshot of programs/initiatives that have benefited from region-scale collaboration Metro to non-metro vulnerable household types and challenges ahead 	
12:15pm	▶ Panel Session State of the Regions Q&A	
12:45pm	Lunch	
1:45pm	▶ Workshop — A practical, fast-paced workshop applying tools to assist region-scale collaboration (metro and non-metro), led by Collaboration for Impact Facilitators	
3:00pm	Afternoon Tea	
3:30pm	► Opposition Address – Mr Stephen Jones, Regional Services, Territories and Local Government (invited)	
4:00pm	ALGA President's Close	

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Key Dates

- Submission of Motions for Debate By 11:59pm Friday 30 March 2018
- Early Bird Registration On or before Friday 4 May 2018
- Standard Registration On or before Friday 1 June 2018
- Late Registration After Friday 1 June 2018

Motions for Debate

The NGA is an important opportunity for you and your council to influence the national policy agenda. The primary focus of all motions should be to strengthen the capacity of local government to provide services and infrastructure in Australia.

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria;

Be relevant to the work of local government nationally

Be consistent with the theme of the NGA

3 Complement or build on the policy objectives of your state and territory local government association

Be submitted by a council which is a financial member of their state or territory local government association

Propose a clear action and outcome

third parties that may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.

Not be advanced on

behalf of external

To assist you to identify motions that address the 2018 theme, 'Australia's Future: Make it Local', the Australian Local Government Association Secretariat has prepared a short discussion paper and is available on the NGA Website: www.alga.asn.au.

Motions should be submitted electronically via the online form at: www.alga.asn.au/tecms/forms/motions_2018/ and should be received by the Australian Local Government Association no later than Friday 30 March 2018. For more information contact ALGA on (02) 6122 9400.

Voting Procedures

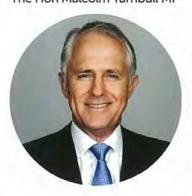
Each council is entitled to one voting delegate in debating sessions. Councils will need to determine who their voting delegate will be. Electronic voting keypads can be collected at the assembly.

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Speaker Profiles

The Hon Malcolm Turnbull MP



Prime Minister of Australia Malcolm Turnbull became the 29th Prime Minister of Australia on 15 September 2015 and was sworn in for a second term on 19 July 2016.

Mr Turnbull was elected to Federal Parliament as the Member for Wentworth in 2004. Since entering public life, Mr Turnbull has held a number of parliamentary positions including Shadow Treasurer, Parliamentary Secretary to the Prime Minister with responsibility for national water policy and Minister for Environment and Water Resources.

He was Leader of the Opposition from 16 September 2008 to 1 December 2009 and was later Shadow Minister for Communications and Broadband.

Most recently. Mr Turnbull was Minister for Communications from 18 September 2013 to 21 September 2015.

Malcolm was educated at Vaucluse Public School and Sydney Grammar School and graduated from Sydney University with a BA LLB. He was awarded a Rhodes Scholarship and completed a further law degree at Oxford.

He is married to Lucy, and has two adult children, Alex and Daisy, and two grandchildren, Jack and Isla.

The Hon Bill Shorten MP



Bill Shorten is the Federal Member for Maribyrnong and was elected leader of the Australian Labor Party and Leader of the Opposition on 13 October 2013.

Mr Shorten completed a Bachelors' degree in Arts and Law from Monash University, as well as an MBA from the Melbourne Business School.

Bill has since worked as a union organiser, union secretary, as a member of the ACTU executive, as a Member of Parliament and as a Minister in a Labor Government.

As a senior member of the Rudd/ Gillard Labor Governments, Bill played a key role in securing a number of historic reforms including establishing the National Disability Insurance Scheme and increasing universal superannuation to 12 per cent.

As Minister for Workplace Relations, Bill continued the Labor Government's ongoing commitment to a fair and productive workplace relations system and during his time as Minister for Education helped secure the Better Schools reforms.

Prior to entering Parliament, Bill worked at the Australian Workers' Union, holding key leadership positions including State Secretary of the AWU Victoria Branch from 1998 to 2006 and National Secretary from 2001 to 2007.

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The Hon Dr John McVeigh MP



John McVeigh was declared as the Federal Member for Groom on 22 July, 2016.

He was sworn in as the Minister for Regional Development, Territories and Local Government on December 20, 2017.

Before his elevation to Cabinet he was a member of the Joint Standing Committee on Foreign Affairs, Defence and Trade; the Joint Committee of Public Accounts and Audit; and the Standing Committees on Industry, Innovation Science and Resources; and Agriculture and Water Resources.

John also chaired the Coalition's Policy Committee for Industry, Innovation, Science and Northern Australia and was the chair of the Federal Government's Select Committee on Regional Development and Decentralisation. He was previously a Councillor on the Toowoomba Regional Council from 2008 to 2012 where he held the Corporate Services Portfolio and Chaired the Audit Committee.

John has a Bachelor of Business (Marketing & Economics) (University of Southern Queensland), Master of Business Administration (Bond University) and a PhD in Agribusiness Management (University of Queensland).

John is proud to live with his wife, Anita, and six children in Toowoomba and is passionate about the role that regional Queensland will play in the future of our nation.

Mr Stephen Jones MP



Stephen Jones is the Federal Member for Whitlam and Shadow Minister for Shadow Minister for Regional Services, Territories and Local Government and Regional Communications.

Stephen was first elected to the Federal Parliament in 2010 representing the Southern Illawarra seat of Throsby. He was re-elected at the 2013 election and elected to the re-named seat of Whitlam in the 2016 election. Stephen holds a Bachelor of Arts degree from the University of Wollongong and a Bachelor of Laws degree from Macquarie University.

Prior to entering the Federal Parliament, he worked as a community worker for various front line disability services, youth and health services and as a lawyer with the Australian Council of Trade Unions (ACTU) and as the Secretary of the Community and Public Sector Union (CPSU).

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Virginia Hausseggar AM



Virginia Haussegger AM is a gender diversity advocate and communication specialist. She is also an award-winning television journalist, writer and commentator, whose extensive media career spans more than 25 years.

Virginia has reported from around the globe for leading current affair programs on Channel 9, the Seven Network and the ABC. For 15 years (2001-2016) she anchored the ABC's flagship TV News in Canberra. She is widely published, both as a former columnist with the Canberra Times, and a regular contributor to the Sydney Morning Herald and The Age.

In 2016 Virginia was appointed Director of a new, national gender equality initiative, the 50/50 by 2030 Foundation, at the University of Canberra's Institute for Governance and Policy Analysis (IGPA), where she is an Adjunct Professor.

She has run a series of co-design workshops with local government leaders focused on diversity strategies and increasing the representation of women in

leadership positions. Virginia also runs a suite of Masterclasses on Strategic Communication and Persuasive Presentation.

In 2017 she launched an innovative gender equality news media platform, BroadAgenda, and currently serves as Chief Editor.

In 2014 Virginia was made a Member of the Order of Australia (AM) for service to the community, as an advocate for women's rights and gender equity, and to the media.

Virginia has served on a number of boards and committees including; UN Women National Committee Australia; the Snowy Hydro SouthCare Trust, and the Australia Forum Steering Committee. She currently sits on the Board of the ACT Government's Cultural Facilities Corporation; Women in Media Canberra; Our Watch, Media Advisory Committee; and is Patron of the Canberra Rape Crisis Centre.

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David Speers



David Speers is Political Editor at SKY NEWS and anchor of agenda-setting political programs SPEERS and SPEERS ON SUNDAY on SKY NEWS LIVE.

David is one of Australia's most respected political journalists and interviewers, leading the SKY NEWS Walkley and Logie award-winning political news coverage.

David joined SKY NEWS as Political Editor in 2000 and has seen the channel grow to become the unrivalled destination for political and national affairs coverage in Australia.

He has been chosen to host Leaders' debates and forums at the last five federal elections and covered the last four Presidential elections in the United States.

Between elections David is one of the busiest and best connected correspondents in Canberra.

He has interviewed numerous world leaders, including US President George W. Bush at the White House and travelled extensively reporting from China, India, Afghanistan, Indonesia and Europe.

In 2014 David was awarded Australia's highest journalism honour, a Walkley Award for his global headline-making "What is Metadata" interview with the Australian Attorney General. He received his second Walkley award in 2015 for his "The Fixer" interview featuring then Minister for Education and Training Christopher Pyne. In 2016 David and the SKY NEWS Political team were recognised with both a Walkley and TV Week Logie award for the team's outstanding coverage of the 2016 Federal Election.

David is also the recipient of the 2016 Kennedy Award for Most Outstanding Political Reporting, the 2017 AACTA Best Presenter Award for and the winner of more than 10 ASTRA Awards for excellence in broadcast journalism.

David served for three years as President of the Parliamentary Press Gallery. He has also served as a Director of the National Press Clubsince 2005

Prior to joining SKY NEWS, David worked as a Political Reporter for a number of radio stations in Canberra and at New South Wales Parliament in Sydney.

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Bernard Salt



Bernard Salt, a former partner at KPMG, is one of the most well-known writers, media personalities, and business advisors in Australia. Used to large crowds and the cameras. Bernard has the uncanny ability to explain even the most complex ideas in a way that everyone in the room can understand. Well-spoken, engaging, and enlightening, a business event featuring Bernard is sure to be a hit.

In business, Bernard's specialties lie in tracking and understanding demographic and social changes in his country of origin and the rest of the world, including the United States, New Zealand and Asia. He focuses on the evolution of consumer cultures, how the most recent generation will fit into today's business world, and how companies can get the most out of their customer base and employees.

Bernard writes two weekly columns for The Australian newspaper that deal with social, generational and demographic matters, and

has authored six books, the most recent was published in 2014 titled More Decent Obsessions: The small things that tell the big picture. His other books include, The Big Shift: Welcome to the Third Australian Culture, The Big Picture, Man Drought: Why are there so many single women in their 30's?, What is it with Generation Y? and lastly, Decent Obsessions: Why it's okay to sweat the small stuff. He routinely appears as a commentator on a variety of television shows in Australia, including Business Sunday, A Current Affair, 60 Minutes, Today Tonight, Today Show, and Nightline.

Bernard's unique skill is to take the latest data and then transfer this into a highly entertaining, very informative and above all else extremely relevant presentation on what the future environment will be for both businesses and individuals.

Saul Eslake



Saul Eslake worked as an economist in the Australian financial markets for more than 25 years, including as Chief Economist at McIntosh Securities (a stockbroking firm) in the late 1980s, Chief Economist (International) at National Mutual Funds Management in the early 1990s, as Chief Economist at the Australia & New Zealand Banking Group (ANZ) from 1995 to 2009, and as Chief Economist (Australia & New Zealand) for Bank of America Merrill Lynch from 2011 until June 2015. In between these last two positions he was Director of the Productivity Growth program at the then newly-established Grattan Institute, a 'think tank'.

In July 2015 Saul started up his own economics consultancy business, operating out of Hobart, and in April 2016 took up a part-time position as a Vice-Chancellor's Fellow at the University of Tasmania.

Saul is a member of the Australian Parliamentary Budget Office's Expert Advisory Panel; and is on

the Advisory Board of Jamieson Coote Bonds, a Melbourne-based specialist bond investment manager.

Saul is a non-executive director of Hydro Tasmania, an energy business owned by the Tasmanian State Government; and of Housing Choices Australia Ltd, a not-for-profit provider of affordable rental housing. He is also Chairman of Ten Days on the Island, Tasmania's bi-ennial state-wide multi-arts festival.

Saul has a first class honours degree in Economics from the University of Tasmania, and a Graduate Diploma in Applied Finance and Investment from the Securities Institute of Australia. In December 2012 he was awarded an Honorary LLD degree by the University of Tasmania. He has also completed the Senior Executive Program at Columbia University's Graduate School of Business in New York

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Katherine O'Regan



Katherine O'Regan has over 30 years' experience in developing and implementing growth strategies for business and government.
Having served as a Chief of Staff and Advisor to Federal and State Government Ministers and Deputy Mayor, Woollahra Municipal Council where she served as a Councillor for five years, Katherine has unique insights into the policy, process and priorities of government.

This is complimented by a corporate executive career centred on the banking, financial and property sectors where she gained experience in public private partnerships, corporate transactions and mergers and acquisitions.

In 2013 Katherine established her own a consultancy firm providing strategic advice to government and business specialising in developing innovative solutions to the challenges and priorities facing cities and communities. Katherine has led forums and workshops, written policy submissions and articles, and advocated for change for clients including NSW Small Business Commissioner's small business friendly Councils and regional activation programs, the NSW Department of Industry's Future Towns Program, energy start up Star Scientific and the Australian Banking Association.

In 2017 Katherine was appointed Executive Director of the Cities Leadership Institute a not for profit dedicated to building the capacity of urban leaders to make cities, towns and communities great places.

Katherine holds a Bachelor of Applied Science, Masters of Business Administration and a Masters of US Studies (with Merit) and is Director of leading public policy think tank, The Sydney Institute and Chair of her local Chamber of Commerce.

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NGA 2018 Charity

Enormity - National Coat Day

Enormity is a not for profit, community based teenage committee.

Enormity started "Coat Day" 20 years ago when one of the member's friends became homeless and they "borrowed" a coat from the back of their mentor's car. This opened Enormity's eyes as to a community need and the collection of public donated coats begun, "Coat Day".

Enormity has collected around 99,200 coats in that time and with the assistance of charitable agencies such as St. Vincent de Pauls, Salvation Army and Devonport's Gran's Van all have redistributed to the homeless and those in need.

Homelessness can affect all members of our community including the young or old, families or single people. Aboriginal people or people from culturally diverse backgrounds, resulting in great social and economic costs to the individual, and the community as a whole.

Enormity has for a long time worked towards helping those in need by providing the simplest basic need of warmth and protection from the elements of winter - warm coats and clothing.

In year 2000, former Prime Minister John Howard launched our campaign nationally by donating his own coat. Since then Prime Ministers Kevin Rudd, Julia Gillard, Tony Abbott and last year Malcolm Turnbull have also donated a coat.

"Coat Day" is held annually on the 1st Saturday in July, this year being Saturday 7th July 2018. Please bring a coat to donate at the 2018 Local Government National General Assembly. Your donation of a winter coat will help someone who is sleeping rough. Collection will be available through the entirety of the conference, 17-20 June 2018.

Associated Events



Australian Local Government Women's Association Breakfast

Monday 18 June 2018 -7:00am-8:15am

The ALGWA National President is pleased to invite members, friends and colleagues to our Annual Networking Breakfast as part of the National General Assembly.

The hot Outback Breakfast will be held from 7:00-8:15am on Monday 18 June.

Speaker: Cr Alwyn Friedersdorff, President of the National Rural Women's Coalition, (NRWC) freshly returned from addressing the UN and participation on issues faced by rural women.

Seating is strictly limited; find booking details on www.algwa.net.au



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General Registration Details

General Assembly Registration Fees Day Registration Fees

Sunday Regional Development Forum Registration Fees (Sunday 17 June 2018)

Registration Fees – Early bird

\$969.00

(payment received by Friday 4 May 2018)

Registration Fees – Standard

\$1,290.00

(payment received on or before Friday 1 June 2018)

Registration Fees – Late

\$1,429.00

(payment received after Friday 1 June 2018)

General Assembly Registration Includes

- Attendance at all General Assembly sessions
- Morning tea, lunch and afternoon tea as per the General Assembly program
- One ticket to the Welcome Drinks, Sunday
- General Assembly satchel and materials

Monday 18 June 2018

\$529.00

Tuesday 19 June 2018

\$529.00

Wednesday 20 June 2018

\$320.00

Day Registration Includes

- Attendance at all General Assembly sessions on the day of registration
- Morning tea, lunch and afternoon tea as per the General Assembly program on that day
- General Assembly satchel and materials

Forum Only

\$445.00

NGA Delegate

\$245.00

(Delegates attending the Regional Form and the NGA are entitled to this discount)

Accompanying Partners Registration Fees

Accompanying Partners Registration Fee

\$280.00

Accompanying Partners Registration Includes

- 1 ticket to the Welcome Reception, Sunday 17 June
- Day tour Monday 18 June
- Day tour Tuesday 19 June
- Lunch with General Assembly Delegates on Wednesday 20 June

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Payment Procedures

Payment can be made by:

- Credit card MasterCard and Visa
- Cheque made payable to ALGA
- Electronic Funds Transfer: Bank: Commonwealth Branch: Curtin BSB No: 062905 Account No: 10097760

NOTE: If paying via EFT you must quote your transaction reference number on the registration form.

Cancellation Policy

All alterations or cancellations to your registration must be made in writing and will be acknowledged by email. Notification should be sent to:

Conference Co-ordinators PO Box 4994, CHISHOLM ACT 2905

Facsimile: (02) 6292 9002 E-mail: conference@confco.com.au

An administration charge of \$110.00 will be made to any participant cancelling before Friday 4 May 2018. Cancellations received after Friday 4 May 2018 will be required to pay full registration fees. However, if you are unable to attend, substitutes are welcome at no additional cost.

By submitting your registration you agree to the terms of the cancellation policy.

Privacy Disclosure

ALGA collects your personal contact information in its role as a peak body for local government, ALGA may disclose your personal contact information to the sponsors of the event for the purposes of commercial business opportunities. If you consent to ALGA using and disclosing your personal contact information in this way, please tick the appropriate box on the registration form.

Importantly, your name may also be included in the General Assembly List of Participants. You must tick the appropriate box on the registration form if you wish your name to appear in this list.

Photographs

During the National General Assembly there will be a contracted photographer, the photographer will take images during the sessions and social functions. If you have your picture taken it is assumed that you are giving consent for ALGA to use the image.

Images may be used for print and electronic publications.

Canberra Weather in June

Winter days in Canberra are characterised by clear sunny skies but the days are cool at around 12-15C and temperatures do drop to 1C on average in the evenings, so be sure to bring a warm jacket. Mornings can be foggy so keep this in mind when booking flights. It is best to avoid early arrivals or departures in case of delays due to fog.

Social Function and Venue Information

Social Functions

Welcome Reception and **Exhibition Opening** Sponsored by:



Sunday 17 June 2018

Venue: National Convention Centre

The Welcome Reception will be held in the exhibition hall and foyer.

- ▶ 5:00-7:00 pm
- \$50.00 per person for day delegates and guests
- No charge for full registered delegates
- No charge for registered accompanying partners

Dress code: smart casual

Networking Dinner Sponsored by:



Monday 18 June 2018

Venue: National Arboretum Canberra

The dinner is being held in the Village Centre.

- 7:00-11:00 pm
- ▶ \$100.00 per person

Dress code: smart casual

The Monday night dinner takes on a new format as we take it offsite to the multi-million dollar National Arboretum. Enjoy the stunning Canberra landscape whilst having the opportunity to network with delegates from other councils and organisations.

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General Assembly Dinner

Tuesday 19 June 2018

Venue: Australian Institute of Sport

The dinner is being held in the Arena of the AIS.

- ▶ 7:00-11:00 pm
- ▶ \$130 per person

Dress code: lounge suit/collar and tie for men and cocktail style for women.

With Parliament House undergoing renovations this year, we are excited to take delegates to the Australian Institute of Sport, the country's elite and award winning sports precinct. Tickets to the General Assembly Annual Dinner are always highly sought after and therefore booking early is highly recommended to ensure your place.

Note: Bookings are accepted in order of receipt.

General Assembly Business Sessions

Monday 18 June 2018 to Wednesday 20 June 2018

Venue: National Convention Centre

All plenary sessions will be held in the Royal Theatre at the National Convention Centre.

Dress code: Smart casual

Exhibition

Sunday 17 June 2018 to Wednesday 20 June 2018

Venue: National Convention Centre

The exhibition is being held in the Exhibition Hall of the National Convention Centre.

Dress code: Smart casual

Coach Transfers

Welcome Reception and Exhibition Opening – Sunday 17 June 2018

Coaches will collect delegates from all General Assembly hotels (except Crowne Plaza) at approximately 4:45pm. The return coaches will depart at 7:00pm.

Daily Shuttles to and from the National Convention Centre

A shuttle service between all General Assembly hotels (except Crowne Plaza) and the National Convention Centre will operate between 8:00am and 8:30am. Return shuttles will depart the National Convention Centre at 5:30pm.

Networking Dinner – National Arboretum Canberra – Monday 18 June 2018

Coaches will collect delegates from all General Assembly hotels at approximately 6:40pm. A return shuttle service will commence at 10:15pm. General Assembly Dinner – Australian Institute of Sport – Tuesday 19 June 2018

Coaches will collect delegates from all General Assembly hotels at approximately 6:40pm. A return shuttle service will operate between 10:30pm and 11:45pm.

Car Parking

Parking for delegates is available underneath the National Convention Centre for a cost of approximately \$19.00 per day. Alternatively, voucher public parking is available 300m from the Centre at a cost of approximately \$15.70 per day. The voucher machines accept either coins or credit cards (Visa or MasterCard).

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Partner Tours



Monday 18 June 2018

Monday Partner Tour: Behind the Scenes of our Capital

Take a glimpse behind the scenes of two of Canberra's iconic locations. The day will start with an intimate tour of Government House to see where Cabinet ministers are sworn in and the Governor General welcomes visitors like the Queen and heads of states

After lunch we have an exclusive tour of The Royal Military College Duntroon, including the Army Officer training course, the cadet mess, and some of the historical and ceremonial areas within the College grounds.



Tuesday 19 June 2018

Tuesday Partner Tour: Diamonds and Decadence

We start today with a high tea at Adore Tea where we'll experience a variety of teas from simple black teas to incredible flowering teas paired with sweet and savoury foods with a twist.

The afternoon will be spent at the National Gallery of Australia to experience the confirmed Cartier Exhibition. This is showcasing some of the most exquisite jewels from the renowned French jeweller including the Queen's "Halo" tiara, the engagement ring of Princess Grace of Monaco and costumes from the Ballet Russes, as well as displays of sketches and the tools of Cartier's trade.

Accommodation

Crowne Plaza

1 Binara Street, Canberra

The Crowne Plaza is adjacent to the Convention Centre and only a short walk from restaurants, bars and the main shopping district. Featuring a contemporary design, the Crowne Plaza provides guests with an outdoor pool, sauna, health/fitness centre. 24 hour reception, room service, concierge, undercover parking for a fee and onsite dining at the RedSalt Restaurant. All rooms are non-smoking and include free WiFi, climate control air-conditioning, tea/coffee making facilities and a minibar.

Twin option at the hotel consists of two double beds.

Superior Room: \$315 per night single/twin/double

Deluxe Room: \$365 per night single/ twin/double

Avenue Hotel

80 Northbourne Avenue, Canberra

The Avenue Hotel is one of the newest options in Canberra and offers quests both studio and apartment style rooms. The hotel is a 15-20 minute walk from the Convention Centre and has an onsite restaurant and bar, 24 hour reception, room service, gymnasium, undercover parking (charges apply per night) and guest lounge. All rooms have king size beds, rainfall showers, balconies, mini bar and free WiFi. The apartments also have a fully functioning kitchen.

Twin option is only available in the Superior rooms and consists of two single beds.

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Superior King Rooms: \$260 per night single/twin/double

1 Bedroom Apartments: \$310 per night single/double

Waldorf

2 Akuna Street, Canberra

Located in the heart of Canberra's CBD, the Waldorf is only a five minute walk from the National Convention Centre. This hotel has 24 hour reception and provides guests with a gymnasium, indoor heated lap pool, room service and onsite dining at the Waldorf on London Restaurant. All rooms have kitchen and laundry facilities, in-room safe, dining table and chairs, complimentary cable TV, pay per view movies and high speed internet service (for a fee), The 1 bedroom apartments also offer a separate lounge/dining area.

Twin option at the hotel consists of two single beds. Additional costs will apply if more than 2 guests are within the one room.

Studio Apartment: \$200 per night single/twin/double

1 Bedroom Apartment: \$220 per night single/twin/double

Novotel

65 Northbourne Avenue, Canberra

Located on Northbourne Avenue, one of Canberra's main thoroughfares, the Novotel is a 15 minute walk from the National Convention Centre. The hotel offers 24 hour reception and room service, an onsite restaurant and bar, a newly renovated indoor pool, gymnasium and undercover parking (charges apply per night). In-room facilities include mini bar, tea/coffee making facilities, internet

access (for a fee), pay per view movies and climate control air-conditioning. Standard rooms have a Queen size bed while the Executive rooms have a King size bed.

Twin option for the standard room type consists of two double beds and the executive room type consists of one king bed and a pull out sofa bed.

Standard Room: \$280 per night single/twin/double

Executive Room: \$315 per night single/twin/double

Mantra

84 Northbourne Avenue, Canberra

Mantra on Northbourne is centrally located within the CBD and approximately a 15-20 minute walk from the National Convention Centre. The hotel features underground parking (for a fee), a 24 hour reception, a heated indoor pool, sauna, fully-equipped gymnasium and an onsite restaurant bar. All rooms offer individually controlled air-conditioning, WiFi (for a fee), pay per view movies, mini bar, tea/coffee making facilities, hairdryer and complimentary toiletries. 1 bedroom apartments also offer a separate lounge and dining area, kitchen and a fully equipped laundry.

Bedding configuration in a hotel room is one king or two single beds and a 1 bedroom apartment has one queen or two singles.

Hotel Room: \$236 per night single/ twin/double

1 Bedroom Apartment: \$276 per night single/twin/double

Medina Apartment Hotel James Court

74 Northbourne Avenue, Canberra

The Medina Apartment Hotel
James Court is approximately a
15–20 minute walk from the
National Convention Centre and is
close to cafes, restaurants, gyms and
shopping. The hotel offers reception,
undercover parking (for a charge),
outdoor heated swimming pool,
sauna, gymnasium and a restaurant
delivery service. All rooms feature
private balconies, climate controlled
air conditioning, separate lounge/
dining areas, free WiFi, spa bath,
mini bar, fully equipped kitchen
facilities and an in-room safe.

Twin option consists of two single beds.

Note: Reception operates between the hours of 6:30am and 11:00pm

1 Bedroom Apartment: \$215 per night single/twin/double

2 Bedroom Apartment: \$285 per night

Qt Hotel

1 London Circuit, Canberra

The Ot Hotel is a modern hotel with boutique style furnishings, central to the city and a 10 minute walk to the National Convention Centre. The hotel offers guests a 24 hour reception and room service, an onsite restaurant and bar, parking for a daily charge plus an onsite barber shop. All rooms have now been upgraded to have king beds, other features include a balcony, rainfall showers, free WiFi, pay per view movies, mini bar, hairdryer, iron and ironing board.

Twin option at the hotel consists of two single beds.

Standard Room: \$249 per night single/twin/double

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Registration Form

Register online www.alga.asn.au

NGA18

National General Assembly of Local Government 17–20 June 2018 Australian Local Government Association ABN 31 008 613 876 Multiple delegates > photocopy form
Register online, download PDF or return this form to:
Conference Co-ordinators
PO Box 4994 Chisholm ACT 2905
Phone (02) 6292 9000 Fax (02) 6292 9002
Email nga@confco.com.au
By submitting your registration you agree to the terms
and conditions of the cancellation policy on page 15

PERSONAL DETAILS				
TITLE	NAME	SURNA	ME	
(Cr/Ald/Mayor/Other)				
POSITION				
COUNCIL/ORGANISATION				
ADDRESS				
SUBURB		STATE	POSTCODE	
PHONE		MOBILE		
EMAIL				
NAME FOR BADGE				
How did you find out about th	e General Assembly?	LGA State/Territory Associ	tation Council Other:	
PRIVACY DISCLOSURE	_		America of the change of the change of	
	e appearing in the 2018 Gene utlined in the privacy disclosu	eral Assembly List of Participan are on page 15.	s booklet (name, organisatio	n and state
DO consent to ALGA disc	closing my personal contact	information as outlined in the	privacy disclosure on page 1	5.
REGISTRATION FEES				
GENERAL ASSEMBLY REGISTRATI Please note registration does NOT		onal Cooperation and Developme	nt Forum	
EARLY BIRD REGISTRATION FEES	(payment received on or bef	ore 4 May 2018)		\$969.0
STANDARD REGISTRATION FEES (payment received on or before	ore 1 June 2018)		\$1,290.0
LATE REGISTRATION FEES (paym	ent received after 1 June 201	.8)		\$1,429.0
DAY REGISTRATION FEES	Monday 18 June \$489.00	Tuesday 19 June \$489.0	0 Wednesday 20 June	e \$280.00
REGIONAL CO-OPERATION AND	DEVELOPMENT FORUM REGIS	TRATION FEES (SUNDAY 17 JUNE)	-
REGIONAL DEVELOPMENT FORU	M ONLY Registration fee		L	\$445.0
GENERAL ASSEMBLY DELEGATE F	Registration fee			\$245.0
STATE OF THE REGIONS REPORT	2018-19 (Single licence)			\$260.0
STATE OF THE REGIONS REPORT	2018-19 (Organisational licer	nce)		\$720.0
ACCOMPANYING PARTNERS REC	SISTRATION FEES			
REGISTERED ACCOMPANYING PA	ARTNER Name for badge:			\$280.00
SOCIAL FUNCTIONS INCLUD	ED IN FEES			
One ticket to each of the following Please confirm if you will be attended to the pumper require	g functions is included in the ful ding by placing a tick in the app ed and complete the total amou	ropriate boxes. To purchase addition	d/or accompanying partners reg onal tickets to any of the followin	gistration fee ng functions

Day 1 • Behind the Scenes of our Capital (Monday 18 June 2018)

| I will attend: | Partner Number of additional tickets | @ \$125.00 each

Day 2 • Diamonds and Decadence (Tuesday 19 June 2018)

I will attend: Partner Number of additional tickets

Total \$

gistration fee or accompanying partners registration fee. To purchase quired and the total amount payable. Imber of tickets @ \$100.00 each Total \$		
nuired and the total amount payable. Imber of tickets @ \$100.00 each Total \$ 19 June 2018) **NUMBERS STRICTLY LIMITED**		
nuired and the total amount payable. Imber of tickets @ \$100.00 each Total \$		
nuired and the total amount payable. Imber of tickets @ \$100.00 each Total \$		
/ 19 June 2018) **NUMBERS STRICTLY LIMITED**		
@ \$130.00 Each Total \$		
Account		
Account		
in receipt of registrations)		
onference Account'. Transaction reference number		
isa		
Grand total \$		
SIGNATURE		
IS THIS A CORPORATE CARD? YES NO		
90 cm (10 m)		
Please note your credit card details are required to guarantee your room, Neither Conference Co-ordinators nor the hotel will make any		
charges against your credit card unless you fail to give a mínimum of twenty one (21) days notice in writing of your cancellation.		
All cancellations will be acknowledged in writing by Conference Co-ordinators. Full payment of your account will be required at the		
time of your departure. The rates quoted are per room per night.		
DATE OF ARRIVAL		
DATE OF DEPARTURE		
SHARING WITH		
ESTIMATED TIME OF ARRIVAL		
I understand my credit card details are given as a guarantee		
of my arrival and to ensure my room will be held until my nominated arrival time. No charge for accommodation will		
be made against this card unless I fail to give a minimum		
of twenty one (21) days notice of cancellation in writing to Conference Co-ordinators.		
Mastercard Visa Amex		
CREDIT CARD NUMBER		
CARD HOLDERS NAME		
SIGNATURE		
SIGNATURE		
)		