



# **Ordinary Meeting of Council**

**27 April 2022**

**UNDER SEPARATE COVER  
ATTACHMENTS**

**ITEMS 9.1 TO 9.5**

**QUEANBEYAN-PALERANG REGIONAL COUNCIL  
ORDINARY MEETING OF COUNCIL**

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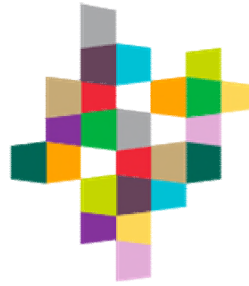
# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

ITEM 9.1                      DEVELOPMENT APPLICATION - DA.2021.1537 - SUBDIVISION  
   - 47 TORRENS TITLE RESIDENTIAL LOTS AND 2 LOTS  
   FOR PUBLIC RESERVES; CREATION OF A PUBLIC  
   LANEWAY - 10 ELKHORN ROAD, TRALEE

ATTACHMENT 1      DA.2021.1537 - SECTION 4.15 ASSESSMENT - MATTERS FOR  
   CONSIDERATION - 10 ELKHORN ROAD TRALEE



## DA.2021.1537 – SECTION 4.15 ASSESSMENT REPORT

### EXECUTIVE SUMMARY

The proposed development is for a 47 lot Torrens title subdivision (for future residential use), two allotments to be handed back to Council as public reserves and public laneways (consisting of three roads) to service the proposed lots.

The proposal was notified for a period of 14 days from the 11/10/2021 to 27/10/2021 in accordance with the Queanbeyan Palerang Community Engagement and Participation Plan. One (1) submission was received during the notification period. The submission raised issues with potential overlooking to their adjoining residential allotment. The proposal does not incorporate any built form at this stage and dwelling DAs will be lodged on lots at a later stage. During the assessment of each dwelling Council can consider any overlooking issues as they are identified and address them appropriately.

Principal issues associated with the proposal included road design and layout and deviation from Council's Engineering Design Specifications. Additional information and design changes submitted by the applicant were sufficient to address relevant concerns.

The development application is recommended for approval subject to the imposition of the recommended conditions of consent.

### BACKGROUND

The subject super lot was created through the South Jerrabomberra Stage 1 subdivision application – DA 395-2017.

### DESCRIPTION OF THE SITE AND LOCALITY

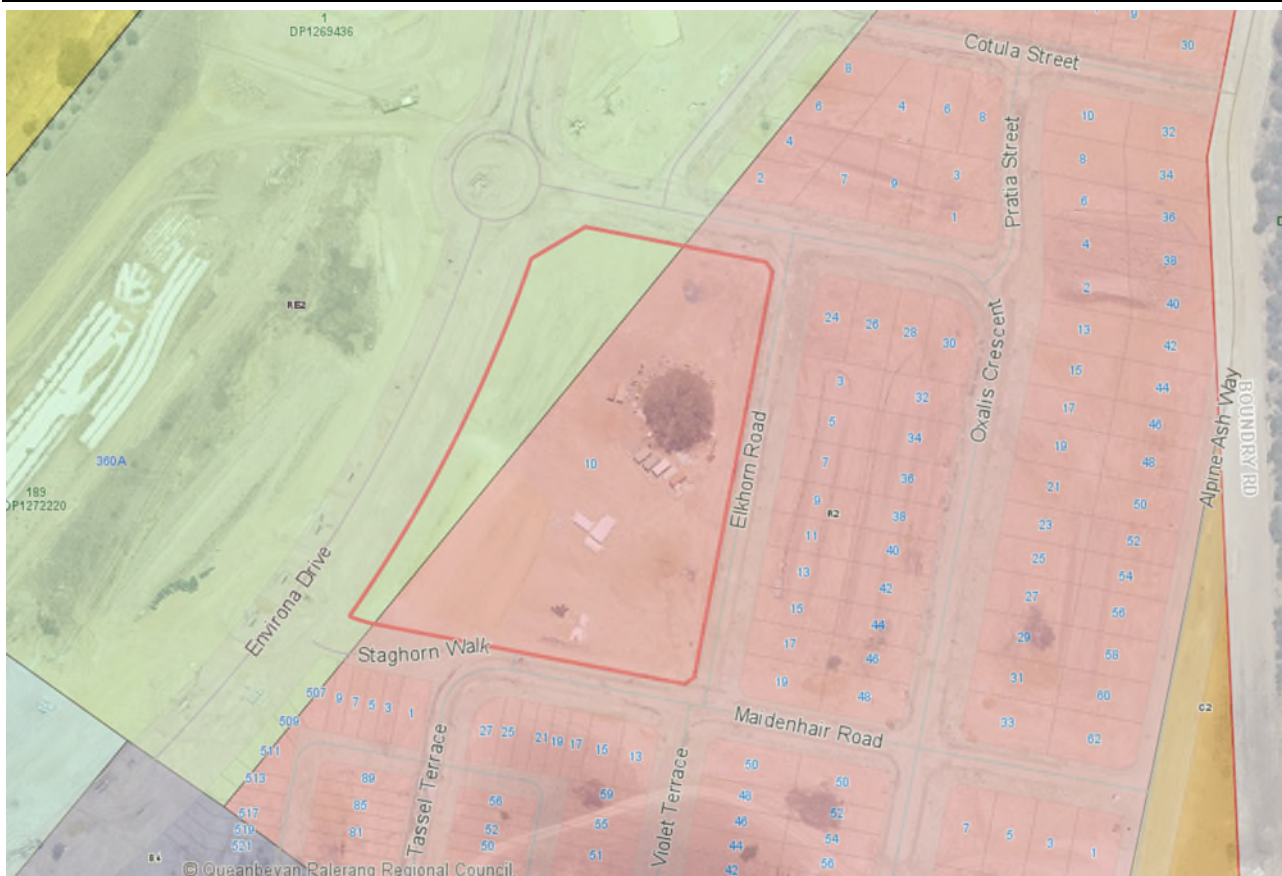
The subject site is legally described as Lot 86 DP 1269436 and is commonly known as 10 Elkhorn Road, Tralee. The site has four frontages and traverses Elkhorn Road, Environa Drive, Tassel Terrace, and Oxalis Crescent and has an area of 1.53 Ha.

There are no existing structures located on the allotment. It is a pre-subdivided super lot within an urban release area. It was created under DA 395-2017. Earthworks were undertaken on the site under DA 395-2017. The lot contains a slope upwards from north to south. The lowest point towards the north east of the site with a 6-metre slope upwards to the south west of the site.

There is no existing development on the site. It is a purpose subdivided lot under DA 395-2017. Vehicular access is provided to the site via a proposed public laneway from Elkhorn Road through to Tassel Terrace.

Existing development within the locality consists of single dwelling houses, small lot lousing, and in the future the South Jerrabomberra Community Centre and Town Park will be located opposite the site (to the west).





**Figure 1: Subject Site and Locality**

## PROPERTY BURDENS AND CONSTRAINTS

There are several easements and burdens on the land which could affect, or be affected by, the proposed development:

### Item 7 – Restriction on the use of land (Submit plans)

- The owner must not submit any Development Application for any proposed subdivision in relation to the Lot burdened to Queanbeyan-Palerang Regional Council without having first submitted the proposed Development Application to the Village Building Co. Limited for approval.

Design approval has been issued by the Village Building Co. for the subject proposal.

### Item 8 – Restriction on the use of land (dwelling limit)

- The owner must not construct or allow to be constructed more than forty-seven (47) dwelling son the lot burdened.
- The party empowered to release, modify, or vary this restriction on the use of land is the Village Building Company Co. Limited.

The proposed subdivision design incorporates 47 lots for residential use. Which complies with this restriction. Further subdivision or dwellings will not be permitted.

### Item 13 – Easement for noise, vibration, and electrolysis (train) (whole of lot)

- The Proprietor of the Lot Burdened grants the full and free right for the Proprietor of Lot Benefited, the Operators and/or rail body to cause, emit and allow the emission of such

noise, vibration and electrolysis over the Lot Burdened as result directly from Railway Activities carried on and to be carried on by or on behalf of the Proprietor of Lot Benefited, Operators and/or a Rail Body.

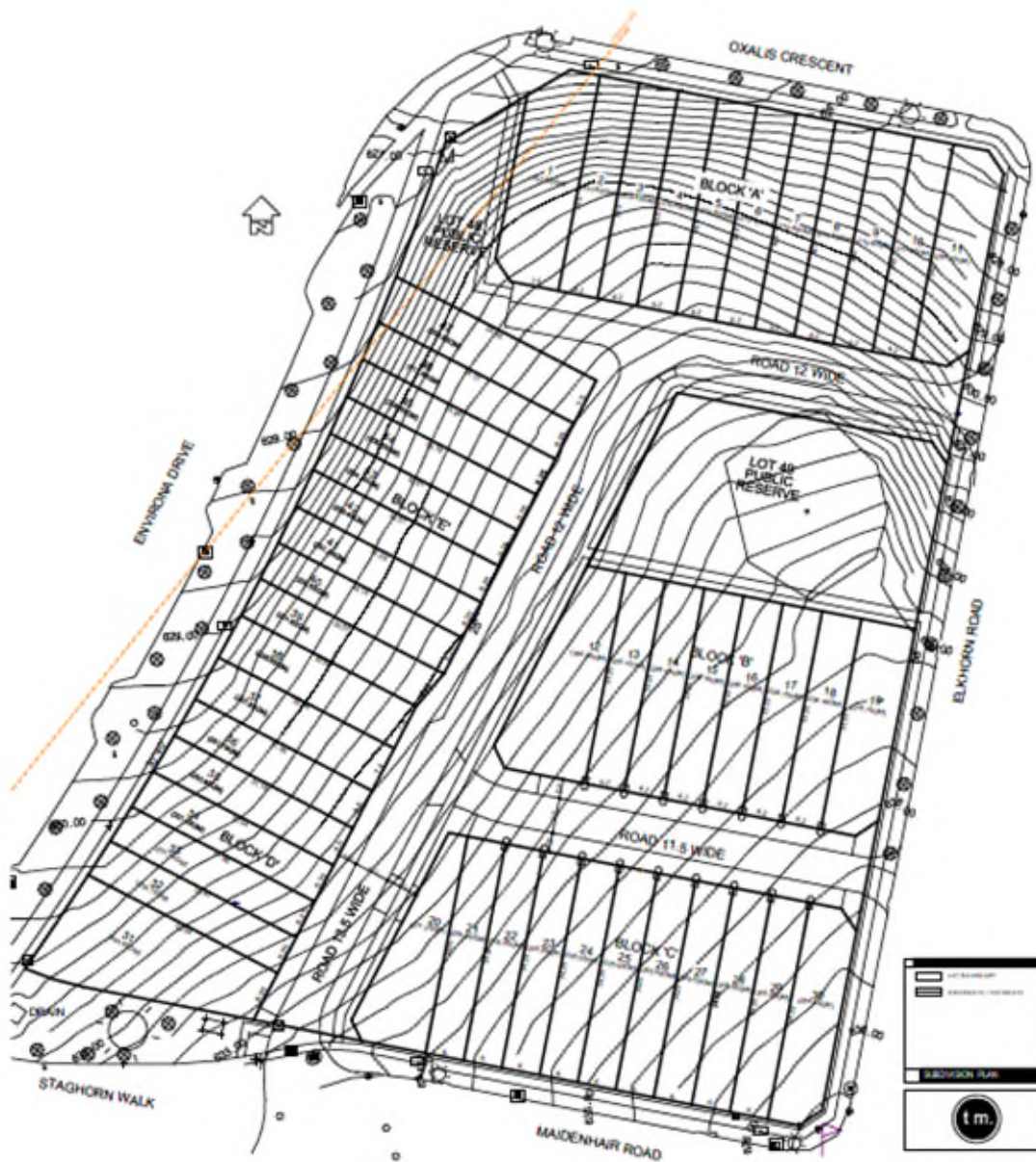
The restriction is noted. It does not contain any specific controls for the purposes of the subdivision. Future dwellings may be subject to additional building provisions to account for any potential issues associated with the buffer.

## **DESCRIPTION OF THE PROPOSED DEVELOPMENT**

The application seeks Council approval for subdivision to create 47 Torrens title residential lots and 2 lots for public reserve and the creation of a public laneway.

The specific elements of the proposal are:

- 47 allotments for residential dwellings and lot size ranging from 202.4m<sup>2</sup> to 444.8m<sup>2</sup>,
- Two lots to be dedicated back to Council as public reserves. 1307.4m<sup>2</sup> and 377.3m<sup>2</sup> in size,
- Public laneway (split into 3 roads).



**Figure 2 – Proposed Subdivision and Road Layout**





Figure 3 – Proposed Landscape Plan – Sheet 1



Figure 4 – Proposed Landscape Plan – Sheet 2

## **CONSENT AUTHORITY**

In accordance with the *Environmental Planning and Assessment Act 1979* (EP&A Act) the proposal is considered local development and Council is the Consent Authority.

## **SECTION 4.10 DESIGNATED DEVELOPMENT – EP&A Act, 1979**

The proposal is not designated development.

## **SECTION 4.47 INTEGRATED DEVELOPMENT – EP&A Act, 1979**

The proposal is not integrated development.

## **REFERRALS**

### **INTERNAL REFERRALS**

#### **Engineering Comments**

##### **Water:**

The development is proposed to be serviced by an extension to the existing surrounding reticulated water network. In particular, the development proposes to connect into existing mains on Environa Drive, Oxalis Crescent, Elkhorn Road and Maidenhair Road. The retic within the development is generally circuitous and is 100mm in diameter. In principle, the arrangement of the water network would normally be satisfactory, however, there are some issues that will need to be addressed. These issues relate to both the existing water network (and how other element of this proposal affect them) and the proposed network.

- The servicing for lots located in Block A is achieved through a dead end main. Dead end mains should be avoided as per requirements of QPRC Design Specification D11. (See Clause D11.06.3 regarding looped mains). Plans should be revised to remove dead end mains.
- Directional changes beneath pavement should be avoided. If a main must be located beneath pavement, then all efforts should be made to ensure and bends or tees are located outside of the pavement footprint. Revised plans are required to address this issue in relation to the main beneath the intersection of proposed Roads A and C. It is noted that in preliminary plans provided to Council for discussion and advice, this issue was not present.
- The intersection of proposed Road A with Maidenhair Road is shown on the civil plans prepared by Sellick Consultants (plan 0502 Rev B dated 19/7/21) as encompassing two stop valves and one hydrant within the proposed new pavement. Access to valves and hydrants should not be provided within pavements. Revised plans are required to address this issue.
- Hydrants will be required at maximum spacing of 60m though this can be addressed at a Subdivision Works Certificate stage should the development progress.
- Connections of new main to existing main as well as tapping of existing mains for new services will need to be completed by Council's Utilities Branch at the applicant's expense.
- All water services will need to be constructed from hard drawn copper.

**The redesign of the water reticulation plans have introduced additional pipe lengths to eliminate dead end mains.**

##### **Sewer:**

The development is proposed to be serviced by the following arrangement:

- Block A will be serviced by new 150mm sewer mains and 1050mm manholes extending for the full frontage of Block A on Oxalis Crescent. These new mains connect into an existing manhole on the near side of Oxalis Crescent.
- Blocks B & C will be serviced by new 150mm sewer mains and 1050mm manholes located with the verge areas of Roads A, B & C and ultimately connecting to existing sewer along the eastern verge of Environa Drive.
- Block D will be serviced with new ties connecting to the existing 225mm sewer main along Environa Drive.

It appears that all lots are provided with a sewer tie to the lower corner of the lot.

As this superlot was created as part of the parent development with the intention of SLH being the ultimate use, the downstream existing sewerage infrastructure is considered to have capacity to support the proposed development.

In general the sewer servicing plan seems appropriate though it is noted that connection to existing sewer including cutting in of new ties would need to be completed by Council's Utilities Branch at the applicant's cost.

#### **Storm Water:**

The development is proposed to be serviced by the following arrangement:

- Block A will be serviced by new ties connecting to existing stormwater mains on the near side of Oxalis Crescent. Two of these new ties are proposed to be connected directly to an existing 750mm main. Council would prefer that these two lots be serviced with kerb and gutter outlets.
- Blocks B & C will be serviced by new RCP stormwater mains and a combination of Kerb Inlet Sumps (KIS) and 900mm square grated pits. The pipes are typically 375mm RCP Class 2 and located either under the kerb of Road A or centrally within the Road B pavement (Road B functions as a dished drain with grated inlet pits). Grated pits are also located within the open space area north of Block B. The new infrastructure servicing Blocks B & C ultimately connects to the new infrastructure proposed to service Block D (within the Environa Drive verge) by way of a 450mm RCP Class 2 line from the intersection of Roads A & C. All RCP pipes located beneath pavement are required to be Class 4. Revised plans are required addressing this matter.
- Block D will be serviced by construction of a new 375mm RCP Class 2 pipe along the Environa Drive verge. Where the 450mm main from Blocks B & C intersect this main, a 1050mm stormwater manhole is proposed as the junction. The downstream main is proposed to be 525mm RCP class 2 and connect into an existing KIS on Oxalis Crescent.

#### **All stormwater pipe classes have been corrected to be as per the requirements of Council's Stormwater Drainage Specification.**

In addition to the proposed new stormwater infrastructure, the road design will require changes to the existing infrastructure on Maidenhair Road and Elkhorn Road. The changes to the infrastructure of Maidenhair Road are generally limited to the alteration of a KIS pit to a grated inlet for an OCI at the location of the proposed new intersection. No objections are raised to this specific alteration. However, due to the location placement and type of intersection design for access/egress to Elkhorn Road, the proposed development requires the relocation of existing KIS pits and the realignment of stormwater road crossings at both new intersections. This will require the removal and reinstatement of significant portions of brand new AC pavement thereby creating multiple new potential failure sites within the pavement. Such extensive modification of existing infrastructure should not be supported. Amendments to proposed road and intersection layout should be attempted in the first instance. It was suggested in pre-lodgement discussions that the access ways to/from Elkhorn Road should both be laneways (with the access from Maidenhair Road, an Access Street with turning head). This design would have more easily accommodated

the retention of existing stormwater infrastructure with the Elkhorn Road reserve. It is requested that the Applicant's consultant revisit this aspect of the design to achieve a solution that retains the existing KIS pits on Elkhorn Road (or as many of them as possible).

**The need to alter the existing stormwater has been discussed and it is noted that the changes will be accepted with the agreement that pavement restoration will be beyond the trench excavations.**

**Roads/Access and Parking:**

Access to the development is proposed to be provided by two way public road (Road A) connecting Maidenhair Road with Elkhorn Road (with new intersections) along with a one-way public lane (Road B) connecting the mid point of Road A with Elkhorn Road. Additionally, three lots located in Block A are proposed to gain access via a stub extension to Road A (named Road C). Generally, the proposed road network does not comply with Council's Development Design Specifications.

- Road A is named a "Local" road in the provided civil documentation. The road has a 6m wide AC pavement with a one-way cross fall to a kerb and gutter. The verge is 5m in width (including a 1.5m footpath) on the kerb and gutter side with the opposite side implementing flush kerb with a 3m verge. The lowest order street in Council's Development Design Specification other than a laneway is an Access Street. Access streets are to be designed to have an 8m width pavement with barrier kerb and gutter and minimum 5m wide verges on both sides. It is possible that a realistic argument could be made stating that a pavement width of greater than 6m would encourage attempts at on-street parking which otherwise is generally not feasible with narrow frontage SLH. However, should this be the case, the line of reasoning continues that the development should provide some form of parking for people visiting the occupants of the development. In this regard, it is noted that:
  - On-street parking is not feasible.
  - Garage setbacks do not permit visitor parking off the road reserve within each lot.
  - Verge widths do not accommodate the parking a vehicle between property boundary and road edge (not that this is legal but may be attempted if no alternatives exist).

If Road A is to be reclassified as a one way Laneway with access on one side only, then the proposal complies with figure D1.7 of Council's D1.7 Specification. However, the maximum length of a straight laneway section shall be no more than 65m. The proposed Road A Laneway exceeds the maximum straight line distance and therefore will need to be redesigned to incorporate an offset to eliminate straight line distance to <65m. Lot 20 would also not be permitted to have access from Road A if reclassified as a Laneway with access on one side only.

**1. Refer to plan Road A Section 1 from Maidenhair to North of Road B (blue – Option 3) circa 53m long Reserve 13.5m, Road 5.5m as per Road B to service Lot 20.**

**2. Road A Section 2 from north of Road B to Elkhorn (pink – Option 3) circa 65m long Reserve 12m, Road 4m:**

- i. Road reduces from 5.5m to 4m between the two section providing a kink in the road and allowing the residence from 40 to 47 push to the east 1 to 1.5m, to emphasize the kink**





- Road B is titled a “Laneway” in the provided civil documentation. The pavement is proposed to be 6m in width with 3.5m verges despite being nominated as a one-way road. It is also noted as Heavy Duty AC pavement. Generally speaking, the proposed dimensions of both pavement and verge area align with the minimums required under Council Development Design Specification D1, although it is noted that the proposal does not include the required 1.2m footpath. It is considered that the lack of the footpath is not of consequence as the lane provides rear vehicle access amenity to lots that all have footpaths located along their frontages and their does not appear to be any pedestrian desire line through the proposed laneway.

**Footpath access is provided to the unit frontages, which discourages pedestrian activity in the lane. Parking is unlikely to be an issue due to the continuous run of garage doors either side. This can be reinforced with no parking signage. It is proposed to reduce the laneway cross section to assist with addressing the potential parking issue. The formation is proposed to be 3m driveway, 4m laneway, 3m driveway. The reduced laneway area is proposed to be allocated back to the blocks. Refer to drawing AL-0115.**

- Road C is titled an “Access” street in the provided civil documentation. It is a 5.5m wide AC pavement formed as a central dish drain with verge widths of 3m on the property access side and 2.1m the other. This Road does not meet the specification for an Access Street nor does it include a footpath as per the requirements for public laneways despite having an obvious pedestrian desire line. The lack of turning area may be justified by the clearly visible discontinuation of the street, though Development Engineering would suggest conditioning the implementation of a local TCD plan such that appropriate signage is implemented to ensure it is clear that the street provides property access for residents only.



**Signage will be provided to address this point to advise no through traffic. Pavement is to be changed to concrete to provide a contrast and visual queue not to enter accidentally as per plan PV-030.**

- Should Council resolve to accept the roads as proposed, Development Engineering would propose to condition that all the new roads are constructed as reinforced concrete pavement to minimise maintenance and repair liabilities.

**Pavement type shall be concrete.**

The submitted civil documentation includes vehicular turning paths for the proposed road network, though there are gaps in the analysis. Roads A and B are shown to be accessible to the B99 vehicle as defined by AS2890.1 whilst Road A is also shown to be accessible to Medium Rigid Vehicles (MRV). However, the submitted civil documentation also includes a waste management plan (which should be reviewed by Council's Waste Minimisation Officer prior to determination of the DA) which indicates large trucks will access both Roads A & B for bin collection. It is not specified in the documentation what the assumed size of the waste truck is though it is depicted as a vehicle larger than an MRV, presumably a Heavy Rigid Vehicle (HRV) or Single Unit (SU) Truck/Bus (as per Austroads definition). There are no turning paths provided specifically for a waste vehicle. Development Engineering request the Applicant provides turning paths for the waste collection vehicle and demonstrate all roads and intersections required to be trafficked by the vehicle can accommodate the appropriately sized vehicle.

**Turning demonstrations run – refer to civil drawing TP-2203-A. Opportunity exists to shift waste collection point to Elkhorn and Enviroana with parking restrictions applied (Refer to WM-2301 and WM-2302). An allowance of 1.4m per pair of wheelie bins has been provided.**

As the subject superlot was created as part of the development which created the surrounding road network, Development Engineering will not request a traffic impact statement for the development.

**Section 64:**

There are no Section 64 contributions payable for this development as the infrastructure has been provided under the SJ VPA and the previous subdivision consents.

**Flooding:**

The subject land is not flood prone.

**Assessing Officer's Comments:**

The submission of amended civil drawings received by the applicant addressed all other relevant issues contained within the Engineer's comments above. Additionally, other items were determined as being able to be addressed during detailed design (Subdivision Works Certificate).

**EXTERNAL REFERRALS**

**Essential Energy**

No objection to the proposal was received.

**CONSIDERATION OF THREATENED SPECIES**

Council is required under Section 4.15 of the *Environmental Planning and Assessment Act 1979* to assess whether the proposed development will have a significant impact on any threatened species, populations, or ecological communities, or their habitats. Such threatened species in NSW may be protected under the *NSW Biodiversity Conservation Act 2016* or under the Commonwealth *Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act)*.

The proposal is located within a pre-subdivided development lot in an urban release area. It does not contain any significant vegetation with the exception a retained large remnant eucalypt. This tree is required to be retained and will sit in a piece of land to be dedicated back to Council. Despite this, there is no other vegetation on site and the development will not result in an irreversible impact on any threatened species.

#### **SECTION 4.14 CONSULTATION AND DEVELOPMENT CONSENT – CERTAIN BUSHFIRE PRONE LAND – EP&A ACT, 1979**

The subject site is not bushfire prone land and therefore an assessment against Section 4.14 is not required in this instance.

#### **SECTION 4.15 CONSIDERATIONS – EP&A Act, 1979**

In determining a development application, the consent authority is to take into consideration the following matters of consideration contained within section 4.15 of the *Environmental Planning and Assessment Act 1979* as relevant to the development application:

##### **4.15(1)(a) the provisions of:**

##### **(i) any environmental planning instrument**

#### **STATE ENVIRONMENTAL PLANNING POLICY NO. 55 - REMEDIATION OF LAND**

The subject site is considered appropriate for the intended use under the application. The subdivision approval under DA 395-2017 included sufficient site investigation and remediation works to allow future residential development.

#### **STATE ENVIRONMENTAL PLANNING POLICY (INFRASTRUCTURE) 2007**

The application was referred to Essential Energy for comment with no objection to the proposal received.

#### **QUEANBEYAN LOCAL ENVIRONMENTAL PLAN (SOUTH JERRABOMBERRA) 2012**

##### *Clause 1.2 - Aims of the Plan*

The particular aims of this Plan are as follows:

- a) *to achieve an economically, environmentally, and socially sustainable urban development within South Jerrabomberra,*
- b) *to facilitate the orderly growth of the South Jerrabomberra urban release area in a staged manner that promotes a high level of residential amenity and the timely provision of physical and social infrastructure, through appropriate phasing of the development of land,*
- c) *to identify, protect and manage environmentally and culturally sensitive areas within South Jerrabomberra,*
- d) *to provide appropriate residential densities and a range of housing opportunities consistent with the environmental capacity of the land,*
- e) *to create a diverse town centre that caters for the retail, commercial, and service needs of the local community,*
- f) *to ensure development has regard to the principles of ecologically sustainable development,*
- g) *to ensure development does not exceed the capacity of infrastructure to service the land.*

The proposed development is considered generally consistent with the particular aims of the LEP.

#### *Clause 1.4 – Definitions*

The proposed development includes the following works as defined in the LEP's dictionary:

- Earthworks; and
- Roads.

Note: The proposed development is also defined as the subdivision of land – Refer to discussion against clause 2.6.

#### *Clause 1.6 – Consent Authority*

Council is the consent authority for the proposed application.

#### *Clause 1.9A – Suspension of Covenants, Agreements, and Instruments*

The proposed development does not require the suspension of any covenants as specified.

### **Part 2 – Permitted or Prohibited Development and Land Use Table**

#### *Clause 2.1 Land Use Zones & Clause 2.3 Zoning of Land to which this Plan Applies*

The applicable zones as listed in Clause 2.1 and identified on the Land Zoning Map referred to in Clause 2.2 are:

- R2 – Low Density Residential
- RE2 – Public Recreation

Clause 2.3 requires the consent authority to have regard to the objectives of the zone when determining a development application. The objectives of each applicable land use zone are listed below as a discussion of the proposed development's consistency with the objectives.

#### Zone R2 - Low Density Residential

Objectives of zone

- To provide for the housing needs of the community within a low-density residential environment.
- To enable other land uses that provide facilities or services to meet the day to day needs of residents.
- To ensure that infrastructure can adequately service proposed residential development in the area.

A majority of the land to which the proposal relates is zoned R2. The proposed development is considered generally consistent with the objectives of the R2 zone. Specifically, objectives 1 and 3. The development will provide additional residential allotments within a low-density residential environment.

#### RE2 – Private Recreation

Objectives of zone

- To enable land to be used for private open space or recreational purposes.
- To provide a range of recreational settings and activities and compatible land uses.
- To protect and enhance the natural environment for recreational purposes.

The proposed development is considered generally consistent with the objectives of the RE2 zone. The development will provide for a mixture of compatible uses and integrate residential uses utilising the 20-metre buffer for development as permitted under clause 5.3 of the LEP.

#### *Clause 2.5 – Additional Permitted Uses*

The proposal relates to the subdivision of land, there are no additional uses proposed. As such this clause is not considered relevant.

#### *Clause 2.6 - Subdivision*

This clause states that the subdivision of land is permissible with development consent. The proposed development includes the subdivision of land to create 47 residential lots: and 2 lots to be utilised as public reserves.

### **Part 4 – Principal Development Standards**

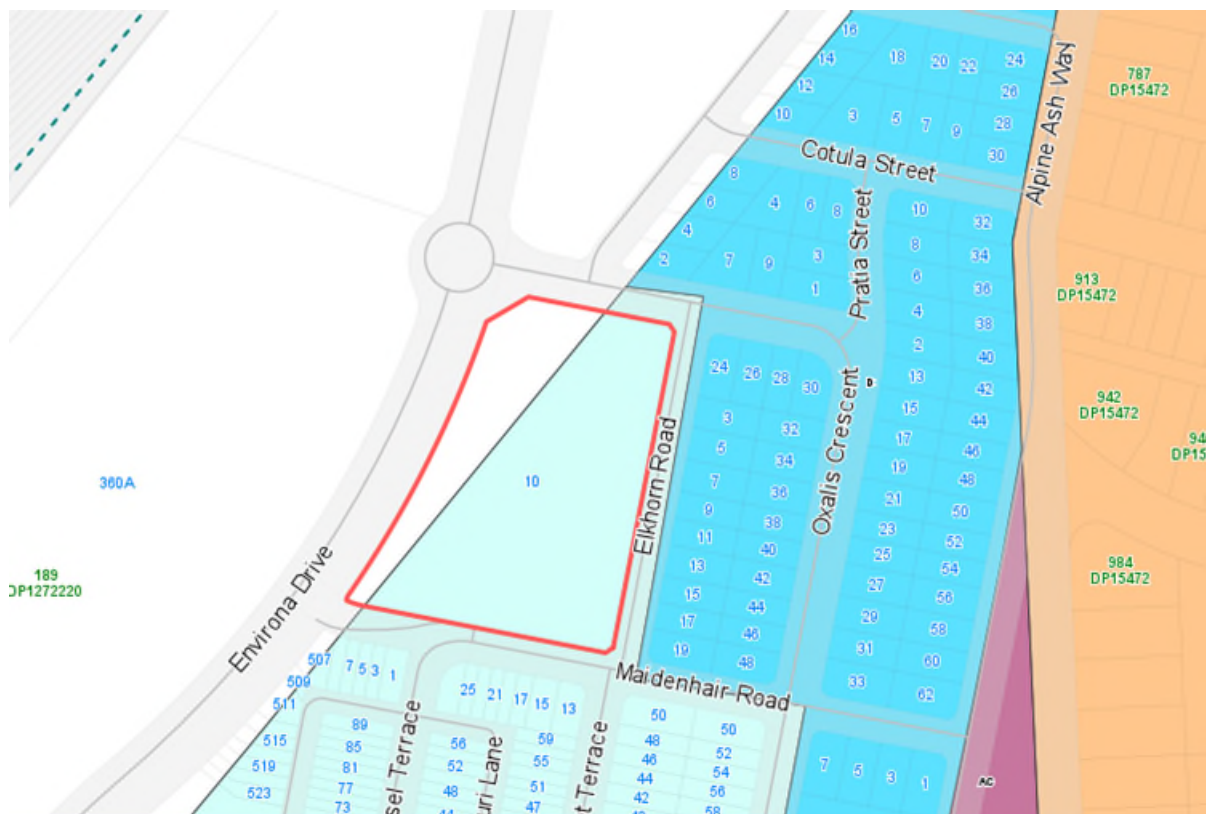
#### *Clause 4.1 – Minimum Subdivision Lot Size*

The proposed development has been assessed against the relevant objectives and requirements of Clause 4.1 and is satisfactory. Land, lot sizes and dimensions are appropriate for the siting of structures, and the proposal is consistent with the desired future character of the locality.

#### **Applicable Minimum Lot Size**

The applicable minimum lot size is 130m<sup>2</sup> (please refer to the minimum lot size map excerpt 'image 1' provided below). All lots proposed comply with the minimum lot size requirements pursuant to the QLEP 2012 (South Jerrabomberra). The RE2 zoned portion of the land does not contain a minimum lot size control.

Minimum lot widths and dimensions have been assessed against the relevant requirements of the South Jerrabomberra Development Control Plan (please refer to the assessment against the SJDCP within this report). The proposal complies with the relevant requirements.



***Image 1 – Minimum Lot Size Map (Excerpt) (QLEP 2012) (South Jerrabomberra)***

*Clause 4.1A – Exceptions to Minimum Lot Size*

This clause has been repealed.

*Clause 4.6 – Exceptions to Development Standards*

No variation or non-compliance to a development standard contained within the *QLEP 2012 (South Jerrabomberra)* has been proposed.

**Part 5 – Miscellaneous Provisions**

**Clause 5.3**

Pursuant subclause (4) - Despite the provisions of this Plan relating to the purposes for which development may be carried out, development consent may be granted to development of land to which this clause applies for any purpose that may be carried out in the adjoining zone, but only if the consent authority is satisfied that —

- (a) the development is not inconsistent with the objectives for development in both zones, and
- (b) the carrying out of the development is desirable due to compatible land use planning, infrastructure capacity and other planning principles relating to the efficient and timely development of land.

- (5) This clause does not prescribe a development standard that may be varied under this Plan.

In this instance it is considered that the encroachment into the RE2 zone is appropriate as it allows for the reasonable development of a super lot intended for residential use. The encroachment area is intended to be used for private open space of relevant dwellings and will not consist predominantly of built form. A portion of the RE2 zoned land is incorporated in a public reserve to be dedicated back to Council. The development is considered generally consistent with the objectives of both zones.

**Part 6 – Urban Release Areas**

*Clause 6.1 – Arrangements for designated State public infrastructure*

The Department of Planning, Industry and Environment (DPIE) issued satisfactory arrangements for DA 395-2017 on the 4<sup>th</sup> of May 2018. This clause is not applicable to the subject application.

*Clause 6.2 – Public Utility Infrastructure*

Pursuant to sub-clause 6.2(1) Development consent must not be granted for development on land in an urban release area unless the Council is satisfied that any public utility infrastructure that is essential for the proposed development is available or that adequate arrangements have been made to make that infrastructure available when it is required.

**Part 7 – Additional Local Provisions**

*Clause 7.1 – Earthworks*

Earthworks will be required for the development. A site grading plan has been submitted which minimises disturbance to the land with advantage taken of existing contours.

*Clause 7.2 – Airspace Operations*

The OLS (Obstacle Limitations Surface) for South Tralee is 720m AHD. The maximum permissible building height is 740m AHD. A controlled activity approval was issued for South Tralee under DA 395-2017. The proposal will not have any impact on the existing controlled activity approval.

#### *Clause 7.3 – Development in Areas Subject to Aircraft Noise*

The development of the subject site will result in an increase to the number of dwellings and people affected by aircraft noise. However, changes to the originally proposed rezoning ensured that housing in South Tralee would be restricted to areas outside of the Australian Noise Exposure Forecast (ANEF) 20 – 25 contour levels for the Canberra Airport. Any future DA that includes built form will need to demonstrate how compliance with AS 2021—2000 and the objectives of this clause have been satisfied. The South Jerrabomberra DCP contains detailed Aircraft Noise Assessment Guidelines that provide suggested measures for development (particularly dwellings) to be able to comply with AS 2021—2000.

#### *Clause 7.4 – Land Adjoining Hume Industrial Area and Goulburn/Bombala Railway Line*

(1) The objectives of this clause are to—

- (a) minimise the impact of any noise, vibration or other emissions on the land to which this clause applies, and
- (b) require certain land uses on the land to which this clause applies to include, or to be the subject of, appropriate noise mitigation measures.

(2) This clause applies to the land identified as “Visual and Acoustic Buffer Land” on the Local Clauses Map.

(3) Despite any other provision of this Plan, the consent authority must not grant consent to any development on the land to which this clause applies, unless the consent authority has assessed the following matters—

- (a) the impact of any noise from any nearby land uses, having regard to any noise attenuation measures proposed,
- (b) the visual impact that any nearby land uses would have on the proposed development,
- (c) the impact that noise and other emissions from any nearby industrial land uses and associated activities would have on the proposed development.

Noise attenuation measures will be required via a condition of consent for all dwellings located on the western side of the allotment. This will be enforced via a restriction on the title for future dwellings.

#### *Clause 7.5 – Land in Vicinity of Proposed Arterial Roads*

Regarding subdivision, Council is required under this clause to consider whether the development would prejudice or otherwise restrict the construction or operation of an arterial road (including the provision of any utility infrastructure). The proposal relates to a previously approved super-lot under DA 395-2017. It is not considered that the development will result in any restrictions to the construction of arterial roads.

#### **4.15(1)(a)(ii) any draft environmental planning instruments**

The *Draft Comprehensive Queanbeyan-Palerang Local Environmental Plan 2020* has been exhibited. The draft plan does not create any inconsistencies with the current LEP which would result in an area of non-compliance or issues regarding permissibility.

#### **4.15(1)(a)(iii) any development control plan**

## South Jerrabomberra Development Control Plan and the Queanbeyan Development Control Plan 2012.

The proposed development has been assessed in accordance with the relevant requirements of the Queanbeyan and South Jerrabomberra Development Control Plan.

The SJDCP adopts Part 1, Section 1.8 and Part 2 Section 2.1, 2.2, 2.3, 2.4, 2.5, 2.6, 2.7, 2.8 and 2.9 of the Queanbeyan Development Control Plan 2012 (QDCP).

### Queanbeyan Development Control Plan 2012

#### Part 2 – All Zones

##### Section 2.2 – Car Parking

The proposed development does not specifically require any car parking. The assessment of car parking requirements will be required at DA stage for buildings on each lot.

##### Section 2.9 – Safe Design

The proposed development is not inconsistent with the aims and objectives of this section of the DCP. All lots proposed will be capable of accommodating clear access points and achieving reasonable outcomes for passive and natural surveillance.

South Jerrabomberra Development Control Plan	COMPLIES (Yes/No)
<i>Part 3 – The Master Plan</i>	
<p><b>Master Plan, Staging Plan, and Neighbourhood Structure Plan</b></p> <p>The Master Plan outlines general objectives and controls for Neighbourhood Structure Plans. These Plans provide for the orderly and sequential development of South Jerrabomberra by establishing a Staging Plan and the broad structure of each area of land within the context of the Master Plan.</p> <p>Development is to be generally in accordance with the Master Plan, Staging Plan, and relevant Neighbourhood Structure Plan.</p> <p><u>Master Plan</u></p> <p>The Master Plan identifies five key development areas of South Jerrabomberra, which include: Poplars, Environa, North Tralee, South Tralee and the area of land further south of South Tralee. The subject site to which this application relates is South Tralee.</p> <p>Desired Future Character</p> <ul style="list-style-type: none"> <li>• South Tralee will be characterised by urban streetscapes and environmentally responsible development. High quality pathways, direct connections, attractive and safe streets will encourage walking and cycling.</li> <li>• Housing at South Tralee will comprise of a diverse range of higher density housing, affordable housing, traditional residential lots and a</li> </ul>	<p>Yes</p>

<p>vibrant mixed use and neighbourhood centre precinct within a well-connected and walkable urban environment.</p> <p>The proposal incorporates a variety of lot sizes, which will result in providing a variety of housing types. The proposal is generally consistent with the aims and objectives of the master plan.</p> <p><u>Staging Plan</u></p> <p>The proposed development is located within Stage 1 South Tralee of the South Jerrabomberra Urban Release Area.</p> <p><u>Neighbourhood Structure Plan</u></p> <p>The proposal does not create any inconsistency with the Neighbourhood Structure Plan contained within Appendix 3 of the South Jerrabomberra Development Control Plan.</p>	
<b>Part 4 – Subdivision</b>	
<p><b>4.1 – Introduction</b></p> <p>Part 4 and 5 of the SJDCP set out the relevant criteria for subdivision design. A comprehensive assessment against this part is provided below. The proposed development is considered generally satisfactory with regard to the objectives and controls of this part.</p>	Yes
<p><b>4.2 – Lot Size and Design</b></p> <p><b>Controls:</b></p> <p><i>a) The density of allotments should maintain and promote the residential character of the area for infill subdivisions.</i></p> <p>Proposed lots associated with this proposal are located within a pre-approved super-lot approved under DA 395-2017. Each allotment (with the exception of 2 to be used as public reserves) are intended for residential use and will not contravene the intended residential character of the area.</p> <p><i>b) Lot sizes should be compatible with the character of the surrounding area and are to comply with the applicable Local Environmental Planning Instrument.</i></p> <p>The proposed lots comply with the lot size requirements under the <i>QLEP 2012 (South Jerrabomberra)</i>.</p> <p><i>c) Lot sizes and lot layouts in urban release areas should take account of the environmental constraints of the area and be designed to conserve agricultural productive land (where applicable) and the retention of any significant natural features of the site.</i></p> <p>This clause is not considered applicable as all additional allotments are contained within an area previously subdivided under DA 395-2017.</p> <p><i>d) Lot sizes and lot layouts in urban release areas which increase potential residential density shall be sited in close proximity to public transport nodes</i></p>	Yes



<p><i>and to commercial/community facilities.</i></p> <p>The additional lots will increase residential density. The additional lots are located within the vicinity of the B1- Neighbourhood Centre zoning, which is anticipated to accommodate a future village centre with a mix of uses.</p> <p><i>e) Lot size and lot layouts should reflect the servicing capacity of the area.</i></p> <p>Proposed lot sizing and layouts will not impact on the capacity to serve the area. Lots comply with the minimum lot size requirement under the relevant LEP and the lot width dimensions contained within this Development Control Plan.</p>	
<p><b>4.3 – Lot Orientation</b></p> <p><b>Lot Orientation and Dimension Objectives:</b></p> <p><i>1) Lot orientation, size and dimensions should enable dwellings to be generally sited either on an N-S or E-W orientation. Where other amenities such as views over open space are available or the topography prevents solar orientated design then alternative lot orientations can be considered.</i></p> <p>A majority of the proposed lots have an orientation of north to south or east to west. The lot layout should not prohibit future development from complying with solar access requirements.</p> <p><i>2) Allowances are to be made for different lot depths and widths, depending on orientation, which may also result in increased variety to the streetscape frontage pattern.</i></p> <p>The proposed lots provide variation in width and depth and will allow for a variety in dwelling types and sizes.</p> <p><i>3) Lot orientation and dimensions should support the provision of future dwellings having living areas with a northerly orientation as well as a private open space area with a northerly orientation that is located to the rear or side of the dwelling.</i></p> <p>Please refer to comments against the above controls. The proposed lots are orientated appropriately and will allow future development to meet solar access provisions for internal living areas and private open space.</p> <p><i>4) E-W oriented lots should be wider to allow for a long-axis.</i></p> <p><i>5) N-S orientated lots with north to the front should be wider and/or deeper.</i></p> <p>It is noted that N-S lots are slightly wider in some instances. Although wider lots would have been preferable, all lots meet lot width and lot size requirements under the LEP.</p> <p><i>6) N-S oriented lots with north to the rear can be narrower and less deep. These lots are generally well suited to two storey development and small lot housing.</i></p> <p>The subdivision layout is generally in accordance with this requirement.</p> <p><b>4.4 – Lot Size and Layout</b></p>	<p>Yes</p>

## Controls

a) *Minimum lot size is to be in accordance with the appropriate LEP.*

Complies. Please refer to LEP assessment.

b) *Residential lot size must be capable of accommodating a dwelling, private open space and at least one under cover car parking space.*

All lots meet minimum lot size and minimum lot width requirements. Each proposed lot has the potential to accommodate a dwelling, private open space and some form of car parking. Future development will be required to comply with built form controls under the South Jerrabomberra Development Control Plan.

**Table 1: Minimum Frontage**

Lot Size	Minimum Frontage Dimension
130-170 m <sup>2</sup>	4.5m
170-329m <sup>2</sup>	6.0m
330 – 449m <sup>2</sup>	10m
450 – 600m <sup>2</sup>	12m
600 – 900m <sup>2</sup>	12m
900 – 1500m <sup>2</sup>	15m
Over 1500m <sup>2</sup>	18m

c) *Lot size and layout are to take into account the slope of the land, any environmental constraints and any significant natural features to create a legible and permeable neighbourhood pattern.*

The subdivision layout responds appropriately to the slope of the land. Some earthworks will be undertaken to further accommodate the development of dwellings.

d) *Lots should be generally rectangular in shape and orientated to allow future dwellings to gain access off streets and where possible, public open spaces.*

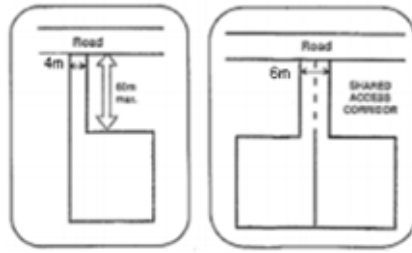
All proposed lots are generally rectangular in shape. Complies.

e) *No more than two battle axe shaped allotments should adjoin each other. The access corridor is that part of a battle axe shaped allotment which provides private access between the main part of the allotment and the public road.*

Council's requirements for access corridors are as follows (refer Figure 2):

- *Maximum length: 60m*
- *Minimum width: 4.0m*
- *Minimum width of Shared Access Corridor: 6.0m*
- *No more than two allotments should be served by a shared access corridor*

*The access corridor of a battle axe allotment is not included in the calculation of the minimum allotment area.*



**Figure 2: Access Corridors**

An 'Exceptions to minimum lot size clause' in the LEP permits a variation to the minimum lot size in order to provide opportunities for affordable medium density housing in appropriate locations. Despite the minimum lot shown on the Lot Size Map, land may be subdivided into lots of 170m<sup>2</sup> minimum if the land is located within 200m of the B4 Mixed Use zoned land.

The proposed development applications must comprise a minimum four lots and include dwelling designs for each lot.

No battle axe allotments are proposed in this instance.

#### **4.6 – Additional Controls for Subdivision in a Buffer Area Controls:**

a) Where appropriate, acoustic, odour and vibration mitigation measures shall be incorporated into the design or layout of development within the buffer.

Theses lots are on the threshold between the buffer and residential area and a distance of more than 200m from potential noise receptors on industrial lots in Hume. Council has already approved small lots along this interface. If necessary glazing may be incorporated into the design to manage noise.

b) A combination of mitigation measures such as vegetation, mounding and built form should be utilised within the buffer where appropriate.

The proposed allotments sit within existing super-lots, no further mitigation measures are required as a result of this application.

c) That any earth mounding or acoustic walls should be to a height of 3m where vegetation or other suitable land uses that mitigate odour, noise and vibration cannot be used.

Not relevant to the application.

d) The buffer land shall provide visual mitigation measures to limit the impact of Hume industrial uses on residential development and other sensitive uses in South Jerrabomberra where appropriate.

Not relevant to the application.

e) Future Development within the buffer is to consider noise guidelines, including for Suburban Land in the NSW Industrial Noise Policy (EPA 2000).

Yes

Refer to comments under control a).

*f) A planting strip should be provided to screen Hume industrial uses from residential properties where appropriate*

Not relevant to the application.

*g) Earth mound or acoustic walls to 3m where vegetation or suitable land uses cannot be used.*

Not relevant to the application.

*h) Where development will be impacted by noise or other emissions appropriate mitigation measures shall be incorporated into the design.*

Not relevant to the application.

#### **4.6.2 Additional Controls for Buffer Land and Land on the Urban/Non-Urban Interface**

##### **Urban and Non-Urban Interface**

##### **Controls**

*a) Low density development is to be located at the perimeter of urban development. Subdivision at the interface shall comprise suitable lot sizes which reflect the site constraints.*

*b) Landscaping on land at the interface shall not include any weed or invasive species.*

*c) Development shall be setback a suitable distance from adjoining rural and environmental land to avoid potential land use conflict.*

*d) Where required, buffers are to be incorporated to address land use conflict. Such buffers are to be sited within the development site.*

*e) In circumstances where the proposed buffer does not satisfactorily deal with conflicts or impacts the proposed development must incorporate further measures to ensure that those impacts are addressed.*

The proposal is generally consistent with the controls contained in section 4.6.2.

#### **Part 5 – Roads and Public Places**

##### **5.2 – Street Network**

*a) Streets are to be designed in accordance with the Master Plan, Council's adopted Engineering Design Specifications and any applicable legislative requirements.*

Roads are consistent with this control. For further information please refer to the comments and assessment provided by Council's Development Engineer.

Yes

*b) A development application must demonstrate that the proposed streets are appropriate for their role in the street network.*

Council's Development Engineer has not raised any immediate objections to the proposed laneways.

*c) Subdivisions shall be designed so that allotments along a main arterial road have access from a local or secondary road.*

The allotments created under this application comply with this requirement.

*d) All new streets are to comply with the design and engineering requirements applicable to roads and streets, crossings, footpaths, cycle ways, bus shelters and the like in Queanbeyan-Palerang Regional Council's Engineering Design Specification for South Jerrabomberra.*

The proposed laneways are generally designed in accordance with the above-mentioned specifications. Any additional requirements will form a condition of consent.

*e) Streets are to include a stormwater drainage facility as required. WSUD controls should be provided where and incorporated into the design at appropriate locations.*

Please refer to the Development Engineers comments.

*f) Subdivisions are to be designed to provide adequate safety for pedestrians using the street verge.*

The laneways proposed are generally consistent with this requirement. Each laneway provides a footpath to allow pedestrians to access and walk along the road. The footpath also incorporates landscape buffer to allow further breakup and increase pedestrian safety.

*g) Applications for subdivision shall be accompanied by a traffic engineering assessment that includes traffic volumes and movements, cross-sections through typical street types demonstrating that road reserve widths can adequately accommodate electricity, gas, telecommunications, water and waste water infrastructure, street trees, footpaths, shared paths, on-street parking, road pavement widths and where appropriate on-street cycling.*

Traffic engineering details are provided in a report prepared by Sellick Consultants.

Yes

**5.3 – Local Sub-Arterial Road**

**5.4 – Collector Road**

**5.5 – Local Streets**

**5.6 – Access Street**

**5.7 – Edge Street – Adjacent to Major Open Space Areas**

None of the requirements above are relevant to the proposal. Only Local Street – Laneways are proposed within this application. Refer to assessment below.

**5.8 – Local Street – Laneway**

**The Laneway is to:**

*3) Incorporate a change in materials and/or kerb cuts to provide differentiation to other vehicular streets.*

A condition of consent will require proposed laneways on existing super-lots to contain a varied surface treatment to delineate between other roads and establish a hierarchy.

*4) Be designed to cater for the design traffic that is likely to use the laneway, particularly with regard to delivery vehicles in commercial areas.*

All proposed allotments created under the proposal have access from local streets approved under DA 395-2017 and additionally through laneways proposed under this application.

*5) Facilitate development that is of a scale and architectural quality which contributes to the laneway's streetscape.*

Each allotment is subject to future dwelling design. It is not anticipated that any proposed laneway under this application will create any significant issues in regard to architectural quality.

*6) Provide a visually interesting streetscape through landscaping, articulation and setbacks along the laneways and through limiting laneway length.*

Proposed laneways include footpaths and a landscaping buffer. This is considered acceptable for the development.

*7) To ensure that laneways are constructed in a manner which promotes use and safety, encouraging activity and surveillance.*

The addition of footpaths and landscape buffer provide a delineation for road users. Future dwellings located adjacent the laneways will have the ability to encourage activity and surveillance.

**Controls:**

*a) No parking is permitted.*

No parking within laneways is proposed.

*b) Maximum vehicle movements of 100 VPD.*

The proposal complies with this requirement.

*c) Where total length exceeds 60m (see note), be designed to eliminate the 'gun-barrel' effect whereby long, narrow and featureless streetscapes are visible from either end of the lane. Maximum laneway length is not to exceed 100m where it is staggered, 60m if not staggered.*

The proposed laneway provides breakup through footpaths, landscaping and staggering to avoid the gun barrel effect.

*d) Changes in laneway direction to remove long straight lengths, is encouraged subject to meeting the minimum construction requirements for turning paths.*

<p>All proposed laneways provide direction changes.</p> <p><i>e) Rear fences to laneways shall be constructed so that they are a minimum 50% transparent material to improve surveillance of the laneway.</i></p> <p>Not relevant to this application. Subdivision only.</p> <p><i>f) Articulation of building forms and fencing shall be interspersed with drought resistant, soft landscaping to improve visual amenity. Landscaping treatments with pavers, gravel or similar hardstand materials is not acceptable.</i></p> <p>Not relevant to this application. Subdivision only.</p> <p><i>g) Laneways shall be provided with street lighting.</i></p> <p>Street lighting is provided on all proposed public laneways (refer to civil plans).</p>	
<b>Part 8 – Environmental Management</b>	
<p>The clauses in this part that are relevant to the proposed development are listed below:</p> <ul style="list-style-type: none"> <li>• 8.2 Soils and Salinity</li> <li>• 8.3 Cut and Fill</li> <li>• 8.6 Bushfire Management</li> <li>• 8.7 Aboriginal Heritage</li> <li>• 8.8 European Archaeological Heritage</li> <li>• 8.9 Development in Areas Subject to Aircraft Noise</li> <li>• 8.10 Airspace Operations</li> <li>• 8.13 Tree Retention and Biodiversity</li> <li>• 8.14 Flora and Fauna</li> <li>• 8.15 Land Contamination Management</li> <li>• 8.17 Construction Waste</li> <li>• 8.18 Landfill / Earthworks, and</li> <li>• 8.19 Additional Controls for Subdivision in a Buffer Area.</li> </ul> <p>It must be noted that the majority of the above clauses simply reference compliance with related LEP clauses, or the controls reflect requirements contained in the LEP and SEPPs.</p>	Yes
<p><b>8.2 – Soils and Salinity</b> <b>8.3 – Cut and Fill</b></p> <p>Minimal excavation and fill are required to accommodate the subdivision.</p>	Yes
<p><b>8.6 – Bushfire Management</b></p> <p>The subject site is not bushfire prone.</p>	Yes
<p><b>8.7 – Aboriginal Heritage</b></p> <p>No Aboriginal Heritage items are located on the subject property.</p>	Yes

<b>8.8 – European Archaeological Heritage</b>  No European Heritage items are located on the subject property.	Yes
<b>8.9 – Development in Areas Subject to Aircraft Noise</b>  All future dwellings will be subject to the imposition of the construction requirements associated with the relevant clause within the <i>QLEP (South Jerrabomberra) 2012</i> .	Yes
<b>8.10 – Airspace Operations</b>  The previously issued controlled activity approval for DA 395-2017, Stage 1 – South Tralee covers the area to which the proposal relates.	Yes
<b>8.11 – Land in the Vicinity of Proposed Arterial Roads</b>  The subdivision includes additional lots facing a proposed arterial road. (Refer to the assessment against clause 7.5 of the LEP). 8.11 does not contain any objectives or controls.	Yes
<b>8.12 – Land Adjoining Hume Industrial Area and Goulburn/Bombala Railway</b>  Please refer to clause 7.4 of the LEP assessment.	Yes
<b>8.13 – Tree Retention and Biodiversity</b>  The significant tree located on the subject site is to be retained. It will be contained within a lot to be dedicated as a public reserve.  <b>8.14 – Flora and Fauna</b>  The proposed development generally satisfies the relevant objectives and controls in these clauses.	Yes
<b>8.15 – Land Contamination Management</b>  Please refer to assessment against SEPP No.55 – Remediation of Land.	Yes
<b>8.16 – Construction Waste</b>  Construction waste management is to be managed through conditions.	Yes
<b>8.18 – Landfill / Earthworks</b>  Please refer to the assessment under clause 7.1 of the LEP for detailed comments.	Yes
<b>8.19 – Additional Controls for Subdivision in a Buffer Area</b>  The proposed development satisfies the relevant objectives and controls of this clause. Refer to the assessment against Part 5 of the SJDCP for further comments.	Yes



No planning agreement has been entered into under section 7.4 of the *Environmental Planning and Assessment Act 1979*.

#### **4.15(1)(a)(iv) matters prescribed by the regulations**

Clause 92 of the *Environmental Planning and Assessment (EP&A) Regulation 2000* requires Council to take into consideration Australian Standard AS2601–1991: *The Demolition of Structures*, in the determination of a development application.

Having regard to these prescribed matters, the proposed development does not involve the demolition of a building for the purposes of AS 2601 – 1991: *The Demolition of Structures*.

Should this application be approved, appropriate conditions of consent are included within the recommended to ensure compliance with any relevant regulations.

#### **4.15(1)(a)(v) any coastal zone management plan**

Council is not subject to a coastal zone management plan.

#### **4.15(1)(b) the likely impacts of the development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality**

The proposed development is a subdivision on a super lot within an urban release area. It is not anticipated to have any significant impacts on the natural and built environment. It is also not anticipated to have any negative social or economic impacts.

#### **4.15(1)(c) the suitability of the site for the development**

The subject site is relatively unconstrained and is considered suitable in its current state for the purposes of the proposed development.

#### **4.15(1)(d) any submissions made in accordance with this Act or the regulations**

The application was notified in accordance with the QPRC Community Engagement and Participation Plan from 11/10/2021 to 27/10/2021 with **1 (one)** submission received, raising the following concerns:

##### **1. Overlooking from dwellings to the submitters lot.**

Assessing officer's comments:

The development application is for the subdivision of land. Dwellings will be approved under future applications. As a result, it is considered that impacts associated with overlooking from future dwellings to the adjoining allotments can be dealt with at the relevant DA stage.

#### **4.15(1)(e) the public interest**

The public interest is served through the detailed assessment of this development application under the relevant local planning controls and legislation and consideration of any submissions received relating to it by Council. The proposed development is not considered to be contrary to the public interest.

### **SECTION 64 CONTRIBUTIONS**

Section 64 of the *Local Government Act 1993* allows contributions to be levied towards the provision of water, sewerage, and stormwater infrastructure.

Section 64 Contributions are not applicable to the proposed development.

### **SECTION 7.11 CONTRIBUTIONS**

Section 7.11 of the *Environmental Planning & Assessment Act 1979* permits councils to require as a condition of development consent, the reasonable dedication of land or the payment of monies, or both, for development that is likely to require the provision of, or increase the demand for public amenities and public services within the area.

Section 7.11 Contributions are applicable to the proposed development as follows:

**Table 2 – Residential Contribution Rates Per Lot**

	<b>South Tralee</b>	<b>Forrest Morrison</b>	<b>Walsh</b>
Dwelling Type 1 > 400m2 Larger Detached Housing	\$31,393.06	\$38,466.50	\$38,466.50
Dwelling Type 2 < 400m2 Smaller Detached Housing, Multi-Unit Developments and Residential Flat Buildings	\$23,840.53	\$29,212.24	\$29,212.24
<b>Average All Dwellings</b>	<b>\$25,825.42</b>	<b>\$31,803.43</b>	<b>\$31,803.43</b>

The development is located within the South Tralee catchment pursuant the South Jerrabomberra Local Infrastructure Contributions Plan 2018. A \$23,840.53 contribution charge per allotment/dwelling is applicable. The applicable rate under the S7.11 plan (As indexed to December 2021 – N.B. that ABS has not released CPI figures for first quarter of 2022 yet) is \$25,165.00 per lot that is less than 400m2.

The total contribution under S7.11 is  $47 \times \$25,165 = \$1,182,755$ .

## CONCLUSION

The application has been assessed having regard to Section 4.15 of the *Environmental Planning and Assessment Act 1979* and is considered satisfactory for approval subject to the imposition of the recommended conditions of consent.

# QUEANBEYAN-PALERANG REGIONAL COUNCIL

## Council Meeting Attachment

27 APRIL 2022

ITEM 9.1 DEVELOPMENT APPLICATION - DA.2021.1537 - SUBDIVISION  
- 47 TORRENS TITLE RESIDENTIAL LOTS AND 2 LOTS  
FOR PUBLIC RESERVES; CREATION OF A PUBLIC  
LANEWAY - 10 ELKHORN ROAD, TRALEE

ATTACHMENT 2 DA.2021.1537 - SUBDIVISION AND LANDSCAPE PLANS - 10  
ELKHORN ROAD TRALEE

# LOT 86 DP1269436 SOUTH JERRABOMBERRA

# MULTI-UNIT DEVELOPMENT

## FOR APPROVAL

## LANDSCAPE WORKS PACKAGE

DRAWING SCHEDULE			
DWG NO.	TITLE	DATE	REV
2069 - 000	COVER PAGE	06.08.21	
2069 - 300	GENERAL ARRANGEMENTS - LEGEND AND NOTES	06.08.21	A
2069 - 301	GENERAL ARRANGEMENTS - SHEET 1	12.04.22	B
2069 - 302	GENERAL ARRANGEMENTS - SHEET 2	12.04.22	B
2069 - 600	PLANTING - LEGEND AND NOTES	12.04.22	C
2069 - 601	PLANTING - SHEET 1	12.04.22	C
2069 - 602	PLANTING - SHEET 2	12.04.22	B
2069 - 801	DETAILS - SHEET 1	06.08.21	A
2069 - 802	DETAILS - SHEET 2	06.08.21	A
2069 - 901	MATERIALS - SHEET 1	06.08.21	A

NOT FOR CONSTRUCTION

LANDSCAPE ARCHITECT



www.envirolinks.com.au

PH: 022 6281 6006

2 / 81 Dundas Street PHILLIP ACT 2806

CLIENT



JOB NO.

2069











GROUND COVERS / GRASSES			
CODE	SPECIES	POT SIZE	SPACING QUANTITY
Rph	<i>Brevia pinnata</i> Moja Starbe	140mm	2/m <sup>2</sup> 292
CaS	<i>Oryzophyllum apiculatum</i> Siker Sultburst	140mm	5/m <sup>2</sup> 750
LPH	<i>Lomandra longifolia</i> 'L'3000 Tama	140mm	5/m <sup>2</sup> 877
MTS	<i>Microstegia fulvous</i> VES-06 Low Margin	140mm	4/m <sup>2</sup> 585

[illegible]

LOT 86 DP 1269436 SOUTH JERRABOMBERRA

## PLANTING LEGEND AND NOTES

600









LEGEND - General Arrangements  
Sheets 301

EXISTING

BLOCK BOUNDARY

EXISTING TREE  
To be retained and protected

PROPOSED  
PAVEMENTS

P1 PAVEMENT TYPE 1  
In situ concrete driveway, cover finish  
refer civil drawings

P2 PAVEMENT TYPE 2  
In situ concrete path, broom finish 3% black oxide  
refer civil drawings

EDGING

E1 EDGE TYPE 1  
Concrete

GRASS

GRT GRASS TYPE 1  
Dryland

GARDEN BED

GARDEN BED TYPE 1  
Including min 300mm depth excavation, 200mm  
depth cultivation, 300mm depth imported topsoil,  
75mm depth mulch as specified.

PLANTING

DECIDUOUS TREE  
Refer planting plan sheets 600 - 601

HIGH SHRUBS  
Refer planting plan sheets 600 - 601

LOW-MEDIUM SHRUBS  
Refer planting plan sheets 600 - 601

GROUND COVERS / GRASSES  
Refer planting plan sheets 600 - 601

NOT FOR CONSTRUCTION  
© 2021

300

LOT 86 DP 1269436 SOUTH JERRABOMBERRA

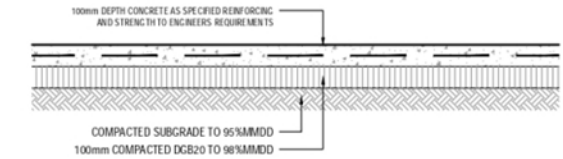
GENERAL ARRANGEMENTS  
LEGEND AND NOTES

APP NO  
20659  
REVISION  
B

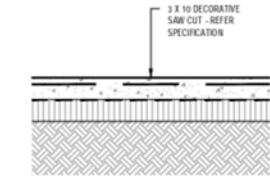
DATE	ISSUED	BY	FOR
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21
22.08.21	22.08.21	22.08.21	22.08.21

LANDSCAPE ARCHITECT  
**enviroh's design**  
www.envirohsdesign.com.au  
PH: 021 6287 0848  
5/11 DUNDAS COURT PHILLIP ACT 2826

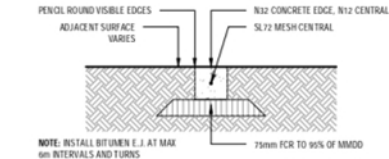
**PBS BUILDING**



1 DETAIL: TYPICAL CONCRETE PAVING (P1)  
SCALE: 1:20 @ A3



2 DETAIL: TYPICAL DECORATIVE SAW CUT  
SCALE: 1:20 @ A3



3 DETAIL: TYPICAL CONCRETE EDGE (E1)  
SCALE: 1:20 @ A3

NOT FOR CONSTRUCTION

801

LOT 86 DP 1269436 SOUTH JERRABOMBERRA

DETAILS  
SHEET 1

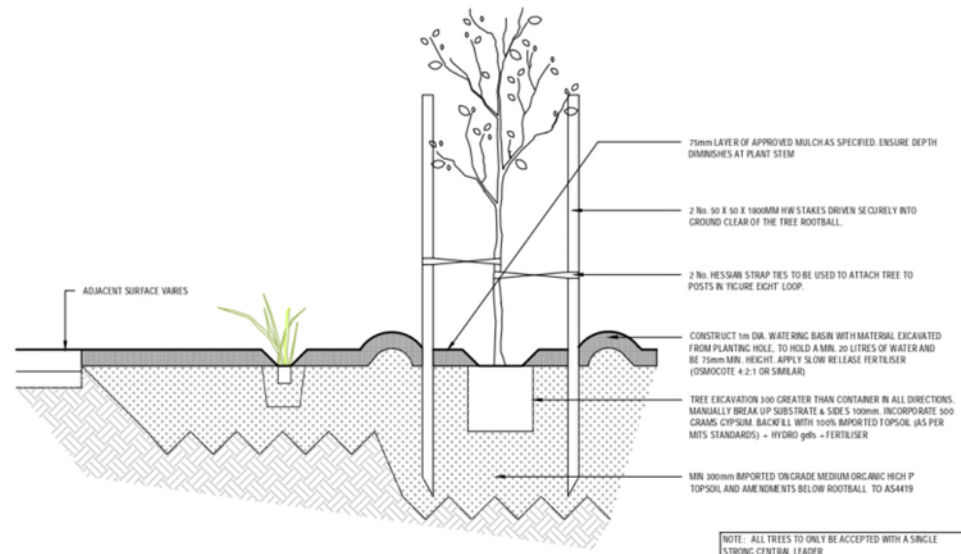
LANDSCAPE ARCHITECT  
**enviroh's design**  
www.envirohsdesign.com.au  
PH: 082 5281 0648  
5/11 DUNDAS COURT FLEVEL ACT 2006

**PBS BUILDING**

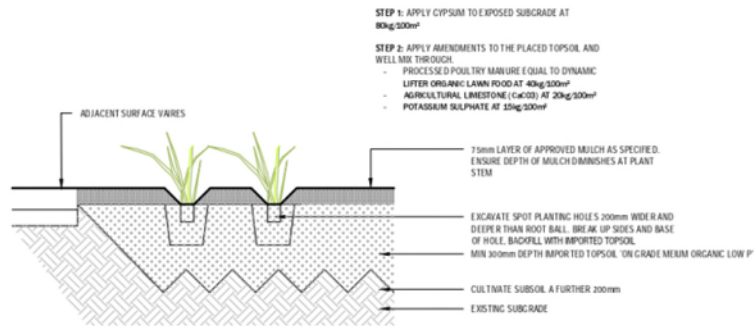
REVISION		DATE	BY	CHKD	DATE
1	ISSUED FOR APPROVAL	18.08.21	MM	MM	MM
2	FOR APPROVAL				
3					
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10					

SCALE: AS SHOWN @ A3

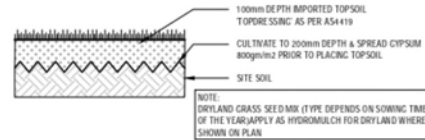
**9.1 Development Application - DA.2021.1537 - Subdivision - 47 Torrens Title Residential Lots and 2 Lots for Public Reserves; Creation of a Public Laneway - 10 Elkhorn Road, Tralee**  
**Attachment 2 - DA.2021.1537 - Subdivision and Landscape Plans - 10 Elkhorn Road Tralee (Continued)**



1 DETAIL: TYPICAL TREE PLANTING IN MASS PLANTING BED  
SCALE: 1:20@A3



2 DETAIL: GARDEN BED TYPE 1 (GA1)  
SCALE: 1:20@A3



3 DETAIL: TYPICAL DRYLAND GRASS (GR1)  
SCALE: 1:20@A3

NOT FOR CONSTRUCTION

802

LOT 86 DP 1269436 SOUTH JERRABOMBERRA

**DETAILS**  
**SHEET 2**

A

[illegible]

LANDSCAPE ARCHITECT

**enviroinksdesign**

www.enviroinksdesign.com.au  
Ph (02) 6231 9056



PAVEMENTS



TREES



LOW - MEDIUM SHRUBS



MULCH



GRASSES AND GROUND COVERS



GRASS



HIGH SHRUBS



EDGING



NOT FOR CONSTRUCTION

901

LOT 86 DP 1269436 SOUTH JERRABOMBERRA

MATERIALS SHEET 1

A

2009

enviroh's design

LANDSCAPE ARCHITECT

enviroh's design

11/11 DUNDAS STREET PHILLIP ACT 2008

DATE: 07/07/21

SCALE: 1:50

CLIENT: JERRABOMBERRA

PROJECT: LOT 86 DP 1269436 SOUTH JERRABOMBERRA

DESIGNER: JERRABOMBERRA

DATE: 07/07/21

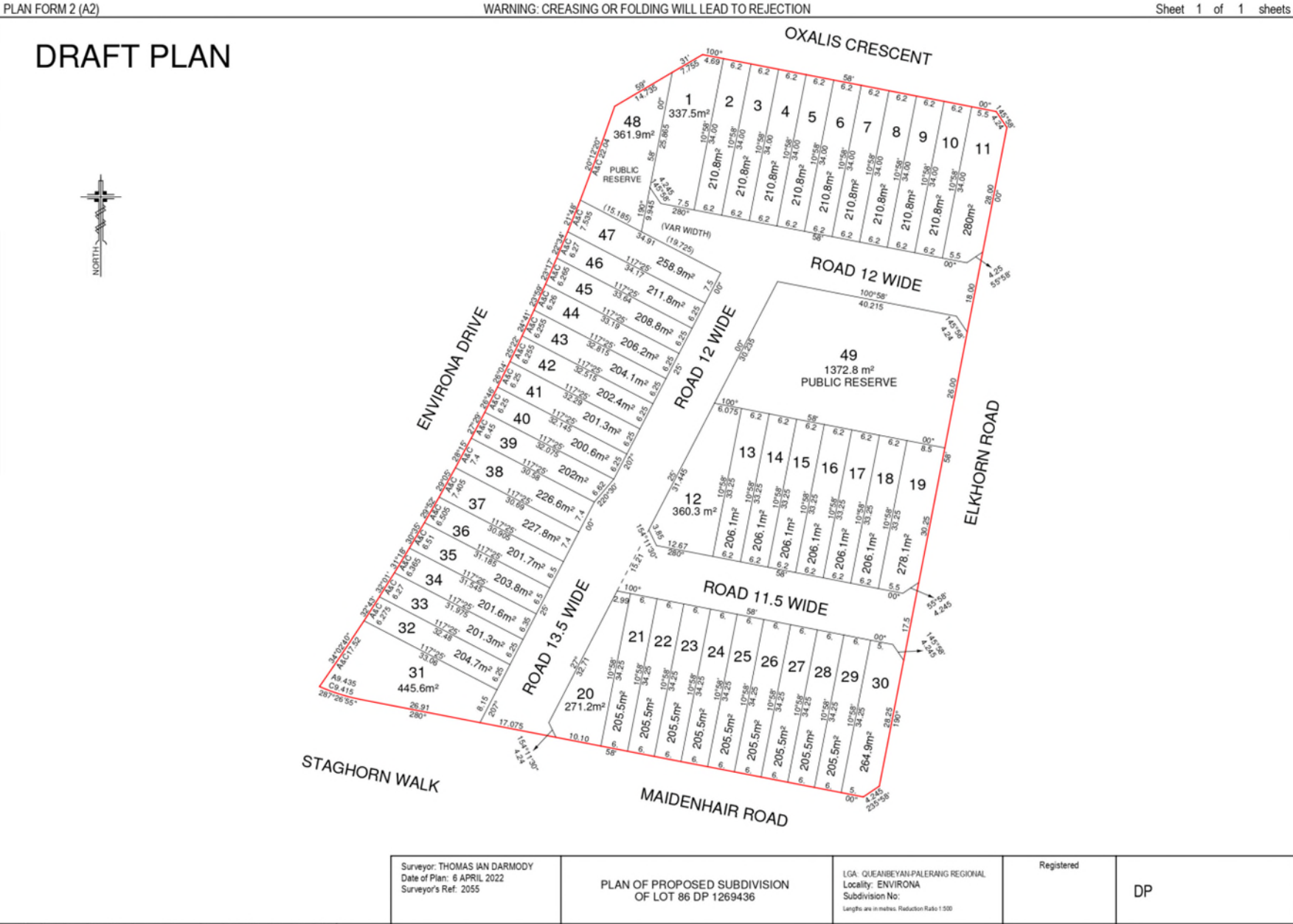
SCALE: 1:50

CLIENT: JERRABOMBERRA

PROJECT: LOT 86 DP 1269436 SOUTH JERRABOMBERRA

DESIGNER: JERRABOMBERRA

39







# QUEANBEYAN-PALERANG REGIONAL COUNCIL

## Council Meeting Attachment

27 APRIL 2022

ITEM 9.1 DEVELOPMENT APPLICATION - DA.2021.1537 - SUBDIVISION  
- 47 TORRENS TITLE RESIDENTIAL LOTS AND 2 LOTS  
FOR PUBLIC RESERVES; CREATION OF A PUBLIC  
LANEWAY - 10 ELKHORN ROAD, TRALEE

ATTACHMENT 3 DA.2021.1537 - REDACTED SUBMISSION - 10 ELHORN ROAD  
TRALEE

Submission on Development Application - DA.2021.1537

Development Application Number	
Your full name	
Email address	
Contact number	
Submission	I own the corner block of land Lot [REDACTED] which is currently under development and will be completed whilst this site is being developed. I am happy with the proposed DA, as long as there are no windows on a 2nd story that has the ability to view over my fence into my backyard, and/or side windows of my property as I have a young daughter. I will ensure they are compliant on dust and debris requirements and also noise.
Attach your submission	
Attach your Political Donations and Gifts Disclosure Statement	<a href="#">20211018_110219.jpg</a>



# QUEANBEYAN-PALERANG REGIONAL COUNCIL

## Council Meeting Attachment

27 APRIL 2022

ITEM 9.1 DEVELOPMENT APPLICATION - DA.2021.1537 - SUBDIVISION  
- 47 TORRENS TITLE RESIDENTIAL LOTS AND 2 LOTS  
FOR PUBLIC RESERVES; CREATION OF A PUBLIC  
LANEWAY - 10 ELKHORN ROAD, TRALEE

ATTACHMENT 4 DA.2021.1537 - DRAFT CONDITIONS OF CONSENT - 10  
ELKHORN ROAD TRALEE

## **DRAFT CONDITIONS OF CONSENT** **DA.2021.1537**

### **APPROVED DEVELOPMENT AND PLANS**

#### **1. Approved Development and Plans**

The development referred to in the application is to be carried out in accordance with the approved plans and documents including the following:

Title / Description	Prepared by	Issue/Revision & Date	Date received by Council
Subdivision Plan	tm.	30.03.22	30.03.22
Plan of Proposed Subdivision	Thomas Ian Darmody	30.03.22	30.03.22
Landscape Plans	envirolinks	12.04.22	12.04.22

except as modified by any of the following conditions of consent.

*Reason: Development is undertaken in accordance with this consent & is used for the approved purpose only.*

### **GENERAL CONDITIONS**

#### **2. Construction within Boundaries**

The development including but not limited to footings, walls, roof barges and guttering must be constructed wholly within the boundary of the premises. No portion of the proposed structure shall encroach onto the adjoining properties. Gates must be installed so they do not open onto any footpath or adjoining land.

*Reason: Approved works are to be contained wholly within the subject site.*

#### **3. Copy to Owner**

A copy of this consent is to be provided to the owner.

*Reason: To ensure the owner is aware of the requirements imposed under the consent.*

#### **4. Batters**

No batter is to have a gradient greater than 1:4. Batters greater than 1:4 must be retained.

*Reason: Prevent soil erosion, water pollution and the discharge of loose sediment on surrounding land.*

#### **5. Unauthorised Use of Public Land**

No building materials are to be stored or construction activities undertaken on public or adjoining land without prior written approval from Council.

*Reason: To prevent unnecessary disturbance to public land.*

## **6. Work on Adjoining Land Is Limited**

The verge and other adjoining lands must not be used for storage of materials or disturbed by construction activities except for:

- a) Installation of a temporary, stabilised construction access across the verge.
- b) Installation of services.
- c) Construction of an approved permanent verge crossing.

*Reason: To minimise interference with the verge and its accessibility by pedestrians.*

## **CONDITIONS TO BE SATISFIED PRIOR TO ISSUE OF SUBDIVISIONS WORKS CERTIFICATE**

### **7. Subdivision Works Certificate**

The Subdivision Works Certificate or Section 68 Development Works Application and accompanying engineering design plans and Certification Report must be submitted to Council prior to the commencement of any works for a subdivision stage.

The engineering plans must comply with the requirements of Council's Design and Construction Specifications and include the following where applicable to a subdivision stage -

- a) A Certification Report in accordance with Council's DQS Quality Assurance Design Specification, Clause DQS.04:
- b) This general note - All work must be constructed in accordance with the requirements of Council's QPRC Design and Construction Specifications.
- c) Detailed Pavement design conforming to the procedures set out in Council's Geometric Road Design and Flexible Pavements Design and Construction Specifications.
- d) Detailed Water Reticulation Design in accordance with relevant WSA and QPRC Water Reticulation Design and Construction Specifications.
- e) Detailed Sewerage Design in accordance with relevant WSA and QPRC Sewerage Design and Construction Specifications.
- f) Detailed Stormwater Design in accordance with QPRC Stormwater Drainage Design Specifications.

*Reason: To provide design certification of the subdivision works.*

## **CONDITIONS TO BE SATISFIED PRIOR TO COMMENCEMENT OF WORKS**

### **8. Development Contributions to be Paid**

Prior to the lodgement of the Notice to Commence Work and Appointment of a Principal Certifying Authority the contributions specified in Schedule 1 of this consent must be paid to Council under the provisions of Section 7.11 or 7.12 of the *Environmental Planning and Assessment Act 1979*.

*Reason: To provide for the funding of augmentation and provision of services and community facilities.*

## 9. Site Identification

The site where building work, subdivision work, or demolition work are proposed to be carried out shall be identified by a sign sited in a visually prominent position containing the following information:

- the development application number,
- name, address, and telephone number of the principal certifying authority,
- name of the principal contractor (if any) and 24-hour contact telephone number, and
- a statement that “unauthorised entry to the work site is prohibited”.

*Reason: To satisfy the provisions of Clause 136B and 227A of the Environmental Planning and Assessment Regulation 2000.*

## 10. Traffic Management and Section 138 Consent

Prior to undertaking any works within a public road reserve or affecting the road reserve, a traffic management plan is to be submitted to and approved by Queanbeyan-Palerang Regional Council under Section 138 of the *Roads Act 1993*. Where occupancy of the road reserve is required, a Section 138 application shall accompany the Traffic Management Plan for Local Roads.

*Reason: To ensure that works carried out comply with the Roads Act.*

## 11. Sediment and Erosion Control

A Sediment and Erosion Control Plan (S&ECP) for all site works, including road works and access, is to be approved by the principal certifying authority prior to work commencing. The plan is to cover all measures to control erosion and sediment transport in accordance with the

NSW Landcom publication *Managing Urban Stormwater - Soils and Construction (4th Edition 2004 - "Blue Book")*.

Erosion and sediment controls are to be in place before the disturbance of any soils on the site, and are to be maintained during the works and for as long as necessary after the completion to prevent sediment and dirty water leaving the site and/or entering the surface water system outside of the site as follows:

- (a) divert uncontaminated run-off around cleared or disturbed areas,
- (b) erect a silt fence to prevent debris escaping into drainage systems or waterways,
- (c) prevent tracking of sediment by vehicles on roads, and
- (d) stockpile topsoil, excavated material, construction and landscaping supplies and debris within the site.

*Reason: To minimise environmental impact associated with any works & to prevent soil erosion/water pollution.*



## **12. Submit Notice of Commencement of Subdivision Work**

A notice to Commence Subdivision Works must be submitted to Council at least two days prior to commencing any subdivision works and nominating Council as the Principal Certifying Authority for the subdivision works.

## **CONDITIONS TO BE SATISFIED DURING DEMOLITION AND/OR BUILDING WORKS**

### **13. Hours of Operation for Works**

All works associated with the construction and/or demolition of this development must be carried out between the following hours unless Queanbeyan-Palerang Regional Council agrees in writing. A written application shall be made to Queanbeyan-Palerang Regional Council if a variation of hours is required.

Weekdays:	7.00am to 6.00pm
Saturdays:	8.00am to 4.00pm
Sundays and Public Holidays:	NIL

*Reason: To reduce the chance of offensive noise being created and to minimise the impacts of the development in its locality.*

### **14. Approval Documents**

Keep a copy of all stamped approved plans, specifications, and documents on site while work is being undertaken.

*Reason: Relevant documentation is available for perusal on site by a council officer, for compliance check.*

### **15. Construction Facilities**

Toilet facilities are to be provided at or in the close vicinity of the work site on which work involved in the erection or demolition of a building is being carried out.

*Reason: To provide adequate facilities to the work site.*

### **16. Unexpected Finds**

The development is to proceed with caution. If any Aboriginal objects are found, works should stop and DECCW notified. If human remains are found work is to stop, the site is to be secured and the NSW Police and NSW Office of Environment and Heritage are to be notified.

*Reason: To ensure objects discovered during construction are protected and notified in accordance with the Due Diligence Code of Practice for the Protection of Aboriginal Objects in New South Wales.*

## **17. All Works to Be Confined to the Site**

All demolition, excavation, backfilling, construction and other activities associated with the development must:-

- a) Be carried out entirely within the allotment boundaries unless otherwise approved by Council.
- b) Comply with the requirements of AS 2601-2001 - The demolition of structures.
- c) If within one metre of the verge, the site must be protected by a hoarding which must be erected prior to the commencement of the demolition works.
- d) Be kept clear of stormwater, sewer manholes and service easements on the site.
- e) Any gates must be installed so they do not open onto any footpath or adjoining land.

*Reason: To ensure that all development activity associated with the development does not pose a hazard to life or property and that the effectiveness of public services is not impaired.*

## **18. Construction Waste Management**

All waste materials generated on-site during construction are to be stored in enclosed containers and deposited in an approved landfill at regular periods.

*Reason: To ensure adequate waste management practices are in place during the construction phase.*

## **19. Excavation and Backfilling**

All excavations and backfilling associated with the erection or demolition of a building must be executed in accordance with the requirements of SafeWork.

*Reason: To ensure excavation does not impact on adjoining property and compliance with SafeWork requirements.*

## **20. Site Filling / Regrading**

Provide a site regrading plan, showing existing and finished contours and prepared by an accredited engineering designer, for approval by the principal certifying authority, before site work commences. Selected fill is to be placed, under the supervision of an accredited geotechnical engineer, as controlled fill in accordance with AS 2870-1996 Residential Slabs and Footings, as amended. Fill is to be certified and the site classified. The certifications are to be provided to Queanbeyan-Palerang Regional Council before release of the subdivision certificate.

*Reason: To ensure that land is suitable for construction of residential dwellings.*

## **21. Works Sites to Be Fenced**

A hoarding/fence must be erected between the development site and public places before commencement of any other work.

*Reason: To ensure that an effective barrier is provided to preserve the safety of people and property in public places.*

## **22. Temporary Vehicle Access**

Temporary vehicle access to the site must be stabilised to prevent the tracking of sediment onto the roads and footpath. Soil, earth, mud or similar materials must be removed from the roadway by sweeping, shovelling, or a means other than washing, on a daily basis or as required. Soil washings from wheels must be collected and disposed of in a manner that does not pollute waters.

*Reason: To minimise transfer of soil from the site onto the road pavement.*

## **23. Protection of Works on Public Roads**

Lighting, fencing, traffic control advanced warning signs must be provided for the protection of works and for the safety and convenience of the public, in accordance with Council's Design and Construction Specifications.

Traffic movement in both directions on public roads and vehicular access to private properties must be maintained at all times, during the currency of the works.

*Reason: To ensure an adequate level of public safety and convenience during construction.*

## **CONDITIONS TO BE SATISFIED PRIOR TO ISSUE OF A SUBDIVISION CERTIFICATE**

### **24. Repair Damaged Public and Private Property**

All damage caused to public and private property during the construction operations and associated activities must be repaired or reinstated prior to Council accepting any Certificate of Completion.

*Reason: To ensure that all public and neighbouring private property in the vicinity of the development is maintained in its pre-development condition.*

### **25. Water & Sewer Compliance Certificate - Construction**

Prior to the issue of an Occupation Certificate, a Certificate of Compliance in accordance with the *Water Management Act 2000* must be obtained from Council.

*Reason: To ensure the constructed infrastructure and services have been completed to Council's specifications.*

### **26. Application and Final Survey**

An application to obtain a Subdivision Certificate must be made to Council. This must be accompanied by the following documentation:

- a) A final survey plan of subdivision and three copies,
- b) Any s88B instruments required by these conditions of consent,
- c) A letter outlining how compliance with each condition of this development consent has been achieved, and
- d) Engineering Construction Certificate Report in accordance with specifications.

*Reason: To enable registration of the subdivision and to ensure compliance with conditions of consent. To provide sufficient signed copies of the subdivision plan for Council, the applicant and the NSW Land and Property Information.*

## **27. Statement from Surveyor**

Upon the completion of subdivision works and prior to the issue of any Subdivision Certificate a statement prepared by a registered surveyor, must be submitted to the Principal Certifying Authority stating that all water, sewer, and stormwater pipelines are completely located within their easements.

*Reason: To ensure works are completed in accordance with Council's requirements.*

## **28. Water and Sewer Compliance Certificate - Service**

Prior to the release of a Subdivision Certificate, a Certificate of Compliance in accordance with the *Water Management Act 2000* must be obtained from Council.

*Reason: To ensure compliance with Section 6.14 of the Environmental Planning and Assessment Act 1979.*

**Note:** *This certificate is required regardless of any other water and sewer compliance certificate previously obtained, and regardless of whether the development involved alterations to Council's infrastructure.*

## **29. Subdivision Works Defects Liability Period - Bond**

The completed subdivision works are subject to a six months defects liability from the date of the issue of the relevant Subdivision Certificate.

The Subdivider must:

- a) Lodge a cash bond with Council with regard to the defects liability period in an amount as calculated from fees set by Council's Management Plan and current at the time of issue of the Subdivision Certificate; and
- b) Submit written authorisation that in the event of any defect not being rectified to the standards specified in Council's Design and Construction Specifications (Version 3.2, dated January 2013) / Googong Design and Construction Specifications (Version 1, dated June 2011), Council may enter the subject land and undertake rectification work and deduct the cost thereof from such Bond monies held by Council and to refund the balance, if any, to the Subdivider.

During the defects liability period the Subdivider will be liable for any part of the subdivision works which fail to perform in the manner outlined in Council's Design and Construction Specifications (or as would reasonably be expected under the design conditions).

*Reason: To ensure works are completed in accordance with Council's requirements.*

## **30. Separate Connections & Services**

A separate sewer connection, stormwater drainage connection, water service, electricity supply and communication service must be provided to each allotment within the subdivision at the Subdivider's expense.

*Note: The Subdivider may, at their own expense, provide a gas connection to such allotment within the subdivision subject to its availability.*

*Note: The Subdivider is responsible for all public utilities and services in the area of work and as such must notify all relevant Authorities and bear all costs associated with any repairs and/or adjustments as those Authorities deem necessary.*

*Reason: To provide access to services for each allotment.*

### **31. Inspections - Water & Sewer Authority**

Inspections must be performed by the Water and Sewer Authority (Council) when works reach the following stages:

- a) immediately prior to connection of new sewer pipes to the existing sewerage system,
- b) immediately prior to connection of new water pipes to the existing water reticulation,
- c) immediately prior to the backfilling of sewer drainage trenches, and
- d) immediately after installation of any on-site stormwater management system.

Council's Environment, Planning and Development section must be given 24 hours notice of the need for these inspections.

*Note: Any inspections carried out by Council do not imply Council approval or acceptance of the works, and do not relieve the Developer from the requirements to provide an Engineering Construction Certificate Report in accordance with Council's Design and Construction Specifications.*

*Reason: To ensure that hydraulic services are constructed in accordance with Council requirements.*

### **32. Submission from Service Authority**

Prior to the issue of any Subdivision Certificate written evidence from the relevant service authority or a suitably accredited person that satisfactory arrangements have been made for the supply of reticulated electricity, telephone services and natural gas to each lot must be submitted to Council.

*Reason: To satisfy relevant utility authority requirements.*

### **33. Works as Executed Plans of Dedicated Infrastructure**

Prior to the issue of a Subdivision Certificate, a Work-as-Executed package must be provided to Council. This information and engineering data is used to confirm the quality of works, indicate relative asset locations and survey alignments while also noting any other approved changes in asset types or construction details that may have occurred during the construction phase when compared to the originally approved design.

The final Work-as-Executed drawings, reports and digital data shall accurately reflect material types, specifications and other asset-specific information. The Work-as-Executed package must include:

- a. Marked up and red-lined Council stamped approved engineering plans depicting all new civil infrastructure and assets dedicated to Council,
- b. An accompanying compliant ADAC XML digital file,
- c. Other reports and information provided in accordance with the relevant approval(s).

### **Work as Executed (WAE) Drawing DWG and PDF Files**

The presentation and content of Work-as-Executed drawing submissions shall be completed in accordance with Queanbeyan-Palerang Regional Council's Engineering Design and Construction Quality Specifications.

The Work-as-Executed drawings are to be provided to Council in both DWG and PDF file formats being printable to A3 size. The Work-as-Executed plans are to be clearly marked up (red-lined) showing all variations from design including changes to levels, alignments and material types. Drawings are to be clearly stamped "WORKS AS EXECUTED" and noted as the "WAE Version" in the revision title block.

Signed Certifications are to be completed on each and all pages of the submitted drawings by the Registered Surveyor certifying the locational accuracy with regard to physical features and assets, cadastral information, contours, levels and the applicable survey datum information.

### **Asset Design as Constructed (ADAC) XML Files**

A compliant ADAC XML file is required to be submitted as an accompaniment to the Work-as-Executed drawings and package of supporting information. The ADAC XML data shall align with the corresponding Work-as-Executed drawings.

On acceptance of the Work-as-Executed information package, Council will undertake data format and conformance checks of the ADAC XML file to confirm validity and completeness with the accompanying Work-as-Executed drawings. Should significant anomalies, errors or missing information be identified during these checks, the files will be returned to the provider for correction and resubmission, potentially delaying the issue of the Subdivision Certificate and acceptance of assets.

Queanbeyan-Palerang Regional Council require ADAC XML file to be formatted to V5.0. Refer to <https://www.ipweaq.com/adac> for additional information on preparing a ADAC compliant file submission.

*Reason: To provide a record of completed works as accurate asset information.*

### **34. Dedication to Council**

All drainage reserves, roads, reservoir sites, reserves, sewerage pump station sites must be dedicated to Council and shown as such on the Subdivision Survey Plan.

*Reason: To permit Council to adequately manage reserves, drainage and utility services, and to provide legal access to lots.*

### **35. Dedicate Public Road**

The proposed road/s is/are to be dedicated to Queanbeyan-Palerang Regional Council as a public road.

*Reason: To ensure compliance with the Roads Act 1993 and the Conveyancing Act 1919.*

### **36. Work in Accordance with Engineering Specifications**

All construction and restoration work must be carried out strictly in accordance with the approved drawings and Queanbeyan-Palerang Regional Council's current Design and Construction Specifications.

*Reason: To ensure design, construction and restoration work is in accordance with Council's standards and requirements.*

### **37. Submission of Traffic Control Devices Plan**

A Traffic Control Devices Plan (TCD) must be submitted to Council for approval by the Local Traffic Committee prior to the installation of any traffic control devices. It must include line-marking and signposting.

*Reason: To authorise traffic control devices.*



# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

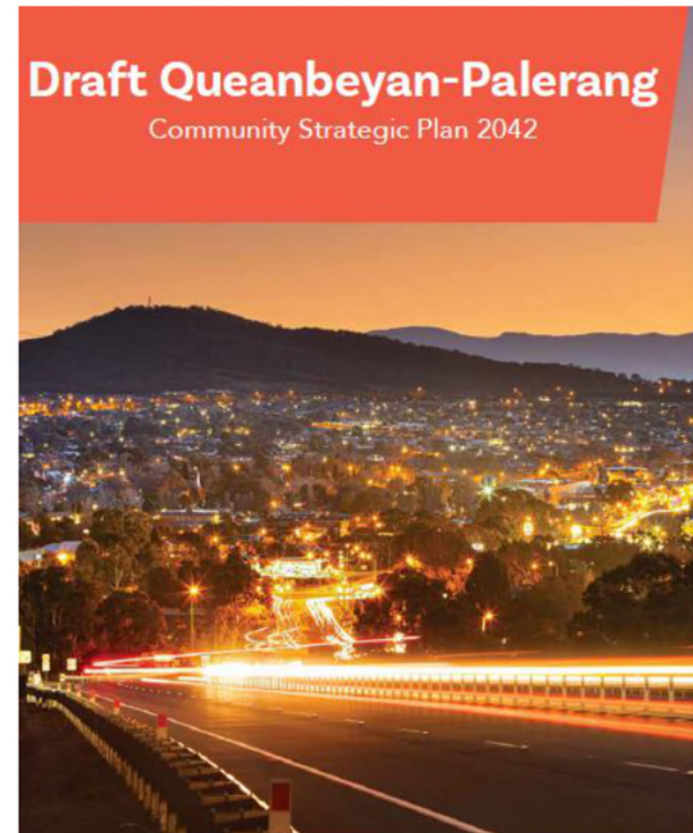
**27 APRIL 2022**

ITEM 9.3 QPRC COMMUNITY STRATEGIC PLAN

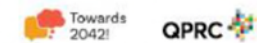
ATTACHMENT 1 SUMMARY OF SUBMISSIONS AND STAFF RESPONSES AND  
RECOMMENDATIONS



# Draft Community Strategic Plan



[qprc.nsw.gov.au](http://qprc.nsw.gov.au)



REPORT | COMMUNITY ENGAGEMENT | **DRAFT COMMUNITY STRATEGIC PLAN**

### Executive Summary of engagement report:

The draft Community Strategic Plan was developed by Projectura following community engagement during mid-2021. As highlighted in the Plan, more than 1,700 residents provided feedback during the initial engagement period. This is by far the highest level of engagement that Council has received on a project.

The draft Community Strategic Plan was presented to Council on 23 February 2022 and was placed on public exhibition between 25 February and 3 April 2022. The exhibition period was advertised via social media, email to Your Voice subscribers, letter to key stakeholders and newspaper advertisements.

During the exhibition period, Council asked three specific questions:

1. What are your thoughts on the community vision?
2. The engagement told us there were 10 priorities for Council, please rank them from 1-10
3. Tell us anything else that Council should prioritise?

The results are listed in the tables below. During the period, Council received 45 submissions via Your Voice and a further 15 submissions from individuals and community groups.

Additionally, an online workshop was held with the community and was run by Projectura. More than 50 residents submitted a RSVP for the workshop, however unfortunately only 15 participants joined the online meeting.

During the workshop, participants were asked a number of questions and were able to 'vote' via Mentimeter, an online engagement platform. The results are attached to the Council report, however due to the low numbers should not be seen as a definitive community view.

### Comments received:

**Question 1 - The draft Community Vision for QPRC is "Our area is a safe and relaxed place, offering a wonderful lifestyle for all members of our community to enjoy and thrive in. Our community can enjoy excellent services and facilities whilst experiencing the benefits of a pristine natural environment." Let us know your thoughts on the Vision.**

Submitter:	Submission:	Council response	Recommendation
1	Aspirational but not true. There needs to be a greater acknowledgement in action in planning with the mass developments in areas like Bungendore, and the preservation of the village atmosphere of Bungendore and Braidwood. You can achieve this by ensuring developments are only approved that allow sufficient green space, walking and cycling tracks are included and preservation of trees for habitat and as much of the native environment as possible	Strategies C5-C8 address planning concerns raised in this submission, while Strategy D.11 addresses asset provision in new developments.  All subdivision are assessed in accordance with NSW Government guidelines regarding open space.	
2	A good Vision but we feel we are living in an alter universe to what is described. Our experience with council staff had been a bad customer experience. We would like to build our home at Bombay and live quietly on our property,,, but our 8 year battle with	The Vision is designed for what the community would like	

REPORT | COMMUNITY ENGAGEMENT | **DRAFT COMMUNITY STRATEGIC PLAN**

Submitter:	Submission:	Council response	Recommendation
	council has taken its toll on our mental health. We don't feel safe as Council fails to take responsibility for its mistakes.. we don't have good roads, get flooded in all the time and we have been burnt. it is untenable that we still have to suffer mistreatment at the hands of council who have gone out of their way to adopt harmful policies and tell us falsehoods.	Queanbeyan-Palerang to be like within the next 20 years.  Other matters raised are outside the scope of the Community Strategic Plan and should be raised through customer service.	
3	Good vision if council actually works towards it for all areas not just Queanbeyan and Bungendore.	Noted	
4	Doesn't ring true as sitting in traffic snarls at the end of Ellerton Extension. Sounds silly while sitting in Yass Rd. Pristine natural environment is not accurate so if this vision is used it is a lie. Please get out and about and walk int eh area and you will see to include the word pristine is a falsehood and embarrassing.	Council has included an action in the draft Delivery Program regarding the traffic congestion at the Yass Rd and Bungendore Rd roundabout.	
5	This is a great vision to have	Noted	
6	Hard to relax and be safe with kids around a busy highway with no zebra crossings and school crossing it twice a day. Loud diesel cars racing through busy and blinded streets due to middle of road parking. It may be a matter of time before accidents and death occur around malbon and Gibraltar streets, slow cars and trucks down.	Council has a road safety program in place. Road safety matters should be reported to the Road Safety Officer via customer service.	
7	Maybe adding something about employment opportunities?	Strategy B.9 touches on employment opportunities, but this can be strengthened	Add additional strategy under 2.4 Advocate for enhanced employment opportunities in our region to support local growth
8	If you put a high school in the middle of town we will lose much of our amenity and built and natural beauty	Council has formed a position on the proposed Bungendore High School. The remainder of the process is in the hands of the NSW Government and not relevant to the Community Strategic Plan.	
9	Please fix roads in Araluen, my kids cannot even walk to the bus stop on our dirt road, too dangerous, snakes and cattle trucks. It is 2022, we pay nearly \$3k a year rates and still have a dirt road in the middle of 2 tar sections. Neringla Rd.	Outside the scope of the Community Strategic Plan, however sealing of unsealed roads is addressed via Council's Asset Management Strategy which recommends that Council only seal or extend the seal of an unsealed road if 50% funding is available through contributions or conditioned by development application or Local Planning	



REPORT | COMMUNITY ENGAGEMENT | **DRAFT COMMUNITY STRATEGIC PLAN**

Submitter:	Submission:	Council response	Recommendation
		Agreement. The remaining 50% would be funded by Special Rate Variation or grant.	
10	Sounds great.	Noted	
11	This vision is very wordy and does not outline the 'why' of the QPRC and the community. I doubt many people would read it through to the end, let alone engage with it. In my mind it is more of a mission statement - outlining the 'how' and 'what' of the plan. I would suggest something along the lines of:  'To provide sustainable living, develop quality facilities and foster a robust community.'  I strongly request that the existing vision statement be simplified and become easier to grasp and be inspired by.	In the view of staff, the vision statement has been simplified from the original QPRC vision	
12	We are fortunate to live in a beautiful place but since the fires and successive flooding we have only one way out. The road on the Araluen Mountain is dangerous and an accident / disaster we hope does not happen especially with the schoolbus daily and people shopping, going to work, medical appointments etc. We appreciate that council are aware of this and have set up lighting to ensure traffic stays on the slightly safer side of slippages. Also the deterioration of the road all the way to Braidwood is dire. Potholes are now to the point of extremely dangerous as dodging them and oncoming traffic is a daily hazard. Services are beginning to avoid using this road. PLEASE remember we now have only one way in and out of Araluen	Noted	
13	sounds idyllic- I would add 'diverse' to community (even though you have said ALL	Agreed, staff recommended vision be amended to read 'our diverse community'	Amend Community Vision to read: Our diverse community....
14	Rubbish. Our rural roads are death traps, our rubbish a health hazard and impossible for the elderly or not able bodied and the council focuses on luxury for Queanbeyan while ignoring basic services in the villages and outlying areas.	Noted	
15	I think this fits our community well.	Noted	
16	Much less safe and relaxed if the proposed new High School is pushed through on Bungendore's cherished presently safe and relaxed park and Mick Sherd Oval.	Council has formed a position on the proposed Bungendore High School. The remainder of the process is in the hands of the NSW Government and not relevant to the Community Strategic Plan.	
17	By "all members of our community" does this mean equal consideration for all or will you be preferencing the desires of tiny special interest groups such as the "save the park" and "residents" group, who DO NOT represent the majority of the community? "pristine natural environment" is an impossible goal and is incompatible with the necessary progress needed for our town as it increases in size.	This Vision is an aspirational statement developed from feedback from the community.  The term:	

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		<i>Our area is a safe and relaxed place, offering a wonderful lifestyle</i>  will have different meanings for all sections of the community.	
18	I like this, specially the 'pristine natural environment'.	Noted	
19	Sounds reasonable, however the words 'pristine' natural environment do not seem to fit well - area is mostly agricultural land with significant residential areas. A 'healthy and beautiful' natural environment may be more adept.	Comment noted and staff recommend change to vision	Amend vision to read: Benefits of a sustainable and health natural environment
20	It is a good vision but does not represent the country areas like Majors Creek there are NO services provided by QPRC other than garbage collection	Noted	
21	This sounds like a great vision.	Note	
22	Please remove the word pristine. It is misleading. My job for the past 15 years has been to describe and assess the threat status of natural environments across Australia. Most natural environments in Queanbeyan are highly modified. A better word would be "healthy".	Comment noted and staff recommend change to vision	Amend vision to read: Benefits of a sustainable and health natural environment
23	I like a lot about this however I think the language could be more specific. "Wonderful" and "excellent" don't denote a specific vision. "Pristine", for example, does - while it doesn't reference specific projects, it makes me imagine possible projects that could be informed by aiming for a pristine natural environment (more bins and dog poo bags in popular walking spots, a weeding and regeneration program along the Queanbeyan river). I also worry that too much focus on creating a "relaxed" place will continue to make Queanbeyan and Bungendore commuter suburbs without enough jobs for their residents.	Noted	
24	It would be nice if the vision encompassed all areas of the council rather than our most populated. I don't enjoy excellent services and barely have a functional road at the moment.	Staff do not believe the vision focuses only on the most populated areas.	
25	Sounds great	Noted	
26	Fix Araluen road!!!	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
27	Great vision but needs a lot of work to achieve. Need to remember that QPRC is more than Queanbeyan and Bungendore. Roads need fixing and parking in Braidwood needs improvement.	Noted	
28	Sounds fine	Noted	
29	Make the roads safe in and out of Araluen. We have 1 out of 3 roads useable, and the only road in and out has had landslips as is really unsafe. The roads are full of potholes around QPRC - don't put all the money into Queanbeyan as there are basic services not catered for in the other towns as people are pushed further out into the Capital region.	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	



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30	Delighted to understand will apply throughout the LGA, from the smaller rural villages, to our larger towns and cities.	Noted	
31	'Can enjoy' is the operative term. If you live in outlying villages the services and facilities especially to do with roads are not excellent.	Service levels differ across the region. This is reflected in the rate structure adopted by Council	
32	We need basic safe roads to travel on	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
33	"Motherhood statement"	Noted	
34	Agreed	Noted	
35	I think sustainability should be incorporated into the vision with climate change being such a large concern for every region moving forward	Agreed – staff recommend change to vision, noting that sustainability forms a key feature of Strategic Pillar 3 – Character	Amend vision to read: Benefits of a sustainable and health natural environment
36	Also encourage diversity of services and retail.	Noted	
37	The river is a disgrace. Every time there is heavy rain the river is flooded with sediment from the Googong sub division. There are multiple untreated sources of stormwater running into the river from old Queanbeyan. Pristine natural environment what a joke.	Matters like this should be reported to Council for investigation and are outside the scope of the Community Strategic Plan.	
38	Safe and relaxed, with plenty of connection to our magnificent environment and also plenty of opportunities for small, independent businesses and artists	Noted	
39	It's a bit bland motherhood statement. Where's the real clincher for what is distinctive and makes us awesome? Where's the excitement or real point of difference?	Noted	
40	I have a comment about Strategy E3. The strategy developed focuses on improving the risk culture to improve decision-making to achieve outcomes and enabling council to find a better risk v reward balance within Council's risk appetite. So, mitigate risk is just about the threats rather than finding a risk reward balance. Any chance this could be reworded?	Agreed, suggested change to E.3:	Amend Strategy under 5.1 <i>Apply a contemporary risk management framework which considers Council's risk appetite and aims to balance risk v reward, increase organisational efficiencies and reduce red tape.</i>
41	Summary of submission from Braidwood Community Association – full submission included in attachment to Council report  Key recommendations 1. Recognise and address specific needs of regional communities 2. Map all of Council's obligations to CSP 3. Set targets and commit to publishing progress made towards them 4. Council's role 5. Timeframe for CSP 6. Prioritise planning actions of Climate Change	1. The Community Strategic Plan is a visionary document, designed to highlight the aspirations and goals of the community over the next 20 years. It is acknowledged that service provision (not just Council services) does differ between urban Queanbeyan and other areas of the local	1. No change 2. No change 3. No change 4. Amend definition of Collaborate to read: <i>Partner with the community, business and industry, other councils and other tiers of government to influence and/or seek</i>



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	<p>7. Focus on affordable housing</p> <p>8. Clarify and enforce regulations protecting heritage in Braidwood</p> <p>Various suggestions in Attachment 1 – responses in next column</p>	<p>government area. This is common in most areas of Australia. Council does, and will continue, to advocate for greater services in those areas. Strategy A.6 addresses these concerns. All actions applies to QPRC as a whole, not just specific areas, unless stated.</p> <p>2. This will be captured in the Delivery Program and Operational Plan</p> <p>3. The measures will be assessed against current and previous figures. There is no target set as many of these measures are generally out of Council's control. Council is required to report on its progress in achieving the goals and aspirations of the CSP at the end of its term in office. Given the CSP has a longer term outlook, this timeframe is appropriate. Council last reported on its progress in November 2021 when the End of Term report was published.</p> <p>4. Agree – CSP to be updated</p> <p>5. Timeframe was extended to 20 years following discussion with other participants. The 10-year timeframe can sometimes be too short. As mentioned, the CSP will be reviewed following the next Council election in September 2024.</p> <p>6. To be addressed in Delivery Program and Operational Plans</p> <p>7. Council has resolved to develop an Affordable</p>	<p><i>funding assistance and to implement community-driven projects.'</i></p> <p>5. No change</p> <p>6. No change</p> <p>7. No change</p> <p>8. Amend Strategy under 3.2 to read: Acknowledge, respect and protect the heritage values of our area</p> <p>A.3 – amend Strategy under 1.1 to add resilience</p> <p>Amend Strategy under 1.1 to read Recognise, respect and support our Traditional Owners and First Nations People's historical and ongoing connection to country.</p> <p>Choice – strategic objective 2.1 update to read: <i>Our city, town and village centres are dynamic and thriving places that attract economic activity through the revitalisation of centres, focus on tourism and improved digital connectivity.</i></p> <p>Strategy under 2.1 add village centres</p> <p>Amend/add strategies under 2.4 to read Collaborate with local business and industry groups to enhance economic resilience. Ensure our local businesses meet required standards and are environmentally sound, ensuring quality services and high level risk management.</p>

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		<p>Housing Strategy. Actions from this will form part of future works and Operational Plans</p> <p>8. Recommend change to C.8</p> <p>Attachment 1 suggestions</p> <p>A.2 – covered by response to 8 above</p> <p>A.3 – agree, specific strategy relating to resilience to be included</p> <p>A.4 – agree, to be updated</p> <p>A.5 – change not supported</p> <p>A.6 - change not supported</p> <p>A.7 - change not supported</p> <p>A.8 - change not supported</p> <p>A.9 - change not supported</p> <p>A.10 – extension of facilities addressed in D.10 and D.11</p> <p>A.11 - change not supported</p> <p>A.12 change not supported</p> <p>Choice – Agree. Update statement</p> <p>B.1 Agree</p> <p>B.2 - change not supported</p> <p>B.3 - change not supported</p> <p>B.4 change not supported</p> <p>B.6 change not supported</p> <p>B.8 – agree, additional strategy to be added</p> <p>C.1 – partly agree, update strategy</p> <p>C.2 – partly agree, strategy included in Connection</p> <p>C.3 – not supported</p> <p>C.4 not supported</p> <p>C.5 not supported</p> <p>C.6 - agree</p> <p>C.7 – actions in Delivery Program.</p> <p>C.8 – see change above</p> <p>C.11 not supported</p>	<p>Update Strategy under 3.1 to read Partner with Government departments and other organisations to reduce carbon emissions and mitigate the effects of climate change.</p> <p>Update Strategy under 3.2 to read Support a diversity of housing stock, including affordable housing, by identifying strategies in collaboration with Council, the community, other levels of Government and stakeholders.</p> <p>Remove 'we from Strategy under 4.3</p> <p>Change Objective 4.4 to: <i>Our community benefits from world-class telecommunications infrastructure that supports excellent social, economic and educational outcomes throughout the Queanbeyan-Palerang region</i></p> <p>Capability objective – change The to Our</p> <p>Change Strategy under 5.1 to read: <i>Develop, integrate and maintain networks and systems to enable efficient transactions and processes</i></p> <p>Change Objective 5.2 – Add 'Our'</p> <p>Update Strategy under 5.2 to read</p>

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Submitter:	Submission:	Council response	Recommendation
		<p>D.3 – not supported. Addressed via Transport Strategy. D.4 – not supported D.11 - agree</p> <p>Connectivity objective – agree update D.13 – not supported</p> <p>Capability objective - agree E.1 – not supported E.5 – change suggested E.6 – transparency for all activities covered in E.12</p> <p>Transparent objective – agree</p> <p>E.10 – not supported. E.11 – partly agree, amend wording re goals. Timeframes for consultation are considered appropriate.</p>	<p>Work with the community to achieve its long-term aspirations by integrating the strategic objectives and strategies outlined in the Community Strategic Plan into the development of other Council strategies and plans</p>
42	<p>Summary of submission from Cancer Institute of NSW – full submission included in attachment to Council report</p> <p><b>Suggest adding to the following CSP Strategies:</b> A.7 Health and quality of life are improved through access to a range of recreation and leisure opportunities, which are provided with well-designed built and natural shade.</p> <p>And/or A.12 When planning public and green spaces, explore the inclusion of complimentary activities such as playgrounds, walking tracks, picnic facilities and amenities which are provided with well-designed built and natural shade.</p> <p>Suggest adding to Strategy B.1: Make our town centres inviting through beautification, maintenance and well-designed built and natural shade.</p> <p>Suggest adding to Strategy C.11 Passive recreation is supported through a well maintained and connected path network, play areas and green spaces that are provided with well-designed built and natural shade.</p>	<p>Council has a program in place to progressively install shade at playgrounds and sportsfields. This is via either natural shade or man-made shade.</p> <p>A.7/A.12 – include changes recommended to A.12</p> <p>B.1 – agree</p> <p>C.11 - agree</p>	<p><b>Update Strategy under 1.3 to read</b> When planning public and green spaces, explore the inclusion of complimentary activities such as playgrounds, walking tracks, picnic facilities and amenities which are provided with well-designed built and natural shade.</p> <p><b>Update Strategy under 2.1 to read</b> Make our town centres inviting through beautification, maintenance and well-designed built and natural shade.</p> <p><b>Update Strategy under 3.3 to read</b> to read Passive recreation is supported through a well maintained and connected path network, play areas and green spaces that are provided with</p>

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			well-designed built and natural shade.
43	Summary of submission– full submission included in attachment to Council report Submission supports Strategic Objectives in Character.	<b>Noted</b>	
44	Summary of submission– full submission included in attachment to Council report Submission supports Strategic Objectives in Character.	<b>Noted</b>	
45	Request that Library Strategy be included in supporting documents for Community Pillar	While Strategy has not yet been developed, it will be a critical part of this Pillar. Recommend including	Add QPRC Library Strategy to supporting documents in Community Pillar
46	I have already completed the survey and have thought of a couple of other things:  1. I really like the idea of the CRJO regional community strategic plan. During the recent pandemic I appreciated the way the ACT and NSW worked together. I thought ACT was particularly insightful in the way it included the surrounding areas such as Queanbeyan. NSW was a bit Sydney focused and at times did not appreciate the potential concerns of people in Queanbeyan (eg: the request to stay within a 5k radius seemed sensible – but for a number of people in Queanbeyan this radius was reduced as a large proportion of the 5k radius was in the ACT!). So good to see a sensible approach in the regional plan.  2. I know the plan is at a high level and does not involve specific projects. However – given that consultation resulted in a number of references to pristine environment and climate change – I feel it is important that matters such as the smoke in Queanbeyan – and its measurement during winter on days when a temperature inversion occurs – needs to be addressed. I made some comments last year and I am sure if any progress has been made since then.	  1. <b>Noted</b> 2. <b>Noted</b>	
47	1. Reference actual names of indigenous groups – Yuin, Ngunawal, Ngario 2. The vision isn't very visionary but rather boring. As this plan stretches out over 20 years there surely is scope to plan for more. What about being world leaders in socially and environmentally advanced community planning. Offering a place to live for all regardless of age, wealth or ability. 3. You mention Captains Flat but there is not one picture of the Flat in the whole document. 4. Sustainable development goals could be tied in to the vision statement. As in as global citizens our vision is..... 5. I am not sure how Pillars can be strategic. The objectives can be strategic.	1. Acknowledge in line with Reconciliation Action Plan 2. Suggestions are not supported by staff 3. Document doesn't include photos of many localities and doesn't include many photos on general. 4. Change not supported	1. No action: 2. No change 3. No change 4. No change 5. No change 6. Add statement to page 14 7. As per submission 41



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	<p>6. Recommend including statement on Page 14 - Each Strategic Pillar outlines strategic objectives based on community feedback, envisages where we want to be, how we will get there, Council's role, essential partners and collaborators and measures to track progress.</p> <p>7. Suggest A.3 be split into two strategies. Agree. See comment below to submission 41</p>	<p>5. Noted</p> <p>6. Agree</p> <p>7. Agree – amend as above</p>	
48	<p>Summary of submission from Greenways s.355 Committee – full submission included in attachment to Council report</p> <p>1. Concern around 20-year timeframe of document</p> <p>2. The proposed monitoring, evaluation and learning measures listed on p. 17 include 'Attendance and participation at council-run community events'. As your consultant and staff emphasised at the 10 March 2022 online public consultation, however, the Community Strategic Plan is not Council's plan. Instead, it is intended to be the community's plan. As such, this 'measure' should include attendance and participation at community-run events such as activities on the Greenways.</p> <p>3. Add to the list of 'Supporting documents, plans or strategies' the Greenways layers in Council's online mapping system.</p> <p>4. Given that the Greenways were established with dual purposes—passage through the countryside and biodiversity conservation—more could be done in the public/private interface for Greenways to be treated as biodiversity corridors and addressing weed control, habitat mapping, planting, and public information such as plant, animal, and insect species' lists.</p> <p>5. Council to implement the provisions of our s.355 Committee's Greenways Master Plan 2020 relating to the maintenance and expansion of the Bywong/Wamboin Greenways network.</p> <p>6. Add to the list of 'Supporting documents, plans or strategies' the Greenways layers in Council's online mapping system and the document Bywong/Wamboin Greenways Master Plan December 2020.</p> <p>Other matters</p> <p>7. change name of document</p> <p>8. reference environment in para 3 of Mayor's message</p> <p>9. Reference to Community Engagement Strategy</p> <p>10. Change reference to pristine</p> <p>11. Graphic illegible</p> <p>12. Questions about the role of Council and partners</p> <p>13. Low numbers in UC Regional Wellbeing Survey</p> <p>14. Comments relating to Strategic Objective under Choice and focus on urban areas</p> <p>15. Objective on Page 20 change to read human-caused climate change</p> <p>16. Add references resilience to Connection pillar</p> <p>17. Include inclusiveness accountability and transparency be added to Strategic Objective on page 24</p>	<p>1. Timeframe is to capture long-term aspirations of community. Will be reviewed following each Council election</p> <p>2. Understand meaning of suggestion, however no evident may to measure usage of Greenways</p> <p>3. Not supported. This section is aimed at strategy or plans.</p> <p>4. Noted</p> <p>5. To be addressed through Delivery Program and Operational Plans in line with budget</p> <p>6. Agree re master plan.</p> <p>Other matters</p> <p>7. Not supported</p> <p>8. Agree</p> <p>9. Community Engagement Strategy is a key feature of the revised guidelines and is required to be adopted by December 2022. This will require a review and update of Council's Engagement and Participation Plan</p> <p>10. Not supported</p> <p>11. Document was a low resolution copy due to size</p> <p>12. The CSP is the community's plan and Council responds through its Delivery Program. It is noted that many strategies would be undertaken by 'partners' however those partners are</p>	<p>1. No change</p> <p>2. No change</p> <p>3. No change</p> <p>4. No change</p> <p>5. No change</p> <p>6. Add Master Plan to list of documents</p> <p>7. No change</p> <p>8. Add reference to environment in Mayor's message</p> <p>9. No change</p> <p>10. No change</p> <p>11. No change</p> <p>12. No change</p> <p>13. No change</p> <p>14. Update as per submission 41</p> <p>15. No change</p> <p>16. No change</p> <p>17. Objective to be reworded to read: The community is serviced by an efficient, effective, transparent, inclusive, accountable and innovative Council.</p> <p>18. No change</p>

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	18. Include key documents relating to the roles, structures, reporting and feedback policies and procedures relating to Council committees, including the s.355 committees	<p>under no obligation to progress these actions.</p> <p>13. Acknowledge that numbers are low. CRJO councils looking to join to increase numbers using this survey</p> <p>14. Suggested change to this objective is covered in submission 41</p> <p>15. Not supported</p> <p>16. Resilience covered in Community, Choice and Character pillars.</p> <p>17. Agree – objective to be reworded</p> <p>18. Don't support – designed to cover high level strategies and plans, not policies and procedures. Covered in Council service statements</p>	
49	<p>Summary of submission– full submission included in attachment to Council report</p> <p>Submission supports Strategic Objectives in Character.</p>	<b>Noted</b>	
50	<p>I have been working through the engagement report and trying to get my head around it. As I understand it:</p> <ul style="list-style-type: none"> <li>• 1727 people contributed to the report</li> <li>• 50 percent of people were happy or very happy with the vision</li> <li>• 50 percent of the 1727 people had read the plan</li> </ul> <p>I am trying to work out what this means. It would appear that there is a lack of engagement for the plan in the community. In my view it certainly expresses lack of engagement in the vision. I understand that QPRC is a multi-million dollar operation and provides services to 62,239 residents. If this engagement report is representative of the community – I am very concerned that the vision is not well supported by the community. My understanding is that the rest of the plan cascades from the vision – so this could indicate that the whole plan needs more work. I ask myself what other plan for an organisation with this many resources - would be happy with a 50% engagement in their community?</p> <p>Are you aware if QPRC have a goal for the acceptance of the vision in the community? I note that there are no findings or recommendations in the report to increase community engagement (and perhaps ownership) of the plan? It leads me to</p>	<p>The level of engagement (1700 people) is very pleasing and by far the most engagement that Council has had on any document, plan or project since the merger in 2016. Council would love to have more people engaged in the exercise, however given the circumstances (Covid) staff were happy with the outcome.</p> <p>The Office of Local Government's Integrated Planning and Reporting Framework encourages councils to aim for 10% engagement from their community. This would require around 6,000 people to be involved in our engagement. Given resources (time, money and staff) and community interest in</p>	



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	<p>ask whether QPRC really expects any ownership from the community at all – or whether this has simply become a process that organisation goes through? Are there any benchmarks in other urban and regional councils with regard to community engagement of their community strategic plan and vision? I wonder if other councils in NSW get more than 50% of respondents actually reading the plan? None of this is type of information is expressed in the engagement report, so there is no context to understand it.</p> <p>I also note that of those that had read the plan – 44.8 percent of respondents agreed with all of the strategic pillars and 33.4 percent agreed with some. While this is a more positive response – I wonder if it is the simpler, direct language of the strategic pillars that help evoke a more positive response? I have already given some comments about the wordiness of the vision in some other feedback. I wonder also if a one page summary of the plan would help with further engagement?</p>	<p>long-term strategies such as this, a 10% engagement rate is not achievable at this stage. Nothing to say we can't make progress towards it, but it's a while off at the moment.</p> <p>Agree with a one-page summary and will look to implement this.</p>	
51	<p>Summary of submission– full submission included in attachment to Council report</p> <p>Community</p> <ol style="list-style-type: none"> <li>1. Increased commitment to reconciliation</li> <li>2. A commitment to multiculturalism and diversity</li> <li>3. Commitment to inter-generational equity facilities</li> <li>4. Ongoing commitment to services for disadvantaged community members such as homeless support</li> <li>5. Strategy A.2 is an insult due to destruction of Braidwood heritage</li> <li>6. Clearer explanation of A.3</li> <li>7. Recognition that climate change is here and that many things need to be done to keep community members safe and health</li> <li>8. Request for QPRC to appoint an urban designer/landscapers to coordinate activities in CSP</li> </ol> <p>Choice</p> <ol style="list-style-type: none"> <li>9. Acknowledge that Braidwood and Bungendore are towns, not villages</li> <li>10. Remove reference to beautification in B.1</li> <li>11. How will we make B.7 a reality</li> <li>12. B.9 Commit to having more trainees and apprentices</li> <li>13. Provide EV charging stations in Braidwood and Bungendore</li> <li>14. Need to advocate for better internet/connectivity outside CBD areas</li> </ol> <p>Character</p> <ol style="list-style-type: none"> <li>15. C.1 requesting more specific actions</li> <li>16. QPRC to lead by example regarding greening actions</li> <li>17. Improve recycling</li> <li>18. C.4 include commitment to waterway protection, including water extraction</li> <li>19. C.5 strategy should be stronger than acknowledge</li> </ol>	<ol style="list-style-type: none"> <li>1. Agree</li> <li>2. Agree</li> <li>3. Addressed in A.10-13</li> <li>4. Covered by A.6</li> <li>5. Noted</li> <li>6. Updated as per 1</li> <li>7. Addressed in Character</li> <li>8. For consideration in Resourcing Strategy/Delivery Program</li> <li>9. Agree – wording to be updated</li> <li>10. Not supported</li> <li>11. Already happening in line with legislation and resourcing</li> <li>12. This is an action in the Delivery Program and Operational Plan</li> <li>13. EV charging incorporated into new Bungendore car park and will be include in future Braidwood off-street car park</li> <li>14. Covered by D.13</li> <li>15. Detailed actions include in Climate Change Plans and Operational Plans as required</li> </ol>	<ol style="list-style-type: none"> <li>1. As per submission 41</li> <li>2. Amend Strategy under 1.1 to acknowledge diverse nature of community</li> <li>3. No action</li> <li>4. No action</li> <li>5. No action</li> <li>6. Update as per 2</li> <li>7. No action</li> <li>8. No action</li> <li>9. Include reference to towns, alongside villages</li> <li>10. No action</li> <li>11. No action</li> <li>12. No action</li> <li>13. No action</li> <li>14. No action</li> <li>15. No action</li> <li>16. No action</li> <li>17. No action</li> <li>18. No action</li> <li>19. No action</li> <li>20. As per submission 41</li> <li>21. No action</li> <li>22. No action</li> <li>23. Amend Strategy under 3.3 to acknowledge traditional lands</li> </ol>



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Submitter:	Submission:	Council response	Recommendation
	<p>20. C.6 more than diversity, but also affordability, equity, environmental standards and preserving identity</p> <p>21. C.7 would like to see bio-certification on new developments</p> <p>22. C.8 how are you going to do this?</p> <p>23. No mention under character for traditional lands, archaeological studies, maintenance of culture and involvement in managing/education about land</p> <p>24. C.9 how will this be implemented?</p> <p>25. C.10 no adequate management plans and not sufficient staff to achieve actions</p> <p>26. C.11 Need for an adequate open space plan/policy for LGA</p> <p>Connection</p> <p>27. Aren't D.1 and D.2 business as usual? Suggest make more strategic</p> <p>28. Commitment to do things in a more sustainable manner</p> <p>29. Commitment to equity across the local government area, re road repairs etc</p> <p>30. D.3 requirement to build connections to residents/recreation venues on outskirts of town</p> <p>31. Comment re public transport between Qbn and ACT</p> <p>32. As above</p> <p>33. Something needs to be done about sedimentation</p> <p>34. D.7 – add commitment to using recycled water on roadworks and landscaping and implementing water sensitive urban design strategies</p> <p>35. D.9 also need to support home grown recycling industries</p> <p>36. D.12 supported</p> <p>37. D.13 agree</p> <p>Capability</p> <p>38. E.2 Add statement re commitment to ongoing education and training</p> <p>39. E.5 what does this mean?</p> <p>40. E.7 need to maintain staffing levels and commitment outside Qbn.</p> <p>41. E.10 automated customer service system is not needed in terms of customer service or efficiency.</p>	<p>16. Noted</p> <p>17. Noted</p> <p>18. Noted</p> <p>19. Noted</p> <p>20. See change in submission 41</p> <p>21. Development assessment undertaken in accordance with legislation</p> <p>22. Via Heritage Committee and using Heritage Advisor</p> <p>23. Agree</p> <p>24. Via Council resources, volunteers and Government input</p> <p>25. Noted</p> <p>26. Action more appropriate for Delivery Program or similar</p> <p>27. Generally, yes but support importance of these matters</p> <p>28. Agree</p> <p>29. Assets are managed in accordance with Asset Management Plans</p> <p>30. Connectivity addressed via Integrated Transport Strategy and development assessment</p> <p>31. Noted</p> <p>32. Noted</p> <p>33. Addressed via C.9</p> <p>34. Use of recycled water to meet national standards as per draft.</p> <p>35. Noted</p> <p>36. Noted</p> <p>37. Noted</p> <p>38. Agree</p> <p>39. Related to Council IT services</p>	<p>24. No action</p> <p>25. Noted</p> <p>26. No action</p> <p>27. No action</p> <p>28. Amend Strategy under 4.1 to add sustainable</p> <p>29. No action</p> <p>30. No action</p> <p>31. No action</p> <p>32. No action</p> <p>33. No action</p> <p>34. No action</p> <p>35. No action</p> <p>36. No action</p> <p>37. No action</p> <p>38. Amend Strategy under 5.1 to include ongoing education and training</p> <p>39. No action</p> <p>40. No action</p> <p>41. No action</p>

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Submitter:	Submission:	Council response	Recommendation
		<p>40. Staff numbers have increased outside of Qbn since the merger</p> <p>41. Goal is not to remove face-to-face contact, but to improve processes to enable more transactions to be done digitally, which then frees up more staff for face-to-face contact where required.</p>	
52	<p>Summary of submission– full submission included in attachment to Council report</p> <p>The JRA finds the proposed vision statement in the plan weak, uninspiring, and unimaginative. It seems to have an “out of the template” feel. It could be for any local government area as it doesn’t feel like its unique to us.</p> <p>A community vision needs be a clear, inspiring, practical, and attractive picture of the future.</p> <p>The proposed vision is for 2042 for the whole Queanbeyan Palerang region, not just Queanbeyan.</p> <p>The JRA suggest the following as a starting point but suggests that a more skilled wordsmith could enhance our points:</p> <ul style="list-style-type: none"> <li>• The regional vision for Queanbeyan - Palerang is for a stronger, more livable, and sustainable community, where:</li> <li>• The region’s outstanding biodiversity and stunning landscape features are valued and protected.</li> <li>• Residents of Queanbeyan - Palerang have a strong sense of community and feel safe, happy, healthy and able to enjoy a relaxed temperate lifestyle in a range of settings from urban to rural.</li> <li>• The region continues to grow in prosperity and attracts national and international residents and visitors who seek a variety of lifestyle, employment, investment and holiday choices.</li> <li>• The economy is vibrant, robust and diverse, firmly based on the principles of ecologically sustainable development.</li> <li>• Queanbeyan forms the heart of an efficient and sustainable settlement pattern that supports the main town villages; protects the natural, cultural and agricultural values; addresses the need to reduce greenhouse gas emissions; and is supported by high level infrastructure, facilities and services.</li> <li>• The Traditional Owners of the region and their cultural values are acknowledged and respected.</li> </ul>	<p>Comments noted. Developing a vision is a balancing act between being too detailed and too minimalistic.</p> <p>The detail behind the vision is the Strategic Pillars and associated objectives and strategies which provide the community with a greater understanding of the intent of the Plan.</p> <p>Opinion of staff is that Vision offers balance between simplicity and long-term vision. Do not feel as though it is Queanbeyan centric. All residents should aspire to have lives that are mirrored by the Vision .</p> <p>Agree with adding the following: Strong sense of community and growth.</p>	<p>Amend vision to incorporate sense of community and growth</p>

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Submitter:	Submission:	Council response	Recommendation
	<ul style="list-style-type: none"> <li>People are well educated, well informed and resilient to the anticipated impacts of climate change and energy vulnerability.</li> </ul>		
53	<p>Staff changes</p> <p>Add/amend</p> <p>A.5 Strengthen community safety and resilience through partnerships to enhance our ability to respond to disasters.</p> <p>D.13 Council assets are managed in an equitable and sustainable fashion.</p> <p>E.13 Collaborate with our regional neighbours, including the ACT and State and Federal Government departments.</p> <p>Add numbers to Pillars (change from letters)</p> <p>Add numbers to objectives 1.1, 2.1 etc</p> <p>Remove numbers from Strategies</p>		<p>Add/amend</p> <p>Strategy under 1.2 Strengthen community safety and resilience through partnerships to enhance our ability to respond to disasters.</p> <p>Strategy under 1.2 – add volunteering opportunities</p> <p>Strategy under 4.3 Council assets are managed in an equitable and sustainable fashion.</p> <p>Strategy under 5.2 Collaborate with our regional neighbours, including the ACT and State and Federal Government departments.</p>
54	<p>Summary of submission– full submission included in attachment to Council report</p> <p>Submission supports Strategic Objectives in Character.</p>	Noted	
55	<p>Summary of submission– full submission included in attachment to Council report</p> <p>Submission supports Strategic Objectives in Character.</p>	Noted	

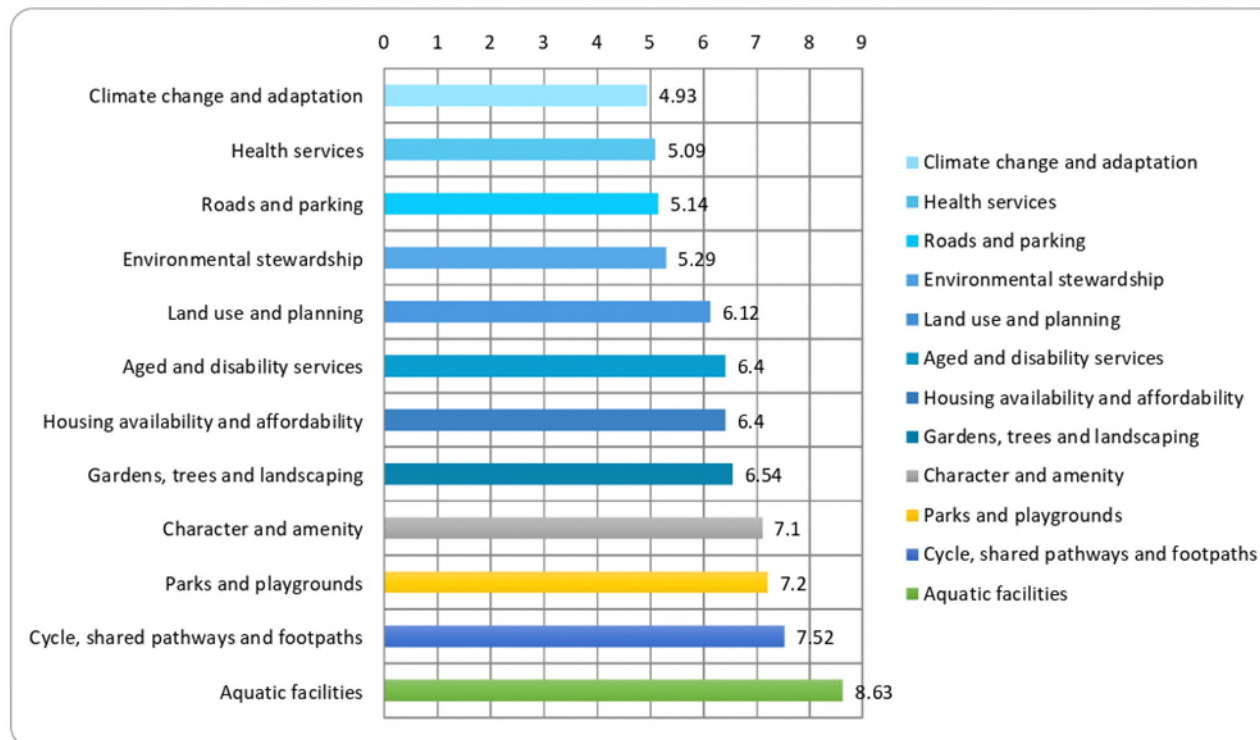
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Survey question

Respondents were asked:

The engagement undertaken in mid-2021 told us that the community wants Council to prioritise or lobby other level of Governments for the following over the next 10 years (page 81 of Engagement Report). Rank in order of importance.

1. Climate change and adaptation
2. Roads and parking
3. Aged and disability services
4. Cycle, shared pathways and footpaths
5. Gardens, trees and landscaping
6. Housing affordability
7. Environmental stewardship
8. Parks and playgrounds
9. Health services
10. Character and amenity
11. Land-use and planning
12. Aquatic facilities



The table below provides the outcomes (low score = higher priority)

After ranking, Council asked:

**Please tell us about any other things that you think Council should prioritise for action, or funding, over the coming 10 years**

The following comments were received

Submitter:	Submission:	Council response	Recommendation
2.1	A naturally healthy environment, that cares for people not developers, maintains its heritage buildings and natural landscape	Noted	
2.2	Take responsibility for administrative errors and end our suffering	Noted	



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Submitter:	Submission:	Council response	Recommendation
2.3	<p>It was pleasing to read in the Mayor's message a key challenge identified for the strategy is road safety. The Plan also acknowledges the importance of the International Sustainable Development Goals (SDG). Road Safety is represented in 5 of the SDG and specifically it is the goal of SDG Target 3.6 which is to halve the number of deaths and injuries from road traffic crashes by 2030.</p> <p>Australia has also adopted the SDG Target in the new National Road Safety Strategy (NRSS) 2021-2030 which has set road trauma reduction targets of reducing fatalities on Australian roads by 50% and serious injuries by 30% by 2030. The NRSS was released in December 2021 and signed by all Transport Ministers from all the States and Territories. The NRSS plan identifies for first time a larger role for local government in meeting the trauma reduction targets and local government has key enabling actions identified in the plan including the management of our road transport network using a risk approach and creating a network safety plan for such management.</p> <p>In acknowledging the Mayor's identification of importance of road safety and linking road safety with new Federal Strategies, it is recommended the following changes be incorporated into Queanbeyan-Palerang Community Strategic Plan 2042:</p> <p>1. Page 14. For the definition of 'D. Connection' consider adding into the definition the word 'safe' so the definition would be 'A safe and well-connected community with good infrastructure enhancing quality of life'</p> <p>2. Page 22. For the definition of 'D. Connection' again add to this page that it is 'A safe and well-connected community with good infrastructure enhancing quality of life'</p> <p>3. Page 22. Add to the requirement of D1 Strategy the need for 'network safety plans' that have been identified as a requirement for local governments in the National Road Safety Strategy. D1 could be modified to 'Utilise asset management plans and network safety plans to take a risk management approach to the maintenance and development of the transport network'.</p> <p>4. Page 22. D2 needs to acknowledge the important role local government play in advocating and promoting safe road user behaviour. Road safety is a shared responsibility of everyone, but local government are the tier of government working the closest with the community. As</p>	<p>1. Agreed 2. As above 3. Agreed 4. Agreed 5. Agreed 6. Agreed</p>	<p>1. Add safe to Connection definition 2. As above 3. Add 'network safety plans' to D.1 4. Add and advocate and promote safe road user behaviour to D.2 5. Add measure: Crash stats 6. Add Network Safety Plan to list of supporting documents</p>

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Submitter:	Submission:	Council response	Recommendation
	<p>the government connected and working with local community it is local government's role to advocate road safety with the local community and also highlight the important role all road users play in keeping our roads safe. A safe transport system requires informed attentive and compliant road users. D2 could read 'Support and maintain urban and rural roads, traffic management systems, car parking, improvement of bridges and advocate and promote safe road user behaviour.'</p> <p>5. Page 23. Add as a Measure for 'D. Connection' Crash Rates which the source for this is the NSW (TfNSW) Crash statistics. This is the measure that would enable Council to track the safety performance and outcomes on their road transport network.</p> <p>6. Page 23. Add in the Supporting documents, plans or strategies 'QPRC Network Safety Plan'. Network safety plans is a new requirement of local governments in the National Road Safety Strategy and by incorporating it into QP CSP we will enhance Council's ability to source road infrastructure funding and to work with the identified partners particularly Federal and State Govt.</p>		
2.4	Landscaping for hydration. Stormwater capture and filtration. Riparian zone protection. Protection of rivers and creeks from pesticide use, council spraying and urban run-off. Community education around these issues, including art projects (murals, street stencils). Community awards for best practice in river/creek stewardship and landscape hydration. Encourage and educate around climate-resilient gardens/species. Green corridors/habitat corridors throughout QPRC.	<p>Community education is addressed through C.2 and C.3</p> <p>Management of waterways is addressed through C.9</p>	
2.5	<p>Fixing roads in rural areas</p> <p>Improving amenities in rural areas</p> <p>Protecting the natural environment</p>	These matters are addressed through strategies D.1, D.10 and C.9 and C.10. Specific projects will be considered as part of the Delivery Program	
2.6	I would prefer to rate the importance of each of the things on your list, having to rank them is not a true reflections of my thoughts on the importance of each of the priorities. For example, climate change adaption, Health, Aged and disability services, roads and parking and housing affordability are all equally important and I'm loath to rank one above another. All closely followed by land use and planning and the rest of the items on this list. One item not listed is some sort of local council representation that is registered with Centrelink and capable of signing of on volunteer work for mutual obligation purposes.	Noted.	

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Submitter:	Submission:	Council response	Recommendation
2.7	Equality in all of the above, not just the wealthy and not just the employed.	Noted	
2.8	Swimming pool for Googong	Swimming pool is available at Googong. Future infrastructure is catered for under the Local Planning Agreement.	
2.9	Financial sustainability and making sure existing services are well delivered and fit for purpose	Financial sustainability addressed through strategy E.4	
2.10	Don't take years to complete a roundabout. Don't place roadwork signs at drivers eye level to block visibility of oncoming traffic. Do plan for a bypass. Do get a footpath to the new sports hub from south Bungendore. Do create places to bushwalk and hike around council eg Bungendore mt Gibraltar. Do support a partial rail trail build. Do support a cycling culture by building road shoulders and educating people of cycle safety like the motorcycle education safety programs. Thanks also less plans and more doing and delivery.	Noted	
2.11	Reassess the council approval process for housing approvals. The current time frame for council approvals is a joke. The portal system does not work as you cannot phone anyone to see where your approval is up to.	Noted – actions included in draft Delivery Program	
2.12	So hard to prioritise those things above - I'm not satisfied with my priorities - they are all so important, the computer won't let me rearrange now	Noted	
2.13	Dirt roads, potholes. Regional facilities, flooding and bushfire zones...Araluen	Noted	
2.14	So hard to prioritise the above. Some should have equal priority, or be bundled. Road repair - should be done better - they're currently patched, or just have the hot gravel laid on top, which just get washed away (down the drains). eg - the entry to Qbn Park near tennis court was very recently patched, but water still pools in parts.	Noted	
2.15	Maintenance of existing facilities - why put in new walkways/lanes when the existing ones need to be cleaned and maintained? Why build a new aquatic facility when the existing Queanbeyan pool needs urgent maintenance and an upgrade and expansion of existing facilities?  I would think very carefully about transport - could we get a light rail link with Canberra - perhaps along Canberra avenue? Can we influence the	Noted	



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Submitter:	Submission:	Council response	Recommendation
	state government improve the existing train facilities to Sydney and Canberra?		
2.16	Roads Aware that the weather has played havoc but they need desperate attention. Community Providing safe, beautiful places.. not just for the Big places but also for those on the edges We appreciate that council has a huge area to satisfy. Would be a benefit if a councillor would take smaller communities under their wing, visit, be a presence, an advocate, have an understanding of the needs which are different to larger communities that have access to greater and closer facilities  Thank you for what you do for us	Noted	
2.17	Roads, employment,	Noted – strategy added re employment	
2.18	Roads that are safe to drive on and save lives in emergencies in rural areas; transport for patients in rural areas for non-life threatening needs; bushfire resilience; mobile phone reception but mostly- rural roads that are maintained so residents can safely travel. How many more must die or be crippled before council even sends an engineer to assess the roads not two blokes for two hours with a shovel	Road maintenance addressed via D.1 Mobile connectivity addressed via D.13	
2.19	Setting a goal for urban tree canopy cover and developing policy and technical guidelines to achieve that (currently they don't exist)	To be considered as part of Delivery Program and future Operational Plans	
2.20	Preserve present historic amenity and tranquillity of Bungendore Park. Find another site for the High School.	Council has formed a position on the proposed Bungendore High School. The remainder of the process is in the hands of the NSW Government and not relevant to the Community Strategic Plan.	
2.21	Expansion of the new Bungendore High School to increase capacity, include a strong focus on STEM, and make it a superior education choice. Moving the poorly thought-out Abbeyfield proposal to be closer to the retirement district on Forster St. Massive expansion of Bungendore preschool. Kings Hwy dual carriageway. Actual fast-food option, perhaps a Subway, a McDonalds, or a Hungry Jacks. Dismantling biased processes giving credence to tiny special interest	High school capacity is a decision for NSW Government  Bungendore pre-school is a private operation. Development approval has been provided for other early	

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	groups such as the "save the park" and "residents" group, who DO NOT represent the majority of the community.	learning facilities in Bungendore  Council can not influence fast food operators and their decisions to seek development approval	
2.22	It's all covered.	Noted	
2.23	Land regeneration to improve water cycle and carbon retention in the soil where under Council jurisdiction (may be part of climate change adaptation)	Climate change impact addressed through strategies C.1 and C.2	
2.24	Aged & disabled services need to be addressed along with the sealing of all roads	Enhanced services for aged and disabled address via A.6  Council does not have the financial capacity to seal all roads. Council's Asset Management Strategy which recommends that Council only seal or extend the seal of an unsealed road if 50% funding is available through contributions or conditioned by development application or Local Planning Agreement. The remaining 50% would be funded by Special Rate Variation or grant.	
2.25	I would offer that I want two major things from Council. First, be brilliant at the basics. Council does a lot of mundane, non-glamorous things but they are extremely important to our quality of life. Waste collection, regular mowing, graffiti removal, fixing potholes in local roads, keeping rates down, etc are all really important to me. Compared to the ACT, QPRC are doing a fantastic job. Please keep it up and don't ever let the pursuit of vanity projects or state/federal issues detract from the essential services you deliver. Second, Council should seek to prioritise economic development, particularly as we come out of the COVID-19 pandemic/lockdowns. The residential housing growth in the QPRC region is phenomenal. Council should leverage this to create greater economic opportunities for	Noted  Economic development is addressed through Business and Innovation branch and strategies B1-B5	

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	residents, this side of the border. As more people seek more flexibility (i.e. to work from home) and fuel prices rise, no one really wants to commute to/from the ACT for work and shopping. QPRC should use this to create employment opportunities, and places for people to spend their money, closer to home.		
2.26	<p>The number one priority for me is to work with state and federal governments for upgrades to the Kings Highway and for the building of Dunn's Creek Rd. Secondly I would like the Council to promote and recover its unique threatened biodiversity (several nationally significant species and two nationally significant threatened ecosystems). A very simple start to this is by updating the website to let rate payers and developers know about their obligations under national environmental law (EPBC Act) and the matters of national environmental significance in the LGA. It is astounding that this information is not currently available for residents and business (and Council staff!) so they can appropriately integrate avoidance of impacts to these into the planning system BEFORE developing and submitting applications rather than being surprised about environmental values and legal implications later (amazingly Council itself made the same mistakes about this time and time again with roads projects over the past decade)</p> <p>A few other ad hoc issues and ideas:</p> <ol style="list-style-type: none"> <li>1. work with electricity suppliers and state/federal heritage programs to place ugly electrical infrastructure underground in the main st of Braidwood (this was done years ago in Queanbeyan and significantly improved the appearance of the main st)</li> <li>2. quickly finish the improvements needed at Queanbeyan Nature Reserve by removing the remaining exotic trees from the very special and threatened grassland and woodlands present in this highly degraded nature reserve; followed by an intensive targeted ecological spraying program for herbaceous weeds; an intensive survey program and follow up recovery for keyless lizards and earless dragons; and finally there is a tremendous tourism opportunity for the grassland if it is promoted as one of the places in the region/NSW where Sydney and international tourists are guaranteed to see a population of eastern grey kangaroos in their natural grassland environment. This could quickly become Queanbeyan's major tourist attraction if done correctly with minimal cost (a long side road, car park, and covered viewing platform on Lanyon Drive with interpretive signs</li> </ol>	<p>EPBC Act – suggestion to be provided to relevant Council team</p> <ol style="list-style-type: none"> <li>1. Noted</li> <li>2. Suggestion to be provided to relevant Council team</li> <li>3. To be provided to team responsible for park/playground upgrades</li> <li>4. Report previously completed by Icon Water, confirming that Googong Dam is not a flood mitigation dam and that water won't be released.</li> <li>5. Removal of trees are considered as part of development applications</li> <li>6. Noted – buildings are privately owned. Council will continue to work with property owners.</li> </ol>	



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	<p>on the value of the grassland and its specialist wildflowers and animals; and ranger talks).</p> <p>3. Wanniasa Park is the perfect place for a new parkour and ninja warrior style playground.</p> <p>4. During La Niña years, negotiate with Icon Water and ACT Government to keep dam levels lower to avoid catastrophic flooding in Queanbeyan (ie increased daily releases into the River plus piping of water to the ACT) - so far in the last 2 years we have been "lucky" that heavy rain has not been sustained over prolonged periods - with a full Dam if there is prolonged heavy rain the impacts to homes and business will be catastrophic; yet if managed correctly lower Dam levels can be achieved (otherwise water that will otherwise go over the Dam during a flood anyway will be stored during wet years as has been the case in the last 2 years). Once BOM declares La Niña over, then water release can be returned to normal levels and the Dam allowed to fill in preparation for normal or El Niño years. Icon Water media talking points that the Dam is not a flood mitigation Dam are simple rhetoric as management measures to avoid more severe flood impacts can clearly be taken.</p> <p>5. Council needs to take a much stronger stand on the removal of large, mature trees during development. As an example, the recent removal of several approximately 300-400 year old trees on Tomsitt Drive just because developers couldn't be bothered operating around them was disgraceful. These were some of the last mature trees left for miles around and incredibly important habitat trees for biodiversity plus allowing the movement of birds and bats from the plains to Mt Jerrabomberra, Stringybark Hill, Queanbeyan Nature Reserve and elsewhere. These incredibly important habitat trees several hundreds of years old were replaced with non-native trees that will take decades to reach similar heights. I support tree planting and also love deciduous trees but from a biodiversity perspective this was an easily avoided "crime". I note these were once part of the critically endangered Box Gum Grassy Woodland ecological community that has been about 95% cleared in SE Australia, including in the Queanbeyan region because the unique plants and animals of this ecosystem occur on the plains and low hills. It is very different to the dry Sclerophyll forests of Mt Jerrabomberra and other mountain tops around Queanbeyan (these are also</p>		

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	<p>important but less diverse, less threatened because they are less developed, and hence less important).</p> <p>6. I don't support major changes to the Queanbeyan Main St. I am old enough to remember the last time trees were removed and unnecessary changes made with major disruptions to traffic. I'm happy with the way things look now. However one simple, non-disruptive action that could be taken and again being people to the region would be the installation of colourful LED strip lights to all the buildings of the Main Street - particularly to emphasise the rooflines, edges/shapes and awnings of the older buildings. This could be a world class, around the year attraction similar to how people come to see light displays on houses at Xmas time.</p>		
2.27	<p>If the council is going to pursue climate change mitigation and adaptation, active transport, environmental stewardship, and quality roads and parking, one of the best ways to pursue this would be by prioritising working with the NSW and ACT governments to extend the planned Fyshwick Light Rail line to Queanbeyan. Less people driving means less CO2 emissions, more space for walking and cycling infrastructure for short trips within Queanbeyan or to the Light Rail stops, less damage done over time to the roads due to reduced use, and less demand for parking spaces. It would also be a good use of the well-equipped but underutilised Queanbeyan Bus Interchange. Increased transparency and consultation should be another priority. More frequent consultation on the "your voice" website and increased advertising and visibility surrounding the website would be part of this.</p>	<p>Would require funding from ACT and NSW Government. Light rail into Queanbeyan is considered in the QPRC Integrated Transport Strategy, however extensive planning/feasibility work is required.</p>	
2.28	<p>Turn KHS or QHS into a select school. Our resources for secondary education reflect expectations for a remote area of regional NSW, not a metropolitan area. I have had 3 kids finish secondary education, and I understand why so many kids go to Canberra for their education</p>	<p>Strategy B.9 addresses education pathways. Council isn't a provider of education but would be able to advocate on this matter if Council chooses to take further action.</p>	
2.29	The condition and access of roads.	Noted	
2.30	Regional roads	Noted	
2.31	Creating roads that don't need to be fixed every 2 weeks. Providing resources in Braidwood so we don't have to drive to Canberra for everything.	Noted	
2.32	Fix Araluen road!!!!	Road maintenance issues are outside the scope of the Community Strategic Plan and	

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Submitter:	Submission:	Council response	Recommendation
		should be raised via a customer request	
2.33	At present there is only one route out of Araluen which is a cause for concern as that road is deteriorating. Land slips and potholes and washouts since rain. This needs to be addressed now.	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.34	Fix the roads before someone dies!	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.35	The roads are a disgrace. People keep getting cut off due to flooding around Bombay and the road in and out of Araluen and surrounds are awful.	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.36	Essential services such as all-weather road access, repair and regular maintenance, regular grading of gravel roads, maintaining or even increasing services rather than reducing services (eg green waste depots, as we look after our pristine natural environment), in all communities in the LGA.	Noted	
2.37	The road to Braidwood from Araluen. The road to Moruya from Araluen. The road to Majors Creek from Araluen. At present we have one road out of the valley and that is down to one lane in sections.	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.38	roads	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.39	Aid little districts to provide facilities to encourage community involvement	Noted	
2.40	Repair of Araluen Road from Braidwood to Moruya, NOT footpaths	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	



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Submitter:	Submission:	Council response	Recommendation
2.41	Road maintenance	Road maintenance issues are outside the scope of the Community Strategic Plan and should be raised via a customer request	
2.42	Investment/subsidy into sustainable practices including cloth nappies and reusable feminine hygiene products for households to reduce waste and environmental impact. Encourage use of electric vehicles or public transport by increasing accessibility and convenience of these services, particularly in surrounding townships. Investment in climate action incentives and discontinuation of unsustainable practices such as fossil fuel use need to be priority.	New car parks will include electric parking stations	
2.43	Swimming lessons for infants. Encourage better retail offering in Braidwood	Lessons are provided to infants Noted	
2.44	Cleaning up its act with regard to the impact Council works and activities are having on the environment. Conduct an independent audit on Council's environmental impact, particularly concerning the environmental impact of the design for the new highly polluting sewerage treatment plant.	All Council works are undertaken within requirements	
2.45	Making the city more liveable for example by closing it to heavy traffic, adding more feature to our river utilisation, no more junk food shops. Offering more festivals and street fest for various events; supporting our artists and small, independent business and artists. I think that the Q is doing a fantastic job. I would like more like that! Offering short courses or one day workshops events for ppl, about practical things like recycling, repairing things, growing veggies,.... all things that bring the community together. More space for our local producers.... I just moved here 2 months ago and I really love this area. So many opportunities! I am not a small business owner or an artist by the way. But I do travel to places that provides me with beauty and new experiences. It seems that you are moving in the right direction and I am very happy to call this place my home.	Noted	
2.46	Light rail connection into Canberra, integrating with faster NSW Country link service to Sydney. Events. Sprucing up the QBN city centre including Riverside Plaza - we don't activate the river frontage for dining/cafes - the back of Coles is wasted space. Sprucing up and getting some life into the shopfronts around Top Pub area. Extending the river walk to White Rocks and also working with ACT Govt on Oaks	Light rail would require funding from ACT and NSW Government. Light rail into Queanbeyan is considered in the QPRC Integrated Transport Strategy, however	

REPORT | COMMUNITY ENGAGEMENT | **DRAFT COMMUNITY STRATEGIC PLAN**

Submitter:	Submission:	Council response	Recommendation
	Estate possibly even a river walk or trail all the way into Canberra lake burley griffin, imagine that.	extensive planning/feasibility work is required.  Riverside Plaza is privately owned, however Council regularly discusses options with owners.	

# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

ITEM 9.3 QPRC COMMUNITY STRATEGIC PLAN

ATTACHMENT 2 COLLATED SUBMISSIONS - REDACTED

## Submission 41



# BRAIDWOOD COMMUNITY ASSOCIATION

## Comments on the

### Draft Queanbeyan-Palerang Community Strategic Plan – Towards 2042

#### Introduction

The Braidwood Community Association (BCA) welcomes the opportunity to comment on the draft [\*Queanbeyan-Palerang Community Strategic Plan – Towards 2042\*](#) (draft CSP).

The BCA observes that the draft CSP is quite different to the previous [\*Queanbeyan-Palerang Community Strategic Plan 2018-2028\*](#). This suggests that QPRC is not just going through the motions and is truly refreshing the CSP. The BCA also supports the CSP containing two to four broader *Strategic Objectives* and nine to 11 specified *Strategies* under each pillar. This makes the CSP easier to follow and gives increased specificity.

#### BCA's key recommendations for the draft CSP

##### 1. Recognise and address the specific needs of regional communities

The CSP is written as if there is a single uniform community. The reality is that the needs of our communities vary significantly across the Queanbeyan-Palerang region. Residents and ratepayers in Queanbeyan take for granted a whole range of services which those in rural areas either do not benefit from or must travel some considerable distance to access. These include services delivered by Council and many provided by other tiers of government, for which Council could advocate for outreach services. These include health, disability and aged care, youth activities and social workers, maternity services etc. The poor state of rural roads is a dominant issue for those in rural localities, as is the inadequacy of their telecommunications infrastructure. The BCA believes the draft CSP needs to clearly acknowledge that this disparity exists and state that it needs be addressed. Given the way the CSP is laid out, such statements may need to be included in the introductory message from the Mayor.

##### 2. Map all of Council's obligations in the CSP

Council has many functions delegated to it by a range of Acts, including a range of regulatory functions like inspection of food and food premises, companion animal registration and control etc. Unless they are reflected in the CSP, the community may not be aware that these are Council responsibilities and therefore not consider it important until there is an issue in one of these areas, such as a food poisoning outbreak. The CSP should include a mapping exercise of the strategies against the roles of Council to ensure no important issues or activities are missing.

##### 3. Set targets and commit to publishing progress made towards them

Including specific targets for each strategic pillar in the CSP will enable the community to better understand what the Council considers the size of the task ahead. These targets then cascade into the Operational Plan, along with performance indicators which are published at least annually. The CSP should include a clear commitment to regularly publish progress as new data becomes available. This will signal Council's commitment to implement the CSP and drive change throughout the organisation.

##### 4. Council's Role

The role of Council in terms of 'Provide', 'Collaborate' and 'Advocate' are defined briefly on p12. The BCA believes there is a growing role for Council which is not captured by the definition given for 'Collaborate'. In recent years, community groups have successfully applied for grants themselves, but do not always have the capacity to implement the projects and need to work collaboratively with Council staff to implement the projects. Examples include the Braidwood Skate Park, the Mongarlowe Community Hall, and several projects in Araluen and Nerriga. The BCA suggests the definition be expanded to 'Partner with the community, business and industry,

other councils and other tiers of government to influence and/or seek funding assistance and to implement community-driven projects.'

#### **5. Timeframe of the CSP**

The timeframe for draft CSP is for 20 years into the future, when previously it was for 10 years. The BCA understands this change is the result of discussions in the Canberra Region Joint Organisation (CRJO) with a harmonisation of timeframes, and also that it will be reviewed every 4 years or when a new Council is elected. The BCA would like to know what are the benefits of having a 20-year timeframe? If this timeframe is to be maintained, then the BCA suggests that Council should advocate for the CRJO or the NSW Government to undertake a foresighting exercise to better understand how our lives may change over this time horizon and how this may impact on the services and role of Councils (eg impact of driverless cars).

#### **6. Prioritise planning for the impacts of Climate Change**

The BCA is pleased to see the importance of climate change acknowledged in the draft CSP, but would like to see this further elaborated, with the explicit addition of Council's role in dealing with the initial emergency response to extreme weather and the subsequent repair and replacement of damaged infrastructure which is so important to the Community.

#### **7. Focus on Affordable Housing**

This is a really major issue at present and is expected to continue into the future. The BCA would like this to be a prominent focus for this term of Council. The BCA congratulates Council on the motion passed at its meeting held on 9 March 2022 to prepare an Affordable Housing Strategy for QPRC. The BCA formed a Community Housing Subcommittee in early 2021 and we have been researching the problems and possible solutions for some time. The BCA is keen to work with Council on this pressing issue. The proposed Braidwood Structure Plan will be a key factor in planning for housing needs on the future. However, there are urgent housing needs which require input from Council in a shorter time frame.

#### **8. Clarify and enforce regulations protecting Heritage in Braidwood**

While two of the Strategies could be considered as dealing with Heritage (A.2 and C.8), the BCA believes that after the recent examples of heritage issues Council has had to deal with in Braidwood, this needs to be given great attention during the current term of the Council. Council should endeavor to provide clarity on the protection of Braidwood's heritage, with the view to building on its strength as NSW's only heritage listed town.

#### **BCA's specific comments on strategic objectives and strategies and drafting observations**

Attachment 1 contains detailed commentary on the specific strategic objectives and strategies and some other detailed observations on the drafting of the draft CSP. Several comments reference the recommendations made above.

#### **Next steps**

Once again, we congratulate Council on taking the important step of consulting widely on the draft CSP. We are available to discuss any part of this submission, and to provide clarifying or additional information about any part of this submission, including providing further context.

We also signal our wish to be included in the next phases of the development of Council's Integrated Planning and Reporting Framework, including the Four-year Delivery Program and the Annual Operational Plans. In this respect, Attachment 2 is for the information of Council staff and outlines the priorities for Braidwood and surrounding district for this term of Council which were presented to all candidate Councillors.

Submitted by Sue Murray  
BCA President  
On behalf of the *Braidwood Community Association*  
3 April 2022





## BRAIDWOOD COMMUNITY ASSOCIATION

*Attachment 1*

**Comments on the specific strategic objectives and strategies.**

### **A. Community**

Objective / Strategy	Comments	Suggested new text
<b><i>Our community is strengthened through connection and participation that enhances our community and cultural life.</i></b>	Agree	
<b><i>A.1 Build cultural capacity through the availability and participation in arts, performance and cultural gatherings, events, and exhibitions.</i></b>	Agree this is important and Council has a role to play in supporting this.	
<b><i>A.2 We recognise and take pride in the unique and individual heritage and identity of our city and villages.</i></b>	As discussed below, we need a more complete description of our area. The BCA suggests we should go further than just recognise and take pride, but also support and maintain our heritage. This is a closer reflection of reality given Council's role in planning and grants provided for heritage. Exclude the use of 'we' as discussed below.	A.2 Recognise, take pride in, support and maintain the unique and individual heritage and identity of our city, towns, villages and rural localities.
<b><i>A.3 We welcome and support new and existing residents through community development to build community connection and resilience.</i></b>	There appears to be two issues here: building community connection and resilience, and welcoming and supporting new residents. Should it be split into two strategies? Exclude the use of 'we' as discussed below.	A.3 Support community connection and resilience for all residents through community development. A.4 Welcome and support new residents.
<b><i>A.4 Our Traditional Owners and First Nations people's ongoing and historical connection to country is recognised and supported.</i></b>	The BCA believes we should also 'respect' the Traditional Owners and First Nations people. Before we recognise our colonial heritage, we should recognise, respect and support the Traditional Owners and First Nations people. The BCA believes this strategy should therefore be elevated in the order of list of strategies.	A.1 Recognise, respect and support our Traditional Owners and First Nations People's historical and ongoing connection to country.
<b><i>Our health and wellbeing are supported by strong partnerships and access to services.</i></b>	Agree, but given the statements made above, the BCA believes that it should be made clear that this applies throughout the Queanbeyan-Palerang region.	<b>Our health and wellbeing are supported by strong partnerships and access to services throughout the Queanbeyan-Palerang region.</b>

<i>A.5 Continue to strengthen community safety and crime prevention partnerships with critical stakeholders.</i>	Agree, but we are unclear what role Council has in this sphere. If as we suspect it is only to advocate, then this should be stated (as in B.9 and D.4 below). It should be made clear that this applies throughout the Queanbeyan-Palerang region.	A.5 Advocate for strengthened community safety and crime prevention partnerships with critical stakeholders throughout the Queanbeyan-Palerang region.
<i>A.6 Inclusion and accessibility are enhanced through access to community and support services for those that need them.</i>	Agree, but it should be made clear that this applies throughout the entire Queanbeyan-Palerang region.	A.6 Enhance inclusion and accessibility through equal access to community and support services throughout the Queanbeyan-Palerang region.
<i>A.7 Health and quality of life are improved through access to a range of recreation and leisure opportunities.</i>	Agree, but make more 'action' orientated and make it clear that this applies throughout the Queanbeyan-Palerang region.	A.7 Improve health and quality of life through access to a range of recreation and leisure activities throughout the Queanbeyan-Palerang region.
<i>A.8 Active recreational, sporting and health pursuits are supported by the availability of programs and events in the Queanbeyan-Palerang region.</i>	Agree, but it should be made clear that this applies throughout the Queanbeyan-Palerang region and be more action orientated.	A.8 Support active recreational, sporting and health pursuits by the availability of programs and events throughout the Queanbeyan-Palerang region.
<i>A.9 Enhance life-long learning pursuits through library, historical and museum services across the region through socially inclusive and welcoming facilities.</i>	Agree, but it should be made clear that this applies equally across the Queanbeyan-Palerang region.	A.9 Enhance life-long learning pursuits through library, historical and museum services across the Queanbeyan-Palerang region through socially inclusive and welcoming facilities.
<b><i>Our public and community places are inviting, encourage participation and are well maintained.</i></b>	Agree	
<i>A.10 Maintain public spaces to a high standard.</i>	With a growing population and new areas being developed there is a need for new public spaces as well as maintaining the current ones.	A.10 Maintain and extend public spaces to a high standard.
<i>A.11 Promote our public places and attractions with wayfinding signage to support visitation.</i>	Agree. This could include signage to explain the history and significance of heritage sites throughout the region.	A.11 Promote our public places and attractions with wayfinding signage to support visitation and heritage tourism.
<i>A.12 When planning public and green spaces, explore the inclusion of complimentary activities such as playgrounds, walking tracks, picnic facilities and amenities.</i>	Agree	
<i>A.13 Community facilities are accessible, safe and inclusive.</i>	Agree but make it more action orientated.	A.13 Ensure that Community facilities are accessible, safe and inclusive.

**B. Choice**

Objective / Strategy	Comments	Suggested new text
<i><b>Our city and village CBDs are dynamic and thriving places that attract economic activity through the revitalisation of town centres, focus on tourism and improved digital connectivity.</b></i>	Should refer to centres and not CBDs and include city, town and village centres	<b>Our city, town and village centres are dynamic and thriving places that attract economic activity through the revitalisation of centres, focus on tourism and improved digital connectivity.</b>
<i>B.1 Make our town centres inviting through beautification and maintenance.</i>	Agree, but it should also include villages centres. The BCA notes that a beautification plan for Braidwood was drawn up using part of the funds made available after the amalgamation with input from the community but nothing has happened since and this plan is not even referred to in the supporting documents, plans or strategies (perhaps because it was not formally adopted by Council?).	B.1 Make our town and village centres inviting through beautification and maintenance.
<i>B.2 Support and promote existing and new business generation initiatives.</i>	Agree that Council has a role and should inform, collaborate and advocate for this, but not to have its own business initiatives.	B.2 Actively advocate, inform, support and promote existing and new business generation initiatives provided by the agencies responsible.
<i>B.3 Encourage the growth of local retail options by supporting 'buying local' initiatives.</i>	Agree.	
<i>B.4 Explore economic diversification through the attraction of new industries.</i>	Agree that Council should collaborate and advocate for this. However, the BCA does not believe Council should provide any funding or incentives to attract new industries.	B.4 Actively advocate, inform, support and promote economic diversification through the attraction of new industries provided by initiatives of the agencies responsible.
<i>B.5 Build financial and employment capability and capacity across Queanbeyan-Palerang.</i>	Agree that this needs to happen and Council should collaborate and advocate for this, but not to have its own business initiatives.	B.5 Actively advocate, inform, support the building of financial and employment capability and capacity across Queanbeyan-Palerang.
<i><b>Our unique regional identity and social and economic advantages underpin a growing economy and a thriving tourism sector.</b></i>	Agree we should build on our unique strengths, including Braidwood's State Heritage listing.	
<i>B.6 Programs, facilities and events promote and enhance the Queanbeyan-Palerang region to make it a destination of choice.</i>	Agree, but make it more action orientated.	B.6 Promote and enhance programs, facilities and events that enrich the Queanbeyan-Palerang region to make it a destination of choice.
<i><b>Our business practices support a productive and efficient local economy by providing enabling infrastructure</b></i>	Agree	

<i>B.7 Council processes and practices are transparent, and applications are considered promptly.</i>	Agree. It would be great if this was to happen. However, there is a real need to improve the planning application, approval and certification process and unfortunately the new on-line application system has made it worse not better. This needs to be addressed.	
<i>B.8 Collaborate with local business and industry groups to enhance economic resilience and ensure safe practices are adhered to.</i>	There are two separate issues here – enhancing resilience and ensuring safe practices. The latter is a regulatory function of Council to ensure standards are met. The BCA suggests that this strategy be split into 2 separate strategies to make this distinction clear. The wording proposed is similar to the previous CSP.	B.8 Collaborate with local business and industry groups to enhance economic resilience.  B.9 Ensure our local businesses meet required standards and are environmentally sound, ensuring quality services and high level risk management.
<i>Our community has access to education, training and learning opportunities.</i>	This statement is vague and lacks ambition. Online access to education and training in the rural regions is impacted by the poor and unreliable communications technology in those areas.	<b>Our community has reliable access to leading edge education, training and learning opportunities throughout the Queanbeyan-Palerang region.</b>
<i>B.9 Advocate for and promote education and employment pathways.</i>	Agree	

### C. Character

Objective / Strategy	Comments	Suggested new text
<i>We acknowledge climate change and we work towards reducing our region's carbon footprint.</i>	Agree. The BCA is very pleased to have this explicitly acknowledged.	
<i>C.1 Partner with Government departments and organisations to mitigate the effects of climate change.</i>	If we are to reduce our region's carbon footprint, we need to partner to reduce carbon emissions.  Unfortunately, it is already too late to just mitigate the effects of climate change. We also need to partner on climate change adaption actions.	C.1 Partner with Government departments and other organisations to reduce carbon emissions, mitigate the effects of climate change and take adaption actions.
	Climate change is leading to an increased frequency of extreme weather events, whether this be droughts, fires or floods. As QPRC has responsibilities during the initial emergency response and then for making good most of the damage done to public infrastructure by these events within Queanbeyan-Palerang region, the BCA believes there should be an explicit strategy	C.2 Provide timely and adequate emergency responses to extreme weather events and other emergencies and be both a strong advocate for the funding and timely execution of the repair and replacement of damaged infrastructure.

	on responses to extreme weather events and other emergencies.	
<i>C.2 Increase community education, resilience, confidence and resolution in dealing with the challenges of climate change.</i>	Agree	
<i>C.3 Undertake public waste education programs to enhance understanding of recycling and change community and business behaviour.</i>	Agree. Council should also make it as easy as possible for the community to engage in recycling activities, throughout the Queanbeyan-Palerang region, noting the differences in access to recycling options in different parts of the region.	C.3 Undertake public waste education programs throughout the Queanbeyan-Palerang region to enhance understanding of recycling and change community and business behaviour.
<i>C.4 Minimise use of potable water, optimising reuse of recycled water and waste.</i>	Agree, but should make reference to optimising use of tank water. We hope Council will continue to provide incentives for this (eg Waterwise program).	C.4 Minimise use of potable water, optimising reuse of recycled water and waste and use of tank water.
<b><i>We have robust planning systems that provide zoned and serviced land that supports affordability and choice to liveability of the area.</i></b>	Agree	
<i>C.5 Acknowledge our area comprises diverse settlements that have their own unique identity and value our rural landscapes.</i>	Agree, but can we include reference here to the heritage values as well (eg within the Braidwood and Bedervale Curtilage areas)?	C.5 Acknowledge that our area comprises diverse settlements that have their own unique identity and value our rural and heritage landscapes.
<i>C.6 Support a diversity of housing stock by identifying strategies in collaboration with Council, the community, and stakeholders.</i>	Agree, but the BCA believes that with the on-going and worsening affordable housing crisis, this should be specifically mentioned.	C.6 Support a diversity of housing stock, including affordable housing, by identifying strategies in collaboration with Council, the community, other levels of Government and stakeholders.
<i>C.7 Support the sustainable growth of the Local Government Area through land and infrastructure strategic planning, assessment, determination and certification of development, subdivision and building and manage risk through monitoring and compliance.</i>	Agree. As stated above there is a real need to improve the timeliness of the planning process and the BCA believes this should be recognised in the wording here too. Also, the wording should accord with the rest of the document by referring to 'Queanbeyan-Palerang region' and not the 'Local Government Area'.  The BCA underlines the need for strategic planning in the Braidwood district and notes that a 'Long-term strategic plan for Braidwood' ranked as the second most important issue in its recent survey of residents.	C.7 Support sustainable growth throughout the Queanbeyan-Palerang region, through land and infrastructure strategic planning, timely assessment, determination and certification of development, subdivision and building and manage risk through monitoring and compliance.
<i>C.8 Acknowledge and respect the heritage values of our area.</i>	Agree, but the BCA believes we should actively protect our heritage while allowing sustainable development to support a growing community. The	C.8 Acknowledge, respect and actively protect the heritage values of our area, while allowing sustainable development to support a growing community.



	two are not mutually exclusive, but this is an area which needs very careful management.	
<b><i>Our land, vegetation and waterways are managed in an integrated and sustainable manner.</i></b>	Agree	
<i>C.9 Sustain, manage and protect our land, biodiversity, vegetation and waterways.</i>	Agree	
<i>C.10 Manage natural landscapes and open spaces.</i>	Agree, but this is very vague. Does it refer to Council owned landscapes or all landscapes?	
<i>C.11 Passive recreation is supported through a well maintained and connected path network, play areas and green spaces.</i>	Agree, but use more active wording.	C.11 Support passive recreation through a well maintained and connected path network, play areas and green spaces

#### **D. Connection**

Objective / Strategy	Comments	Suggested new text
<b><i>Our transport network and infrastructure are safe and allow for ease of movement throughout Queanbeyan-Palerang and across the ACT border and region.</i></b>	Agree	
<i>D.1 Utilise asset management plans and take a risk management approach to the maintenance and development of the transport network.</i>	Agree	
<i>D.2 Support and maintain urban and rural roads, traffic management systems, car parking, and improvement of bridges.</i>	Agree. The BCA would like to underline that the 'Better maintenance of unsealed roads' was the top issue of concern for residents in the Braidwood district in its recent survey.	
<i>D.3 Support and facilitate the continuous development of footpaths and connected walking and cycling tracks.</i>	Agree. But ensure that footpaths are provided where they are needed. Somehow a footpath in Araluen was funded via a recent grant. It seems no-one there asked for it or wants it.	D.3 Support and facilitate the continual development of footpaths and connected walking and cycling tracks as identified in ongoing needs assessment.
<i>D.4 Advocate for public transport infrastructure that meets the needs of Queanbeyan-Palerang residents and visitors.</i>	Agree. But is this intended to apply throughout the Queanbeyan-Palerang region or just Queanbeyan? Most of the region does not benefit from any public transport.	D.4 Advocate for public transport infrastructure that meets the needs of residents and visitors throughout the Queanbeyan-Palerang region.
<b><i>Our community's waste, water, sewerage, stormwater and recycled water needs are met.</i></b>	Agree	

<i>D.5 Manage the region's potable water systems and supply to meet the community's needs and national quality standards. sewerage and recycled water systems.</i>	Agree	
<i>D.6 Provide secure water sources that cater for climate change and storage for reliable supply for growing population and business needs.</i>	Agree. It is imperative that Braidwood water supply system receives a significant upgrade as a matter of urgency to avoid a reoccurrence of the Stage 4 water restrictions imposed from January – March 2020.	
<i>D.7 Manage the region's stormwater and recycled water systems and supply to meet the community's needs and national quality standards.</i>	Agree	
<i>D.8 Support public, business and environmental health through the provision of quality water, sewerage and recycled water systems.</i>	Agree	
<i>D.9 Manage the collection of waste and operation of waste facilities to meet community requirements</i>	Agree	
<b><i>Our community facilities are well planned, meet the needs of the community and enhance social connection.</i></b>	Agree	
<i>D.10 Enhance community and recreational use of facilities through robust maintenance and management.</i>	Agree	
<i>D.11 We plan for community facilities to meet the needs of our growing population and promote the maximisation of use of current facilities.</i>	Agree, but remove the possessive 'We'.	D.11 Plan for community facilities to meet the needs of our growing population and promote the maximisation of use of current facilities.
<i>D.12 Optimise development contributions to fund new and expanded facilities.</i>	Agree	
<b><i>Our telecommunications infrastructure supports social, economic and educational outcomes.</i></b>	This is very flat and lacks ambition. We acknowledge that this is not a Council responsibility, but Council could play an active advocacy role. Current infrastructure falls far short of needs and expectations.	<b>Our community benefits from world-class telecommunications infrastructure that supports excellent social, economic and educational outcomes throughout the Queanbeyan-Palerang region</b>
<i>D.13 Identify connectivity issues and advocate for better telecommunications coverage, particularly in the rural areas of the Queanbeyan-Palerang region.</i>	Agree. The BCA appreciates that Council can only advocate for better telecommunications infrastructure, but this strategy needs to be strengthened by also referring to better internet speeds which are required in rural areas if they are going to take full advantage of the information age.	D.13 Actively identify connectivity issues and advocate for better telecommunications coverage and internet speeds through the installation, upgrade and maintenance of communication technology across all platforms to all towns, villages and localities in the

	The instability of communication technology networks impacts on all the rural regions in the Queanbeyan-Palerang region. Poor performance of the networks significantly compromises the health and safety of the community during regular times. During natural disasters such as bushfires, floods, high winds and other severe weather events, the lack of services can mean the difference between life and death.	Queanbeyan-Palerang region to maximise the safety of all the community.
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#### *E. Capability*

Objective / Strategy	Comments	Suggested new text
<i>The community is serviced by an efficient, effective and innovative Council.</i>	Agree. But given all objectives in other pillars are possessive, so should this one.	<b>Our community is serviced by an efficient, effective and innovative Council.</b>
<i>E.1 Recruit, retain and remunerate a safe and harmonious workforce.</i>	<p>The Council's workforce is its greatest asset and BCA members are continuously impressed by their dedication. The BCA suggests the word 'motivated' be added, as this is a key cultural quality Council management should be striving to achieve.</p> <p>The community is concerned about the safety and wellbeing of the Council's workforce. Safety has many facets and includes: occupational health and safety; workplace bullying and harassment; and also the issue of staff undertaking regulatory functions being abused and threatened by some members of the public, which can go as far as death threats.</p> <p>The BCA believes staff safety is a separate issue to recruiting, retaining, and remunerating staff and should have its own strategy to give it the prominence it deserves. .</p>	<p>E.1 Recruit, retain and remunerate a motivated and harmonious workforce.</p> <p>E.2 Have strong procedures in place to protect the safety and wellbeing of the workforce.</p>
<i>E.2 Promote and facilitate excellent performance through the development of streamlined and improved systems, processes and frameworks.</i>	Agree	
<i>E.3 Apply a contemporary risk management framework to mitigate risk, increase organisational efficiencies and reduce red tape.</i>	Agree	

<i>E.4 Manage Council financial systems, processes and projects in a sustainable way that maximises value for money for ratepayers.</i>	Agree	
<i>E.5 Develop and maintain networks and systems to advocate and promote the aspirations and opportunities of the region.</i>	It is unclear what this means as the wording is so broad. Can it be made more precise please?	
<i>E.6 Strategically administer and manage Council's property portfolio.</i>	Agree, but there is a lack of transparency about Council's property portfolio. The BCA would welcome this being addressed.	E.6 Strategically administer and manage Council's property portfolio in a transparent manner.
<b><i>Council is an open, accessible and responsive organisation.</i></b>	Agree. While the BCA recognises that Council staff do make efforts in this regard, there is still scope for improvement.  Given all the objectives in other pillars are possessive, so should this one.	<b>Our Council is an open, accessible and responsive organisation.</b>
<i>E.7 Communicate in an effective and timely manner with the community.</i>	Agree. One way would be to have substantial improvements to the QPRC website. The current site is difficult to navigate, and the search engine is not very helpful.	
<i>E.8 Use community engagement methods that enhance community participation in decision making.</i>	Agree this is very important. Communication with local community representatives, who act as multipliers for Council messaging, should be utilised as part of the community engagement methods. Community consultations need to be well advertised on a range of platforms.	
<i>E.9 Establish operational practices and processes that support efficiency and community and business satisfaction.</i>	Agree. When community members have an issue or question it is often difficult for them to know how to progress it with Council. Having staff members who are known contacts for specific localities would simplify and streamline the system for the Community.	
<i>E.10 Manage an automated customer service system that meets the needs of the community.</i>	The BCA is concerned at this strategy and believes this is not something the Community (residents and ratepayers) wants. While we understand that automated customer service systems try to reduce costs, our experience with such systems has not been	Delete E.10

	<p>good and they often lead to frustration and anger on the part of customers. The BCA does not believe QPRC should be a leader in this area but very much a follower once all issues have been sorted out.</p> <p>Further, this strategy involves a very narrow area of activity compared to most other strategies, and is more like an action under E.9.</p>	
<p><i>E.11 Work with the community to achieve its long-term aspirations by integrating goals and strategies outlined in the Community Strategic Plan into the development of other Council strategies and plans.</i></p>	<p>Agree. But this CSP does not have goals, but Strategic Objectives.</p> <p>It is essential that there is thorough and ongoing consultation with the Community and that consultation mechanisms should be enhanced and not weakened.</p> <p>The BCA notes that the QPRC Community committee structure is under review and believes the outcome should lead to an increase in meaningful consultation, with more opportunities for the community to directly meet with staff and Councillors.</p> <p>The short time available for public consultation also present challenges for voluntary Community organisations.</p>	<p>E.11 Work with the community to achieve its long-term aspirations by integrating the strategic objectives and strategies outlined in the Community Strategic Plan into the development of other Council strategies and plans, ensuring adequate time for Community consultation.</p>
<p><i>E.12 Maintain robust governance, audit and risk policies and frameworks to ensure transparency and accountability.</i></p>	<p>Agree this is of high importance.</p>	



### **Other drafting points or observations**

#### **Strategic Pillars titles**

The Draft CSP retains the current Strategic Pillars, which uses the same words all beginning with 'C' – Community, Choice, Character, Connection and Capability. The nexus between the pillar titles and the issues they represent is not always clear. For example, it is not obvious that Choice is about economic development or 'Character' is about sustainability. Extra detail to describe/clarify the pillars is warranted, perhaps by reverting to the previous approach of using an extra expression which describes what the pillars are about.

#### **Objectives and Strategies**

The way in which the objectives and strategies are expressed differs between the various pillars. With the exception of 'Capability', all the Objectives are possessive ('Our' or 'We'). We have suggested that the two objectives under 'Capability' be changed to 'Our'.

For the Strategies, sometimes they appear to be more observation of our values (eg A.2 We recognise and take pride in the unique and individual heritage and identity of our city and villages). In cases where there are discrete and action orientated (A.10 Maintain public spaces to a high standard) it is easy to see what may be involved, but in other more generic statements (eg C.2 Increase community education, resilience, confidence and resolution in dealing with the challenges of climate change.) it is not clear what aspects they are actually referring to. The BCA would prefer to see a more consistent approach with more 'active words' and with each strategy ideally dealing with a discrete issue or activity and indicate what type of action is involved. Some of the strategies are in the possessive form, using the word 'we'. The BCA believes they should all be written in this form or none at all. We suggest the latter in this case.

#### **Standard way to describe our residential areas**

The BCA appreciates that Australia does not have official definitions of what is a city, town, township, village or a locality. Reflecting this, the CSP contains inconsistencies – sometimes using the words 'city and villages', and other times 'townships'. The CSP should refer to Queanbeyan as a city, while Braidwood and Bungendore are 'towns' as they have a CBD. Araluen, Captains Flat, Majors Creek, Mongarlowe and Nerriga should be called villages and other population areas are rural localities.

#### **The term 'Measures'**

The BCA questions whether the word 'measures' is the best word to use to describe the indicators used to measure the progress of the strategies. This is because 'measures' for some mean the instruments to be used – ie projects and initiatives. Previously the words 'Data Source' was used, which is also not ideal. We suggest that the words 'Progress Indicators' are used instead.

#### **Council's Role**

In addition to the point made above on the term 'Collaborate', the BCA believes it would assist the Community's understanding of the role of Council, if p12 also sets out what Council is responsible for. In this regard, the QPRC website states:<sup>1</sup>

Your local Council regulates and manage services and activities including:

- Local roads, footpaths, cycle ways, street signage, and lighting
- Waste management including rubbish collection and recycling
- Parking
- Recreational facilities including parks, sporting fields and swimming pools
- Cultural facilities including libraries, art galleries, museums
- Services including childcare, aged care and accommodation
- Water and sewerage
- Town planning

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<sup>1</sup> See: <https://www.qprc.nsw.gov.au/Council/Council-Business/Role-of-Council>

- Building approvals and inspections
- Domestic animal regulation

Unfortunately, this does not seem to be a comprehensive listing and so other regulatory functions delegated to it should also be added.

**Listings of supporting documents, plans or strategies**

The Urban Forest and Cooling Strategy was adopted by Council on 23 March. This is a wide-ranging strategy impacting on much of Council's activity. Reference to this should now be included under the pillars Community, Choice, Character and Connection.

The BCA also believes all the Local Environmental Plans and Development Control Plans should be included in the listing of supporting documents, plans or strategies under Character.



# BRAIDWOOD COMMUNITY ASSOCIATION

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Attachment 2

## **Results of the Survey of New Priority Projects for Braidwood and surrounding district to be progressed during the next term of Council – November 2021**

### **Approach used**

The Braidwood Community Association (BCA) followed an inclusive approach in this exercise with a thorough three-step process of determining which priority projects for Braidwood and surrounding district the community wants to be progressed during the next term of Queanbeyan and Palerang Regional Council (QPRC).

Firstly, in March 2021 the BCA undertook an on-line and hard copy survey of all residents in 2622 which, among other questions, sought ideas for potential projects to be progressed during the next term of Council. This survey had 314 responses and resulted in 217 suggestions for new future projects, with many being common ideas.

Secondly, through a 'mining and mapping' exercise of these ideas and through discussions with interested parties, particularly within the BCA committee, a reduced list of 13 core ideas which are considered to be QPRC's prime responsibility was developed. Some important ideas proposed, like better telecommunications, fixing Wallace Street and funding for a new 25m swimming pool, were excluded because they are considered to be more the responsibility of NSW and federal governments.

Thirdly, all residents of 2622 (including youth) were asked to rate the importance to them of each of the 13 ideas. To reduce bias in the responses, the on-line survey randomized the order of the questions. Residents were informed that the survey results would be used to create a shortlist of 5 to 6 priority projects which the BCA would ask all Council candidates to commit to supporting prior to the upcoming QPRC elections.

The BCA did not endorse any particular candidate or ticket but gave transparency on those who had committed to progressing the community's priority projects and those who had not. The responses received from the candidate Councillors are at: [https://www.braidwoodcommunity.org.au/wp-content/uploads/Candidate\\_Responses.pdf](https://www.braidwoodcommunity.org.au/wp-content/uploads/Candidate_Responses.pdf)

### **Results**

Some 210 persons responded to the survey. All but 6 of these indicated they lived in 2622 and there were 10 duplicate entries where the same name and contact were used. Those from outside 2622 and the duplicate responses have been excluded from the analysis, which leaves 194 responses or about 4.5 percent of the estimated population in 2622 (4291 persons).

Respondents were invited to rate each potential project from very low to very high importance on a 5-step scale. A weighted average can be calculated by giving 'very low' a score of 1 and 'very high' a score of 5, with appropriate weightings for the intermediate ratings.

The projects in order of descending weighted average are given overleaf, with the top 6 projects being:

1. Better maintenance of unsealed roads
2. Long-term strategic plan for Braidwood
3. Securing Braidwood's water supply
4. Environmental enhancement
5. Preservation of Braidwood's heritage
6. Harmonisation of water, sewage, and waste charges across QPRC



# BRAIDWOOD COMMUNITY ASSOCIATION

Project	Average <sup>1</sup>
1. Better maintenance of unsealed roads - Fully meet maintenance schedule and more transparency and communication of schedule.	4.1
2. Long-term strategic plan for Braidwood - (including locations of future housing and industrial development, possible bypass/ring road, social housing, commitment to heritage protection and beautification, tourism development etc.).	4.0
3. Securing Braidwood's water supply - QPRC is undertaking a review of water security for Braidwood, and depending on the outcome of that review, additional source options may be considered.	4.0
4. Environmental enhancement - eg. more tree planting for shade within town and along roads, protection of significant trees, management of creeks to improve public access, and encourage birdwatching and platypus viewing.	3.8
5. Preservation of Braidwood's heritage - More funding to maintain heritage buildings. Full and consistent application of the Braidwood Development Control Plan 2006.	3.6
6. Harmonisation of water, sewage, and waste charges across QPRC - Overall Braidwood residential charges are significantly higher than those charged in Queanbeyan. In 2021-22 they are higher by \$867.	3.6
7. Completion of all high priority paths in the Braidwood Bicycle and Pedestrian Facilities Plan - Excluding works for 2021-22, 4 high priority paths remain at a total estimated cost of \$761,000 (2019 prices).	3.3
8. Development of a shared path around Braidwood - While sections of this could be completed during the next Council term, completion of the overall path may take longer.	3.1
9. More car parking - QPRC is hoping to commence some initial stages of a car park behind D&S Motors and expand on that when their Works Depot is relocated.	3.0
10. Traffic calming of key side streets throughout the town (eg. speed humps and review of speed limits) including the known hotspots of McKellar, Elrington, Wilson and Monkitee streets.	3.0
11. Community centre with scope for performing arts space	2.9
12. Facilitate the development of a caravan park for Braidwood	2.9
13. Develop cycling infrastructure to make the region a cycling destination (eg. dirt bike trails, signage)	2.7

<sup>1</sup> Weighted average where 'very low' importance has a score of 1 and 'low' is 2, 'medium' is 3, 'high' is 4 and 'very high' is 5





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## Submission 42

General Manager  
Queanbeyan-Palerang Council  
PO Box 90  
Queanbeyan NSW 2620

Dear General Manager,

### **Re: Submission to Draft Towards 2024 Community Strategic Plan and also to forthcoming Draft Delivery Program – regarding shade and UV protection**

Thank you for the opportunity to provide feedback on the *Draft Community Strategic Plan* (CSP) recently prepared by Council. This letter should also be considered a submission to Council's forthcoming *Delivery Program* (DP).

The Cancer Institute NSW (the Institute) is the state governments cancer control agency responsible for the delivery of the *NSW Cancer Plan* to reduce the incidence of cancer in NSW and the *NSW Skin Cancer Prevention Strategy*. The Institute works closely with key stakeholders with health and built environment expertise to reduce the incidence of skin cancer by improving access to adequate shade in NSW. The Institute also promotes sun protection and healthy lifestyle behaviours, including physical activity, which reduce the risk of certain cancers.

The Institute is committed to supporting your Council to reduce skin cancer and improving access to adequate shade in your LGA and has prepared the following submission that:

- outlines the importance of well-designed shade for the prevention of skin cancer
- offers specific comments and suggestions regarding the draft CSP and the forthcoming Delivery Program
- provides further information and contacts to assist Council in budgeting, planning, designing and constructing good quality shade.

### **1. Skin cancer and shade in your LGA**

Skin cancer is the most common cancer in Australia. At least 95 per cent of melanoma skin cancer are caused by overexposure to ultra-violet radiation (UVR) from the sun.<sup>1</sup> UVR is a carcinogen, and two in three Australians are expected to develop skin cancer before the age of 70.<sup>2</sup> In your LGA, the incidence rate of melanoma in 2017 was 39.2 per 100,000 population.<sup>3</sup>

Across NSW, Bureau of Meteorology records show UVR levels are high enough to damage unprotected skin for at least 10 months of the year. Unlike temperature, UVR can't be seen or felt and damage to unprotected skin can still occur on cool or overcast days.

The good news is that skin cancer is highly preventable. In addition to personal protective behaviours (*Slip Slop Slap Seek Slide*), there is evidence that well-designed and correctly positioned shade, from both natural vegetation and built structures, can reduce exposure to UVR by up to 75 per cent.<sup>4</sup>

The provision of good quality shade is integral to assisting the community in reducing its exposure to UVR. However, quality shade needs to be planned, provided and maintained with careful thought if it is to be effective. This is where your Council can play an important role through the budgeting, planning, design and construction of good quality shade.

Record number: E22/01964~8

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The flyer *Shade: A planning and design priority that helps prevents skin cancer* gives Council staff and Councillors an excellent overview of the benefits of well-designed shade.

## 2. Specific comments regarding the draft CSP and forthcoming Delivery Program

The Institute recognises that the CSP is the highest level of planning undertaken for your LGA, and is a shared community vision that will inform Council's projects and programs for the next 10 years.

The Institute is concerned that shade is not mentioned in the CSP. It is suggested that the importance of built and natural shade is included in the following relevant pillars / objectives / strategies of the CSP as follows (suggested additions are in *italics*). It is further suggested that each of these are given appropriate funding in the draft Delivery Program as specified:

### A. Community

Suggest adding to the following CSP Strategies:

- A.7 Health and quality of life are improved through access to a range of recreation and leisure opportunities, *which are provided with well-designed built and natural shade.*  
And/or
- A.12 When planning public and green spaces, explore the inclusion of complimentary activities such as playgrounds, walking tracks, picnic facilities and amenities *which are provided with well-designed built and natural shade.*

The Institute also encourages Council to fund appropriate built and natural shade for these areas and facilities through the forthcoming Delivery Program.

### B. Choice

Suggest adding to Strategy B.1: Make our town centres inviting through beautification, maintenance and *well-designed built and natural shade.*

The Institute also encourages Council to fund appropriate built and natural shade for town centres through the forthcoming Delivery Program.

### C. Character

Suggest adding to Strategy C.11 Passive recreation is supported through a well maintained and connected path network, play areas and green spaces *that are provided with well-designed built and natural shade.*

The Institute also encourages Council to fund appropriate built and natural shade for paths, cycleways, playgrounds and green spaces through the forthcoming Delivery Program.

### D. Connection

The Institute encourages Council, through the forthcoming Delivery Program, to fund appropriate built and natural shade at the site of, and surrounding, public transport infrastructure and waiting areas such as bus stops and the train station. (This would be done under CSP Strategy D.4: Advocate for public transport infrastructure that meets the needs of Queanbeyan-Palerang residents and visitors.)

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The Institute also made a submission to your Council's *Local Strategic Planning Statement* (LSPS) and is pleased that the importance of shade was recognised by the inclusion of the following Actions (mention of shade is *italicised* for reference):

- 4.2.1 Ensure new developments are provided with appropriate open space and play equipment *including well designed shade*
- 4.3.1 Undertake the land-use planning action recommendations of the 2019 Queanbeyan CBD Spatial Masterplan and Queanbeyan CBD Place Plan *and ensure well designed shade is provided*
- 4.10.6 *Consider the provision of well-designed shade, both natural and built, in the provision of all public infrastructure, from large developments such as major recreation facilities, public buildings and town centre upgrades, to the smallest public domain improvements such as bus shelters*

The Institute is also pleased that the 'Guidelines to Shade' (Cancer Council NSW) is also referenced as a monitoring/reporting document in the LSPS.

Hence it is appropriate that the focus on shade in the LSPS is matched and recognised in the CSP.

The Institute also notes Council's *Urban Forest Cooling Strategy* and *Keeping it Cool - Vegetation and Heat Adaptation Strategy* that have direct relevance to the issue of shade provision.

To support these suggestions, Council may like to consider the following evidence:

1. The Institute is aware that the provision of shade to public spaces has consistently been a concern of the community over many years. For example, analysis in 2018 <sup>5</sup> found that:
  - around 41% of the NSW adult population always or often sought shade when they were out in the sun for more than 15 minutes between 11am and 3pm, although
  - 35% of the population were not able to easily find shade in sporting areas; and
  - people use shade when it is provided.
2. In recent Cancer Institute NSW research regarding benchmarking shade in NSW playgrounds (as yet unpublished), feedback from stakeholders indicated shade in community-based playgrounds to be extremely important, with specific feedback being:
  - a desire for built shade to be used while waiting for immature trees to grow, and
  - a desire to improve planning and design of playgrounds to match seasonal and regional variations with preference for some winter sun, and shade in summer to reduce heat.

The Institute suggests that Council, the CSP and forthcoming DP recognises that well-designed built and natural shade:

- **is an asset** that is critical to ensuring the health, comfort and well-being of your community, and has many benefits.
- **should be provided in all public spaces** including playgrounds, parks, recreation and sporting facilities, key footpaths and cycleways, town centres, adjacent to community buildings, within parking areas and at public transport approaches and waiting spaces including bus stops and train stations.

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- **is a natural hazard akin to heatwaves, floods and bushfires.** As an explanation - overexposure to solar UV radiation is a meteorological hazard caused by the interaction of the sun, ozone and other natural processes. As explained earlier, this hazard is present in the region at levels high enough to damage unprotected skin for at least 10 months of the year. As such, UV radiation could be recognised as a natural hazard in the CSP.
- **needs dedicated planning and budgeting.** In this respect, the Institute recommends that the planning and construction of well-designed built and natural shade is recognised in Council's *forthcoming DP*.

### 3. Further information and assistance regarding shade for all staff within council

The Institute's key message is that the provision of well-designed, appropriately located and properly budgeted built and natural shade is integral to assisting the community in reducing its over-exposure to UVR, and hence in reducing the risk of skin cancer in the community.

As such, the Institute will be pleased to provide support to Council that will assist in the planning, design and construction of shade. Some resources are provided in the *Additional Information* section below. Further technical documents, information and assistance can be obtained from the Institute:

Nikki Woolley, Skin and Lifestyle Cancer Prevention Portfolio Manager  
Email: [CINSW-SkinCancerPrevention@health.nsw.gov.au](mailto:CINSW-SkinCancerPrevention@health.nsw.gov.au) or Phone: 8374 5604

A consultant Registered Planner, Jan Fallding RPIA (Fellow), has been engaged to assist in preparing this submission and to offer further support to Council via the Institute. She will only be available until the end of June 2022.

An email was sent to your Council offering our assistance in following through on the LSPS actions regarding shade on 31<sup>st</sup> January 2022, but we have not had a response from Council. We would still be pleased to hear from Council staff. You may like to forward this offer of assistance to the various staff within Council who are responsible for different areas relating to shade planning and construction - for example:

- planning staff writing Development Control Plans or other planning strategies
- infrastructure and recreation staff designing and budgeting for built and natural shade
- staff involved in community programs where education about sun smart behaviour can be beneficial.

Thank you for the opportunity to comment on the draft CSP, and the forthcoming Delivery Program. Please keep the Institute informed as to the progress of the CSP, the Delivery Program and any further relevant policy or strategy related to shade.

Yours sincerely,



Ms Sarah McGill  
A/ Chief Executive Officer  
Cancer Institute NSW  
April 1 2022

Record number: E22/01964~8

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Copy:  
Southern Local Health District

### References

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2. Australian Institute of Health and Welfare 2016. *Skin cancer in Australia. Cat. no. CAN 96. Canberra: AIHW*
3. Cancer Institute NSW Statistics Portal <https://www.cancer.nsw.gov.au/research-and-data/cancer-data-and-statistics/cancer-statistics-nsw#/> (Accessed February 10 2022)
4. Parsons, P., Neale, R., Wolski, P. & Green, A. 1998, *The shady side of solar protection*, Medical Journal of Australia, 168: 327-330.
5. Cancer Institute NSW 2021. *Sun protection behaviours in target populations for skin cancer prevention: Analysis of the 2018 NSW Adult Population Health Survey*

### Additional information

General information about skin cancer, UV exposure and shade: [cancer.nsw.gov.au/shade-and-uv](https://cancer.nsw.gov.au/shade-and-uv)

Numerous resources for local government regarding planning and designing shade are available here <https://www.cancer.nsw.gov.au/prevention-and-screening/preventing-cancer/preventing-skin-cancer/shade-and-uv-protection/helpful-shade-resources> , including the following:

- A 2 page summary about the benefits of shade (Cancer Institute NSW, 2019): [\*Shade: A planning and design priority that helps prevent skin cancer.\*](#)
- [\*Shade design - UV, climate and comfort\*](#) (Cancer Institute NSW, 2020) – a 2 minute introductory video to designing effective shade
- Cancer Council NSW, 2013: [\*Guidelines to Shade - A practical guide for shade development in New South Wales\*](#)
- [\*Shade Design Planning Considerations\*](#) (Cancer Institute NSW, 2020)
- [\*Shade Audits\*](#) (Cancer Institute NSW, 2020) – flyer giving simple advice about how to conduct a shade audit
- Sunsmart's online [\*Shade Comparison Check\*](#) – an online shade audit
- [\*Physical Shade Structures, Natural Shade and Shade Sails\*](#) (Victoria State Government, Municipal Association of Victoria and SunSmart, undated)
- [\*Shade Design for Public Places - selecting appropriate, innovative and cost effective shade measures\*](#) (Municipal Association of Victoria, undated)

Record number: E22/01964~8

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- Shade: A Resource for Local Government (Municipal Association of Victoria, undated)
- How schools, councils, community groups and sporting organisations created shade: 10 Case Studies (Cancer Institute NSW, 2015)
- NSW Skin Cancer Prevention Strategy (Cancer Institute NSW, 2017)
- Health and wellbeing statistics, including data at LGA level: [healthstats.nsw.gov.au](http://healthstats.nsw.gov.au)
- UV radiation index widgets available for locations across Australia
- Australian Standard AS 4174:2018 : Knitted and woven shade fabrics

Record number: E22/01964~8

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## Submission 43

Attention: QPRC Mayor  
Councillors and Planning Staff (attention Ricky Tozer)  
QPRC PO Box 90 Queanbeyan NSW 2620  
council@qprc.nsw.gov

Towards 2042 Community Strategic Plan

Dear Sir/Madam

I am writing as one of the family members who together own a 10 hectare block of land at [REDACTED]. I appreciate the opportunity to comment on the Draft Community Strategic Plan 2042 (the Plan).

I commend the Plan and agree that as QPRC is growing faster than any other part of regional NSW the key challenges are appropriately identified: including housing availability and affordability, adaptation to climate change and support for aged and disability services. Braidwood is experiencing the biggest economic and social changes taking place since the gold rushes in the 1850s and 1860s when both the population and commercial activity increased dramatically. Our family supports the increasing population and diversity of activities which are underway and will intensify.

I support the aim in Strategic Objectives Character 6 to provide a diversity of housing stock to meet the needs of current Braidwood residents and senior citizens who are facing unaffordable housing cost increases. This should be compatible with the objective on Community with strategies to include and welcome the increasing numbers of new residents.

I support the objective in Character 7 to ensure that land and infrastructure strategic planning provides solutions for sustainable growth. This is a key planning issue for Council to resolve as the outcomes will have consequences for several other objectives.

Yours sincerely

[REDACTED]

## Submission 44

Attention: QPRC Mayor,  
Councillors and Planning Staff (attention Ricky Tozer)  
QPRC PO Box 90 Queanbeyan NSW 2620  
council@qprc.nsw.gov

Towards 2042 Community Strategic Plan

Dear Sir/Madam

I am writing as one of the family members who together own a 10 hectare block of land at [REDACTED]  
[REDACTED]. I appreciate the opportunity to comment on the Draft Community  
Strategic Plan 2042 (the Plan).

I commend the Plan and agree that as QPRC is growing faster than any other part of regional NSW the key challenges are appropriately identified: including housing availability and affordability, adaptation to climate change and support for aged and disability services. Braidwood is experiencing the biggest economic and social changes taking place since the gold rushes in the 1850s and 1860s when both the population and commercial activity increased dramatically. Our family support the increasing population and diversity of activities which are underway and will intensify.

I support the aim in Strategic Objectives Character 6 to provide a diversity of housing stock to meet the needs of current Braidwood residents and senior citizens who are facing unaffordable housing cost increases. This should be compatible with the objective on Community with strategies to include and welcome the increasing numbers of new residents.

I support the objective in Character 7 to ensure that land and infrastructure strategic planning provides solutions for sustainable growth. This is a key planning issue for Council to resolve as the outcomes will have consequences for several other objectives.

Yours sincerely

[REDACTED]  
[REDACTED]

1 April 2022

## Submission 48

### Submission to Draft Community Strategic Plan from QPRC Greenways s.355 Committee

2 April 2022

Ms Rebecca Ryan  
Chief Executive Officer  
Queanbeyan-Palerang Regional Council

Dear Ms Ryan

#### **Submission from the Greenways s.355 Committee on the Draft Queanbeyan-Palerang Community Strategic Plan 2042**

Thank you for providing an opportunity for our Committee to provide a submission as part of the community consultation on the Draft Queanbeyan-Palerang Community Strategic Plan 2042 (CSP42). We are conscious of two major challenges with this document, namely 1) that it covers 20 years and it is clearly impossible to predict what the situation in what is now the QPRC LGA will be 20 years hence, and 2) it necessarily deals with very general, high level issues, so is not the place for details that will systematically guide policy and program development, funding, implementation and evaluation. We look forward to future opportunities to contribute to the development of the Delivery Program and Operational Plan, particularly as they apply to the LGA's Greenways.

#### **The Bywong/Wamboin Greenways**

As described in the Bywong/Wamboin Greenways Master Plan dated December 2020, in 1994 the Yarrawlumla Shire Council implemented the initial Greenways project, as a pilot project for the whole Shire, in the Gearys Gap (now Bywong) and Wamboin localities. The initial proposal was for an integrated network of riding and walking trails, but it became evident that the conservation values of many sections of the proposed network were very high, so the establishment of reserves was also important for wildlife corridors and the conservation of natural flora and fauna. The current Greenways network comprises some 30 km of council reserves, most of which were formerly crown road reserves that were transferred to the Shire Council when the Greenways were originally established. The network has become a valuable community asset (perhaps still unique in NSW), developed and maintained by community members, in partnership with QPRC, through the Greenways s.355 Committee. The generally untouched nature of the land involved presents islands of endemic species/biodiversity, providing a unique opportunity to retain and revitalise areas of native vegetation. Over time, some sections of the Greenways have become degraded and now require more extensive maintenance to provide safe amenity for the community and conservation of the environment. This highlights the need for Council to ensure resources are allocated to strategies A.10-A.13, C.9-C.11 and D.10 of the draft Plan concerning robust, high-quality maintenance and management of our open green spaces.

It is also important to acknowledge that the Greenways are the property of QPRC (Council's stewardship on behalf of the community), giving Council the ultimate responsibility for them.

#### **The QPRC LGA's Greenways are integral to the draft Community Strategic Plan**

The draft Community Strategic Plan is based around five strategic pillars: Community, Choice, Character, Connection, and Capability. The Greenways link closely to the pillars of Community, Character and Connection, as follows.

##### **A. Community:**

- Strategic objective 'Our health and wellbeing is supported by strong partnerships and access to services', especially Strategies A.7 and A.8. This is because the Greenways provide opportunities for active recreational/leisure pursuits that enhance health and quality of life. Examples include bushwalking, horse riding, learning about native plants, animals, birds and insects.

- Strategic objective 'Our public and community places are inviting, encourage participation and are well maintained', Strategies A.10 to A.13. It is important that the Greenways, as public places, are maintained to a high standard; publicly promoted; remain accessible, safe and inclusive; and are strengthened and expanded to meet the ever-growing needs of the community.

Suggestion 1: The proposed monitoring, evaluation and learning measures listed on p. 17 include 'Attendance and participation at council-run community events'. As your consultant and staff emphasised at the 10 March 2022 online public consultation, however, the Community Strategic Plan is not Council's plan. Instead, it is intended to be the community's plan. As such, this 'measure' should include attendance and participation at *community-run* events such as activities on the Greenways.

Suggestion 2: add to the list of 'Supporting documents, plans or strategies' the Greenways layers in Council's online mapping system.

#### C. Character

- Strategic objective 'We acknowledge climate change and we work towards reducing our region's carbon footprint', Strategies C.1 to C.4. It is becoming increasingly urgent not simply to acknowledge the reality of human-caused climate change and its devastating consequences, but also to create opportunities and to implement initiatives to respond in both the short term and the longer term as envisaged by this draft Plan.  
The Greenways remain important carbon sinks and provide opportunities for QPRC and the community to work together to mitigate the effects of climate change and to build community understanding of resilience, using the strategies listed.
- Strategic objective 'Our land, vegetation and waterways are managed in an integrated and stable manner', Strategies C.9 to C.11. The Greenways constitute an important part of the LGA's natural landscapes and open spaces strategy. The land, vegetation and waterways need to be supported, managed and enhanced to maintain biodiversity and to make these corridors accessible to people and wildlife into the future. This fits in with the Green Corridors Program in the NSW 2021 Plan.

Suggestion 3: Given that the Greenways were established with dual purposes—passage through the countryside and biodiversity conservation—more could be done in the public/private interface for Greenways to be treated as biodiversity corridors and addressing weed control, habitat mapping, planting, and public information such as plant, animal, and insect species' lists.

Suggestion 4: Council to implement the provisions of our s.355 Committee's Greenways Master Plan 2020 relating to the maintenance and expansion of the Bywong/Wamboin Greenways network.

Suggestion 5: add to the list of 'Supporting documents, plans or strategies' the Greenways layers in Council's online mapping system and the document Bywong/Wamboin Greenways Master Plan December 2020.

#### D. Connection

- Strategic objective 'Our community facilities are well planned, meet the needs of the community and enhance social connection', Strategies D.10 & D.11. The Greenways are extensively and continually used by members of the community, which means that ongoing maintenance, management, and enhancement of them is necessary to ensure that this valuable community facility meets the needs of our growing population. This work is necessarily a partnership between the s.355 Committee, Council, and community members at large.

Suggestions 4 and 5, above, apply to this strategic pillar as well as to the previous one.

#### Other matters

We have a number of other suggestions to make that, while not specific to the Greenways, apply to the draft Plan as a whole.

1. The title for the document should be 'Queanbeyan-Palerang Community Strategic Plan 2022-2042' as the plan is intended to be implemented over that period. 'Towards 2042!' sounds like a cavalry charge!

2. Page 3 'Message from the Mayor': please add to the last sentence in para 3 a reference to the environment.
3. We note that the draft Plan does not reference, nor make use of, Council's Stakeholder and Community Engagement Policy Framework. The almost illegible text in the page 5 graphic refers to a 'Community Engagement Strategy (may include community participation plan)'. Is there a document called 'Community Engagement Strategy', and why, in an important document like this, do you say '(may include community participation plan)'? There is an existing (undated) 'Community Engagement and Participation Plan', which should form a major role in underpinning the whole Community Strategy and not be treated as an optional extra, in parentheses, as the current drafting has it.
4. Page 4 'Vision': 'pristine' is defined in the Oxford English Dictionary as 'in its original condition; unspoiled; spotless, fresh as if new'. It is probably the case that no places in the LGA are pristine. Over thousands of years Aboriginal people have modified the environment, and this process has accelerated in our LGA, with sometimes disastrous environmental consequences, since the European invasion and displacement of the traditional custodians. Please find a more appropriate word than 'pristine'.
5. Page 5: the graphic fails completely to achieve its objectives, as it is largely illegible. This is particularly important with respect to the tiny, vertically written text around the borders which includes the critically important alleged 'Community Engagement Strategy'.
6. Page 5: as noted above, the consultant who prepared this draft and presented it at the 10 March online community consultation emphasised that this is not Council's plan but, instead, a community plan. On this page we read that 'It is the community's plan for the future, not just a Council plan'. Given that, it is difficult to understand why the details provided under each of the five strategic pillars provide details of Council's roles but are silent on the roles of what are characterised as 'Our partners'. If it is in fact a community plan, not a just Council plan, then why aren't the roles of Council's partners spelled out?
7. Page 17: One of the sources of the 'measures' listed is UC's Regional Wellbeing Survey. However, given that there are usually only around 200 responses to the Survey from the QPRC LGA, this data source is not really viable as an indicator to be used for monitoring, evaluation and learning. Council could have a significant role in increasing the Survey's response rate with the aim of these data being representative of community experiences and sentiment.
8. Page 18, Choice: We note that the first Strategic objective here is that 'Our city and village CBDs are dynamic and thriving places that attract economic activity through the revitalisation of town centres, focus on tourism and improve digital connectivity'. While not denying the importance of this objective, we are disappointed to see yet another example of the urban-centric nature of so much of Council's planning. Other parts of the LGA also deserve to be 'dynamic and thriving places that attract economic activity'. Across the rural and rural/residential parts of the LGA we have many farm and home-based businesses, some of which focus on tourism. They must not be ignored in this important planning document. Conservation of the natural environment should also be included here.
9. Page 20: We fully support the thrust of the first strategic objective, 'We acknowledge climate change and we work towards reducing our region's carbon footprint', but request that the term 'human-caused climate change' be used, rather than the somewhat bland term 'climate change'.
10. Pages 22-23: the strategic pillar of 'Connection' is important, but the text would be strengthened by adding specific references to building resilience in the community. This is because greater resilience really underpins all the strategic objectives and strategies listed here.
11. Page 24: The first Strategic objective is that 'The community is serviced by an efficient, effective and innovative Council'. We suggest that the concepts of inclusiveness, accountability, and transparency (including budget allocation transparency) be added.
12. Page 25: We suggest including the key documents relating to the roles, structures, reporting and feedback policies and procedures relating to Council committees, including the s.355 committees.

Thank you again for providing an opportunity to contribute to the development of the QPRC Community Strategic Plan.

Yours sincerely,

Kathy Handel  
Chair  
QPRC s.355 Greenways Management Committee



## Submission 49

**To:** [REDACTED]  
**Subject:** [Ricky Tozer](#)  
**Date:** Re: draft community strategic plan 2042  
Sunday, 3 April 2022 3:42:03 PM

[EXTERNAL] This email originated from outside of the organisation. Please do not click links or open attachments unless you recognise the sender and know that the content is safe.

Attention: QPRC Mayor,  
Councillors and Planning Staff (attention Ricky Tozer)  
QPRC PO Box 90 Queanbeyan NSW 2620  
[council@qprc.nsw.gov](mailto:council@qprc.nsw.gov)

Towards 2042 Community Strategic Plan

Dear Sir/Madam

I am writing as one of the family members who together own a 10 hectare block of land at [REDACTED]. I appreciate the opportunity to comment on the Draft Community Strategic Plan 2042 (the Plan).

I commend the Plan and agree that as QPRC is growing faster than any other part of regional NSW the key challenges are appropriately identified: including housing availability and affordability, adaptation to climate change and support for aged and disability services. Braidwood is experiencing the biggest economic and social changes taking place since the gold rushes in the 1850s and 1860s when both the population and commercial activity increased dramatically. Our family support the increasing population and diversity of activities which are underway and will intensify.

I support the aim in Strategic Objectives Character 6 to provide a diversity of housing stock to meet the needs of current Braidwood residents and senior citizens who are facing unaffordable housing cost increases. This should be compatible with the objective on Community with strategies to include and welcome the increasing numbers of new residents.

I support the objective in Character 7 to ensure that land and infrastructure strategic planning provides solutions for sustainable growth. This is a key planning issue for Council to resolve as the

outcomes will have consequences for several other objectives.

Yours sincerely

A black rectangular redaction box covering the signature of the sender.

1 April 2022

## Submission 51

### COMMENTS ON DRAFT QPRC COMMUNITY STRATEGIC PLAN

Thank you for the opportunity to comment on the draft Community Strategic Plan, which underpins Council's planning and delivery for the next 20 years. As such, it's vital that the plan is fully embraced by the entire community and adequately reflects its aspirations and concerns. I unashamedly comment first and foremost as a resident of the Braidwood district.

#### General

In terms of governance, people in the former Tallaganda Shire particularly, and to a lesser extent, Yarrawlumla, are not represented adequately on Council, and have very little voice. A cursory glance through the supporting documents listed under the CSP reflects the lack of commitment to the large rural hinterland of the LGA. This is reflected in

- poor local staffing levels and corresponding service provision
- local frustration
- many long-overdue, promised works that have failed to materialise for years (witness Braidwood's shopping area and appalling roads and drainage)
- lack of consultation before signing away major community assets (council building, community health/ childcare centre, proposed aged residential facility, pool, public open space) to the Department of Education and locating sports hub on the edge of town, necessitating at least one highway crossing and major roadworks. Basic amenities such as a school should not involve signing away other community assets, or relocating them in less than ideal situations.
- a one-size-fits-all approach to urban centres which ignores QPRC's own planning and heritage obligations, destroys local character (e.g. Braidwood main street and Rec Ground – no heritage assessment in the middle of the heritage curtilage, barrel-drained creek, plastic- fantastic playgrounds and old trees removed and not replaced – plus 30m, 12 lens light towers in a village residential area).

While the Braidwood Community Association and selected other community groups appear to have council's attention, they are overworked, not adequately representative, and concerns raised can be dismissed or ignored, unlike obligations placed on councillors. While Covid has placed restrictions on face-to-face dealings, it's important to restore and maintain presence and dialogue in all parts of the LGA. This doesn't appear to be addressed. I think it needs to be considered in a planning document guiding operations for the next two decades.

#### Strategies

I would expect in a strategic plan that strategies are more than motherhood statements – that is, they need to outline HOW aspirations are to be realised. Statement such as *"A2: We recognise and take pride in the unique and individual heritage and identity of our city and villages"* are meaningless in a document outlining a 20 year strategy. (It would be nice to have some recognition of **towns** in the LGA, too!) There are **many** more such statements, most of which read as vague or self-congratulatory. Some strategies are simply embarrassing – e.g. *"A12 when planning public and green spaces, explore the inclusion of complimentary [sic] activities [sic] such as playgrounds, walking tracks, picnic facilities and amenities"*. Does existing planning NOT take these things into consideration? Hardly inspires confidence.

#### Strategic Pillars

These are all very well and cover the majority of council activities and responsibilities, but there's a real risk of each pillar becoming a silo. Many of the strategic objectives require

input and cooperation between these pillars, and there's a bit of duplication in the CSP because of this. It would be good to have these cross-referenced or addressed in some simple coded form like the Development Goals at the top of every page. This is particularly relevant in terms of overarching objectives, such as economic development, urban design and reducing QPRC's carbon footprint. I understand that one pillar/division has to be ultimately accountable, but good to have the linkages made apparent, and for ratepayers to know that council works as a team. Comments relating to each of the strategic pillars follow.

### Community

Some things I'd like to see here are:

- a commitment to reconciliation (this is something QPRC already does – take pride and build on it!)
- a commitment to multiculturalism/diversity (see above). Both of these things foster a sense of belonging, community and rich cultural life.
- some commitment to inter-generational equity facilities for both young and old, families (see above)
- some ongoing commitment to existing services for disadvantaged community members such as homeless support - sleep bus, washing facilities and maybe more permanent fixes – it's a bit vague. It's also an increasing problem beyond Queanbeyan CBD.
- PLEASE reword A2 – it's a shocker and an insult. You've destroyed a heap of Braidwood heritage (details supplied on request – too many to list here!), made a mockery of 'character' etc. A sign with tacky planting does NOT do this!!!
- An explanation of what's meant by A3...plain English please!
- recognition that climate change is here and there are many things that need to be done to keep community members safe and healthy – this includes timely fire preparation/ post -fire support (again, you've done it, so say so and build on the good work!) and flood support. People here were cut off for nearly two weeks recently. It will only get worse...
- A.12 While this should be unnecessary, sadly, the majority of POS beyond Bungendore suffers from a complete lack of such things, unless supplied by community, Bendigo Bank or gold mine. QPRC urgently needs to appoint an urban designer/ landscape architect to coordinate many of the activities listed in the CSP, and to safeguard our natural and cultural heritage.

### Choice

Can you provide some acknowledgement PLEASE that Braidwood and Bungendore are **towns**, not villages – centres where people in villages and more remote places go to do business, access facilities such as childcare, schools, hospitals and the like. As such, they need adequate staff support for community, business and development.

- B1: Lord preserve us from any more 'beautification' – this is done completely insensitively, and actually destroys historic/ landscape character. You've just obliterated a hedgerow right at the entrance to Braidwood and torn down yet more old trees. Same goes for barrel draining creeks, slope grooming rural roads etc. See comment above about desperate need for landscape architect with some knowledge of heritage/ local ecology and DESIGN nous.
- B7: Another motherhood statement - from my experience, this is not the case. HOW are you going to make this a reality?

- B9: Great! Traineeships/ apprenticeships? I know you do it – be proud, say it out loud! Commit to more! It would be especially wonderful to see an Aboriginal Ranger crew looking after sadly neglected natural areas.
- Bungendore and Braidwood have a heavy dependence on tourism and good access to Canberra and coast. It is high time both had EV charging stations for the increasing numbers of these vehicles. Encourages people to stop, look around, have a meal etc. AND helps save the planet! Provision of this facility and a thriving café and pub have transformed Jugiong and other sleepy places from ghost towns to destinations in their own right. Can't believe this isn't in Connections either...
- some commitment to advocating for better internet/ communications beyond CBD is REALLY important – not just tech hubs taking space from well-used libraries. There are more of us working remotely than could possibly be accommodated by hubs. Recent disasters have all involved comms problems – we had no phone to the fireshed NYE 2019! No internet (hence Fires Near Me etc.) for a couple of weeks beforehand, too. Scary.

#### Character

- C1: It would be nice to see some specifics here: urban green space, council working towards an EV fleet, urban design, guidance for development through DCPs etc. These are all things QPRC could do by itself, guided by existing strategy. Declare a climate emergency and join Cities Power Partnership? Worldwide network of local councils, including 55 in NSW.
- There's a lot of greening to be done – vulnerability assessments of urban trees in the LGA indicate that about a third won't last another decade of warming. Time to act is now, and this CSP is a critical transition document. Community education/ reassurance is one thing (C2) but ultimately QPRC needs to lead by example and show strategies to achieve objectives.
- QPRC does a great job of waste education. Actual recycling needs to be improved - sorting, cleaning, pickup from remote bins, and facilitating community recycling for modest profit, to be returned to community organisations.
- C4 Also needs to be a commitment about waterway protection, including water extraction from waterways. Our local river supports platypus, rakali, Macquarie perch and spiny crayfish, but water tankers extract truckloads to keep dust down on roadworks. Recycled water was used when the river ran dry – surely this should become business as usual? I'm also alarmed at the appalling amount of sedimentation from roadwork, and repeated filling of natural, permanent creeks which cross roadways. Has to stop! Should adopt a water-sensitive urban design strategy across QPRC operations.
- C5 Don't just acknowledge this – planning, design and compliance need to understand features that contribute to character, and protect/ promote.
- C6 It's not just diversity that counts – it's affordability, equity, environmental standards and preserving identity. State government should play a role, surely.
- C7 I would LOVE to see biocertification of new developments. This preserves biodiversity, gives council a greater say in public open space provision, has the capacity to seriously address urban greening/ cooling. Reduces overload of individual DAs, and properly offset/ fund impact mitigation.
- C8. HOW are you going to do this? Heritage gets trampled regularly in Braidwood, and QPRC has not been blameless in going ahead with development without addressing heritage obligations.



- Nowhere to be seen in Character is any mention of traditional lands, need for archaeological study, maintenance of culture and involvement in managing/educating about land. Surely this is an area where QPRC could collaborate with local community? Pretty appalling oversight.
- C9. Again – HOW? While working briefly and part time as a biodiversity officer, I wrote a biodiversity strategy for council (in my own time, as this was not considered one of my duties), likewise several management plans for significant natural areas beyond Queanbeyan (among which is Day's Hill, which was required to be set aside and its Critically Endangered Natural Temperate Grassland managed under conditions placed on the North Bungendore development under the EPBC Act) which were never approved, likewise a Roadside Vegetation Management Plan. There's no funding for maintenance of natural areas beyond Queanbeyan (and most of this is fire mitigation, or carried out by Queanbeyan Landcare or Molonglo Catchment Group). Many of council's operations destroy biodiversity, vegetation and have serious impacts on waterways, and biodiversity concerns raised by me were regularly dismissed as green whinging. It's possible to carry out roadworks etc. without permanently destroying native vegetation and habitat, but requires commitment, knowledge and modest resources. Climate change impacts are likely to be massive in terms of drought, flood, fire, erosion, dieback and animal extinctions. We're already seeing this play out. I'm working on a climate change assessment of native vegetation in the QPRC area: many tree species are unlikely to survive current climate trajectory in the mid-long term (including about a third of eucalypt species native to the area) without some pretty major intervention. This is also the case for ornamental plantings in all urban areas of QPRC. Forward thinking is desperately needed here, as is lobbying state government for assistance. Excellent resources and help provided through Adapt NSW and Government Architect.
- C10 See above. No adequate management plans (i.e. sufficient for staff on the ground (!) to follow to achieve aims, no workers outside Queanbeyan – how is this supposed to happen? Natural landscape management beyond Queanbeyan is an oxymoronic disgrace. A proper strategy would be to produce and resource **real** management plans (not just a map and paragraph) that actually provide some guidance on what is needed when, and how to achieve this through collaboration with community and state government agencies. Also a good way to attract external funds.
- C11 All well and good, but again, it's bigger picture strategies, not just a series of paths and playgrounds. Need an adequate public open space plan/policy covering entire LGA. This is an area where collaboration within QPRC is desperately needed – natural character needs to work with urban parks and planning. This is where pillars become obstacles. What's also needed is in-house capacity – if planning documents are outsourced to a succession of lowest bidders without overarching policy / plans, the result is a hotch-potch – some quality, but not consistency.

#### CONNECTION

- Are not D1& 2 business as usual? Certainly hope so. I would have thought something more strategic would be to plan for increasing extreme weather, population changes, and advances in technology, such as recycling/ed road materials (again, something that's already happening, so brag!) and catering for EVs.
- Would also be great to see some commitment to doing these things in a more sustainable manner, where character is preserved/ enhanced rather than destroyed. One way of doing this would be a replacement policy for vegetation destroyed, much

as ratepayers are required to replace trees removed under council's permit system. Where it's not possible to replace trees in the road reserve, there's an opportunity with senescing vegetation and shelterbelts in rural areas to support planting on private land along roads. Again, leading by example, and encouraging environmental stewardship.

- Would also be great to see a commitment to equity throughout the LGA – e.g. how long do we have to wait for the road to be fixed in Braidwood's CBD? I've recently broken my ankle and nearly fell between supermarket and car. It's not safe. Likewise, Majors Creek/ Araluen/ Coast road etc. They may be relatively small population centres, but cater to a steady stream of tourist/ transit traffic, which is an economic mainstay of the whole LGA.
- D3 Great! Integrated planning? E.g. aged residential development on Braidwood's outskirts – lots of people move into town from rural properties and still enjoy walking out of town, but have to do so on the road. Sports Hub on Bungendore's outskirts will need safe pedestrian/ cycle access in vicinity of busy Kings Highway.
- D4 Has anyone done a study to determine numbers of commuters to Queanbeyan/ Canberra from areas east of the LGA? There is a bus service, but doesn't coincide with office hours. This would be great in terms of getting cars off the road, and would allow more choice in schools, tertiary study etc. as well as catering to commuters.
- D5 See above.
- D6 See above. Something desperately needs to be done about sedimentation – local creeks and waterways are badly affected, and once permanent streams are now permanently clogged.
- D7 commitment to using recycled water on roadworks and landscaping? Implementing water-sensitive urban design strategies? Don't cost the earth, and contribute positively to landscape character, biodiversity.
- D9 It's not just community requirements – also need to support home-grown recycling industries and continue to educate about cleaning and separating waste at point of collection.
- D12 Hooray!
- D13 Amen! See comments above about telecommunications before, during and after major fires.

#### CAPABILITY

- E2 Also need a stated commitment to ongoing education and training to maintain and improve skills/ outcomes. Providing training, apprenticeships and employment pathways for youth and disadvantaged residents? Developing and maintaining partnerships with TAFE/ nearby universities to facilitate and involve in projects?
- E5 What does this mean?
- E7 Well yes, but you need to be embedded within communities to do this effectively, so how about maintaining staffing levels and commitment outside Queanbeyan?
- E10 An automated customer service system is exactly what we **don't** need in terms of customer service or efficiency. What we need is adequate numbers of staff in customer service roles. They are generally helpful, courteous and knowledgeable, but there aren't enough of them, nor do they get the recognition they deserve. Really necessary in more distant parts with ageing populations.

Yours sincerely,

██████████

## Submission 52



### *Jerrabomberra Residents Association Inc.*

PO Box 132  
Jerrabomberra NSW 2619

President: **Margot Sachse**  
Telephone: 0419189211  
Email: [margotsachse@gmail.com](mailto:margotsachse@gmail.com)

[www.jra.asn.au](http://www.jra.asn.au)

Secretary: **Eleanor Robinson**  
Telephone: 0400194340  
Email: [eleanor.vqa@gmail.com](mailto:eleanor.vqa@gmail.com)

#### DRAFT COMMUNITY STRATEGIC PLAN 2042

Thank you for the opportunity to comment of the Draft Community Strategic Plan. The JRA finds the proposed vision statement in the plan weak, uninspiring, and unimaginative. It seems to have an “out of the template” feel. It could be for any local government area as it doesn’t feel like its unique to us.

*Our area is a safe and relaxed place, offering a wonderful lifestyle for all members of our community to enjoy and thrive in. Our community can enjoy excellent services and facilities whilst experiencing the benefits of a pristine natural environment.*

A community vision needs be a clear, inspiring, practical, and attractive picture of the future.

In 2006 the then Queanbeyan City Council held a number of community workshops to capture the vision for the community for 2021. At the time, the town was run down, there was little new development and the “struggletown” tag was alive and well.

The community vision was for the town in 2021.

*The Vision begins... A thriving lively city with a strong community spirit, based on its country values and the warmth and friendliness of its people. The city celebrates its natural setting and its rich heritage, preserved in its built form. The city, suburbs and surrounding rural and residential areas cater for a multicultural population of 50,000 which enjoys a diverse lifestyle; a growing economy; retail, health, education, recreation and cultural services; continued investment in the city’s infrastructure; a sense of safety; and easy access to Canberra, Sydney, the mountains and the coast.*

At the time the community thought “wouldn’t it be great if the town could transform into the vision”. At the time, it seemed such a pipe dream. Today, it is our reality.

The proposed vision is for 2042 for the whole Queanbeyan Palerang region, not just Queanbeyan.

The JRA suggest the following as a starting point but suggests that a more skilled wordsmith could enhance our points:

*The regional vision for Queanbeyan - Palerang is for a stronger, more livable, and sustainable community, where:*

- *The region's outstanding biodiversity and stunning landscape features are valued and protected.*
- *Residents of Queanbeyan - Palerang have a strong sense of community and feel safe, happy, healthy and able to enjoy a relaxed temperate lifestyle in a range of settings from urban to rural.*
- *The region continues to grow in prosperity and attracts national and international residents and visitors who seek a variety of lifestyle, employment, investment and holiday choices.*
- *The economy is vibrant, robust and diverse, firmly based on the principles of ecologically sustainable development.*
- *Queanbeyan forms the heart of an efficient and sustainable settlement pattern that supports the main town villages; protects the natural, cultural and agricultural values; addresses the need to reduce greenhouse gas emissions; and is supported by high level infrastructure, facilities and services.*
- *The Traditional Owners of the region and their cultural values are acknowledged and respected.*
- *People are well educated, well informed and resilient to the anticipated impacts of climate change and energy vulnerability.*

In conclusion, the JRA believes that a more tailored and inspiring vision must be developed that is unique for our region. It needs to aim high, be progressive and set a clear picture of what we will be like in 2042. It is our view that if you aim for beige, then that is what you will get.

Kind regards



Margot Sachse  
President  
Jerrabomberra Residents' Association  
12 April 2021

## Submission 54

From: [Ricky Tozer](#)  
To: [REDACTED]  
Subject: RE: Braidwood  
Date: Monday, 4 April 2022 12:54:00 PM

Hi [REDACTED]

Thanks for your submission on the draft Community Strategy Plan. All submissions will be presented to councillors at an upcoming meeting. I'll advise of the exact date closer to the meeting

---

From: [REDACTED]  
Sent: Sunday, 3 April 2022 8:44 PM  
To: Council Mail <Council.Mail@qprc.nsw.gov.au>  
Subject: Braidwood

[EXTERNAL] This email originated from outside of the organisation. Please do not click links or open attachments unless you recognise the sender and know that the content is safe.

Attention: QPRC Mayor,  
Councillors and Planning Staff (attention Ricky Tozer)  
QPRC PO Box 90 Queanbeyan NSW 2620  
[council@qprc.nsw.gov](mailto:council@qprc.nsw.gov)

Towards 2042 Community Strategic Plan

Dear Sir/Madam

I am writing as one of the family members who together own a 10 hectare block of land at [REDACTED]. I appreciate the opportunity to comment on the Draft Community Strategic Plan 2042 (the Plan).

I commend the Plan and agree that as QPRC is growing faster than any other part of regional NSW the key challenges are appropriately identified: including housing availability and affordability, adaptation to climate change and support for aged and disability services. Braidwood is experiencing the biggest economic and social changes taking place since the gold rushes in the 1850s and 1860s when both the population and commercial activity increased dramatically. Our family support the increasing population and diversity of activities which are underway and will intensify.

I support the aim in Strategic Objectives Character 6 to provide a diversity of housing stock to meet the needs of current Braidwood



residents and senior citizens who are facing unaffordable housing cost increases. This should be compatible with the objective on Community with strategies to include and welcome the increasing numbers of new residents.

I support the objective in Character 7 to ensure that land and infrastructure strategic planning provides solutions for sustainable growth. This is a key planning issue for Council to resolve as the outcomes will have consequences for several other objectives.

Yours sincerely

A black rectangular box redacting the signature of the person.

3 April 2022

Attention: QPRC Mayor  
Councillors and Planning Staff (attention Ricky Tozer)  
QPRC PO Box 90 Queanbeyan NSW 2620  
council@qprc.nsw.gov

Towards 2042 Community Strategic Plan

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I support the objective in Character 7 to ensure that land and infrastructure strategic planning provides solutions for sustainable growth. This is a key planning issue for Council to resolve as the outcomes will have consequences for several other objectives.

Yours sincerely

[REDACTED]

[REDACTED]

1 April 2022

# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

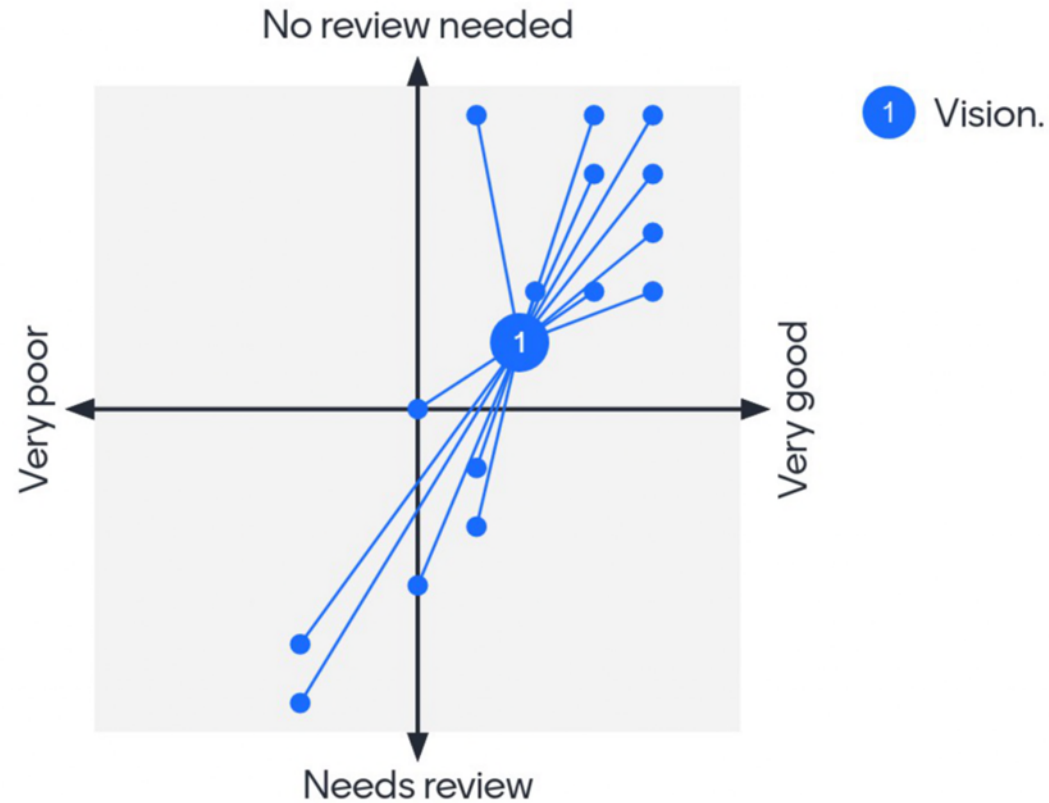
ITEM 9.3 QPRC COMMUNITY STRATEGIC PLAN

ATTACHMENT 3 ONLINE WORKSHOP RESULTS

# Instructions

A4. VISION

# Temperature check - what do you think?





A4. VISION



# How can we make the vision great?

More First Nations Focus  
Stronger focus on Resilience

More performance events, including Theatre and Musical performances.

Needs to be more succinct.

Happy with it.

Doesn't increase Rates. Total cost of construction and ongoing maintenance cost needs transparency.

The vision is "all about me", there is mention of community engagement and how the community can contribute.

An increase into developing cleaner streets

Venues for Council events should be accessible for all. In Bungendore events are held in venues that are not wheelchair accessible.

Maybe a meeting with a rep from each group/activity noted in the vision. Example - childrens groups, theatre groups, sporting groups. animal groups

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A4. VISION



# How can we make the vision great?

Include housing availability, structure plans for ALL communities, focus on disaster responses , car parking issues. Heritage protection

It would be good to make it stronger and more succinct particularly after this recent climate activity

No ego projects

Creating a culture of supporting local and regional artists.

Resilience concept could be strengthened.

More focus on rural communities.

Better rural roads.

Ditto no ego projects

Resilience is a buzz word - needs to be defined.



A4. VISION



# How can we make the vision great?

Heritage and arts.

Acknowledge that our world has changed

Power poles underground in CBDs and town centres.

It is such a diverse community this Should be reflected

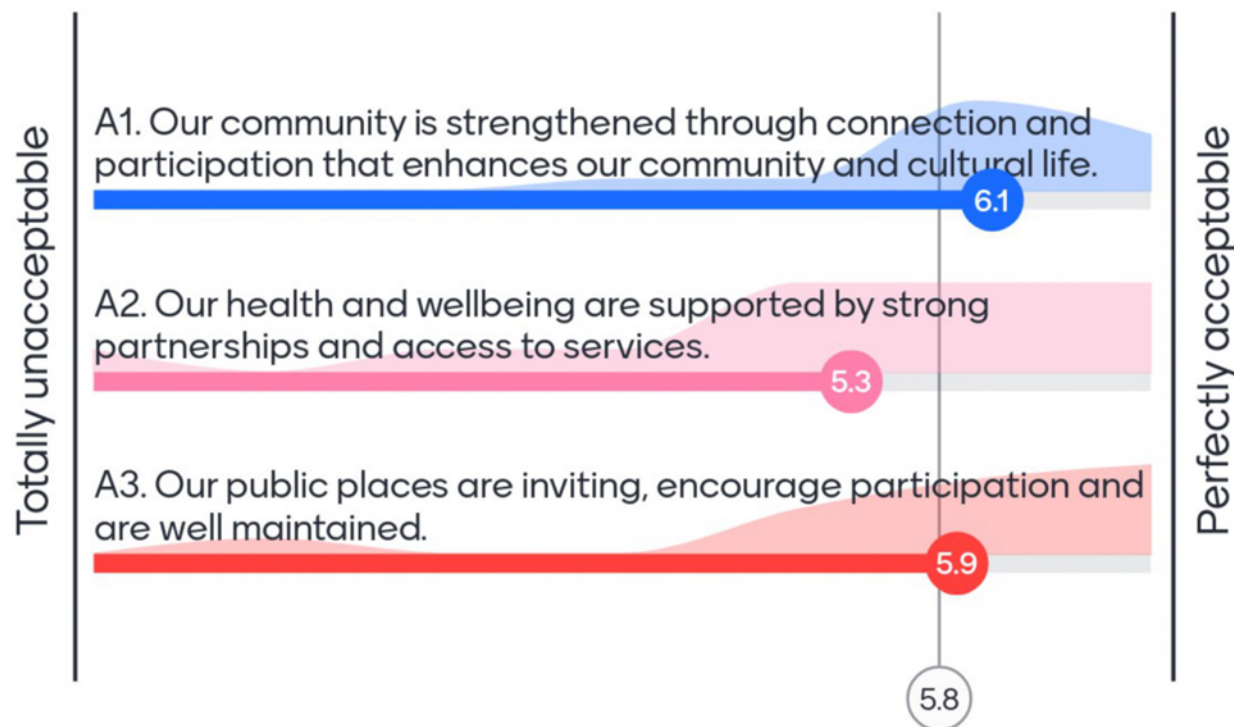
Sorry had to step away

Sorry had to step away



# Instructions

# A. Community

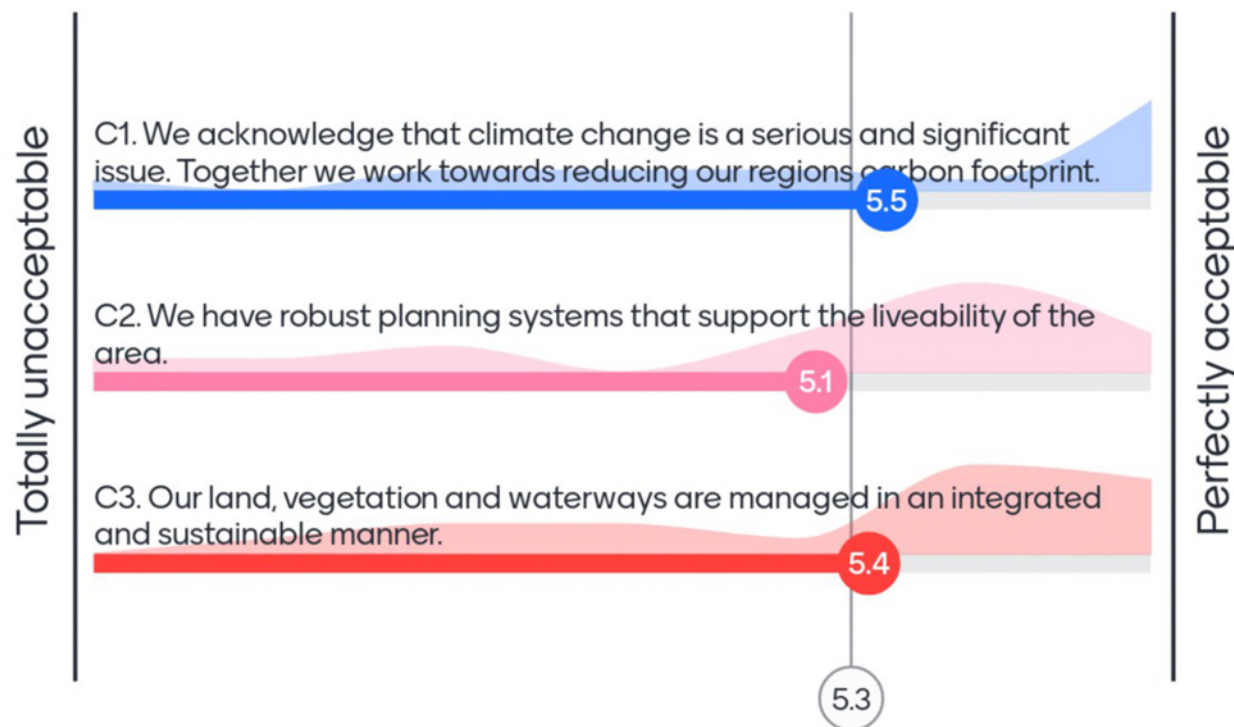




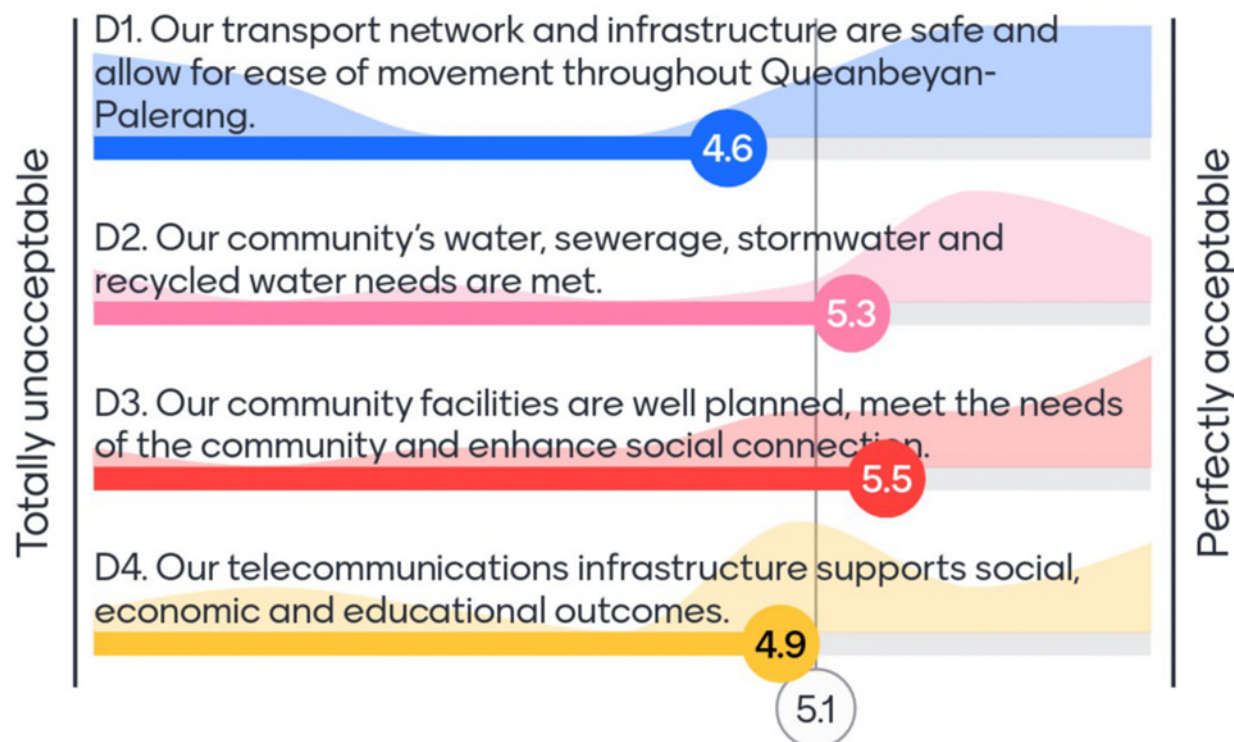
## B. Choice



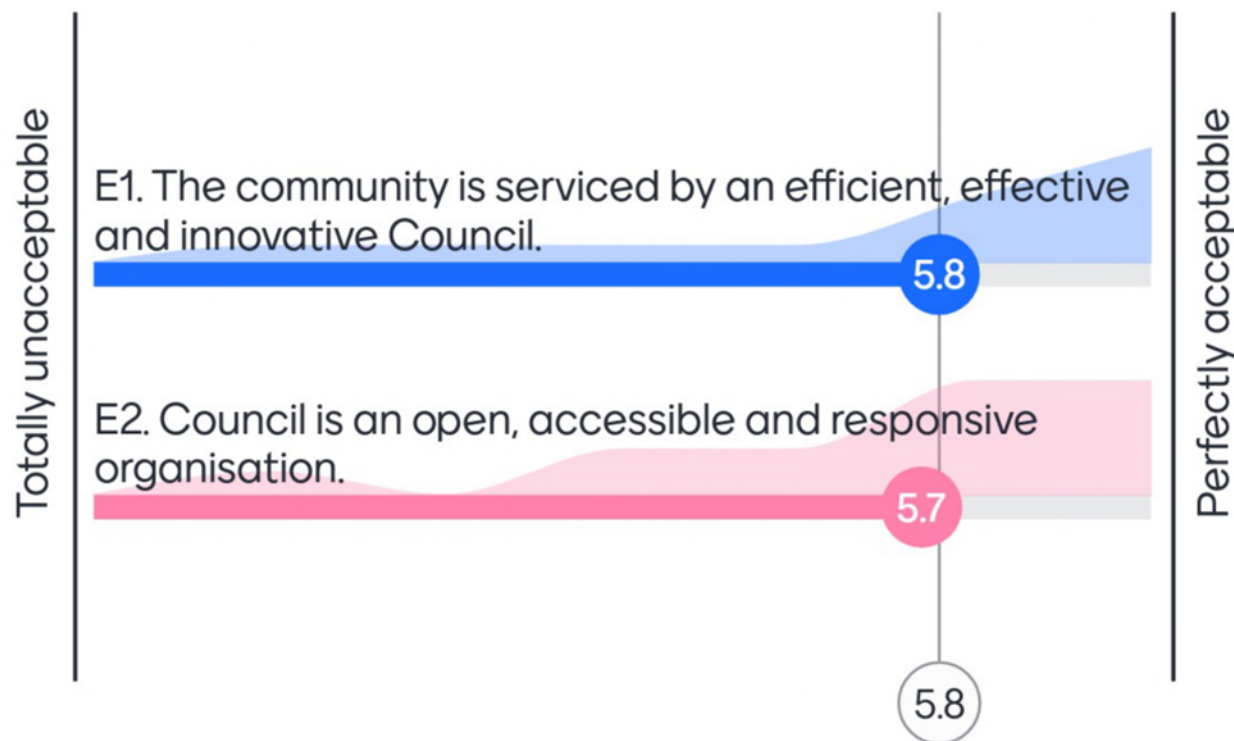
## C. Character



## D. Connection



## E. Capability



# Temperature check - what do you think?





# How can we make the plan great?

I have read it and will submit later

there are differences by nature of village and city goals

I will think about it and make a submission as I think it needs some thought.

Under choice there is no reference to the regulatory functions of Council. Like ensuring safe food .

the questions would have been more meaningful by residents' location, city, urban, rural, village

Public transport 400 max walk . Wait time should not be more than 20 minutes.

There are severe gaps between the effect seen in the town centre and what hits the regional areas, raise the tide for all boats, not just the ones in the main port.

Encouraging localised events that allows full participation not just as a spectator. Reduce focus on CBD to where people live .

Rural, village and city goals may be different. Connectivity in rural areas is very patchy.

# How can we make the plan great?

I will make a submission later

It doesnt bring everyone together as one. Needs to be more inspiring and set a better future. This seems to be missing.

Will engage further with our local community to make a submission on behalf of the rural community in which we live.

It could be more specific about what is meant by 'community groups' and 'community members'. For example, it does not show sensitivity to and awareness of the social structure of the Shire. No mention whatsoever of the community associations!

High level documents should look after even the most rural of residents

regular train and bus connections in Bungendore to Queanbeyan and Canberra

remove ugly power poles from village centres. put them underground.

Encouraging community participation not just bringing in external resources and talents.

Use recycled water to keep village centres more green and floral

# How can we make the plan great?



Priority focus on the parts of the LGA that are most negatively affected due to geographic isolation





# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

ITEM 9.3 QPRC COMMUNITY STRATEGIC PLAN

ATTACHMENT 4 AMENDED COMMUNITY STRATEGIC PLAN



# Queanbeyan-Palerang

## Community Strategic Plan 2042



**Queanbeyan-Palerang Regional Council**

**Acknowledgement  
of country**

We would like to acknowledge the traditional custodians of the Queanbeyan-Palerang region and pay our respects to elders past, present and emerging. We acknowledge the stories, traditions and living cultures of our First Nations peoples on this land and commit to building a brighter future together.

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**Contact Us**

Please contact Council with any enquiries regarding the Queanbeyan-Palerang Community Strategic Plan 2042:

**p** 1300 735 025  
**e** [council@qprc.nsw.gov.au](mailto:council@qprc.nsw.gov.au)

## Message from the Mayor

Queanbeyan-Palerang Regional Council is proud to present our next Community Strategic Plan (CSP) – Towards 2042 following the election of our new Council in December 2021. The CSP draws on fresh engagement and outlines our community's vision for the future across the areas of community, economy, environment, infrastructure and civic leadership as required by the Integrated Planning and Reporting Framework.

Our previous CSP 2018-2028 provided a solid basis for this refreshed plan which maintains the key strategic pillars of Community, Choice, Character, Connection and Capability. We are conscious that a CSP needs to remain sure in its direction whilst being flexible enough to respond to new and emerging issues. To conduct this review, we've consulted extensively with the community, with more than 1,700 people, or 2.8% of our population, contributing to review our community vision, priorities and aspirations for the next 20 years. We have then developed strategies to achieve those aspirations and measures to monitor our progress and achievements.

In recent years, the Queanbeyan-Palerang region has experienced a growing population and changing demographics with expanded infrastructure and facilities. It is an exciting time to welcome new people while ensuring we maintain the identity of our diverse Council area, we develop in a balanced and sustainable way, and our infrastructure keeps pace with change. We also need to collaborate with our partners to ensure

adequate employment opportunities, our economy is resilient and growing, our community has the services it needs and our environment is protected.

This plan seeks to preserve, enhance, and protect the things we love about our community, such as the beautiful natural landscapes and river

corridors, our welcoming community, and the balanced, affordable rural lifestyle. At the same time, its strategies aim to address challenges in collaboration with our community and partners. Key challenges identified include housing availability and affordability, road safety and maintenance, adapting to climate change, promoting environmental sustainability, pedestrian friendliness and support for vulnerable cohorts through aged and disability services.

Council looks forward to working with our community and partners to achieve the aspirations outlined in the CSP.

Cr. Kenrick Winchester, Mayor  
Queanbeyan-Palerang Regional Council



Queanbeyan-Palerang Regional Council

# Vision

**Our area is a safe and relaxed place, offering a wonderful lifestyle for all members of our community to enjoy and thrive in.**

**Our diverse community has a sense of pride and can enjoy excellent services and facilities whilst experiencing the benefits of a growing area that has a sustainable and healthy natural environment.**

## Vision definitions

### Lifestyle

Denotes the way in which a person lives.

### Natural environment

Considers issues such as resource use and climate change, both the local natural and atmospheric environment and the broader global environment.

### Safe

The community and its residents can be safe from the risk of harm, injury, or property loss.



# Our plan

## About our plan

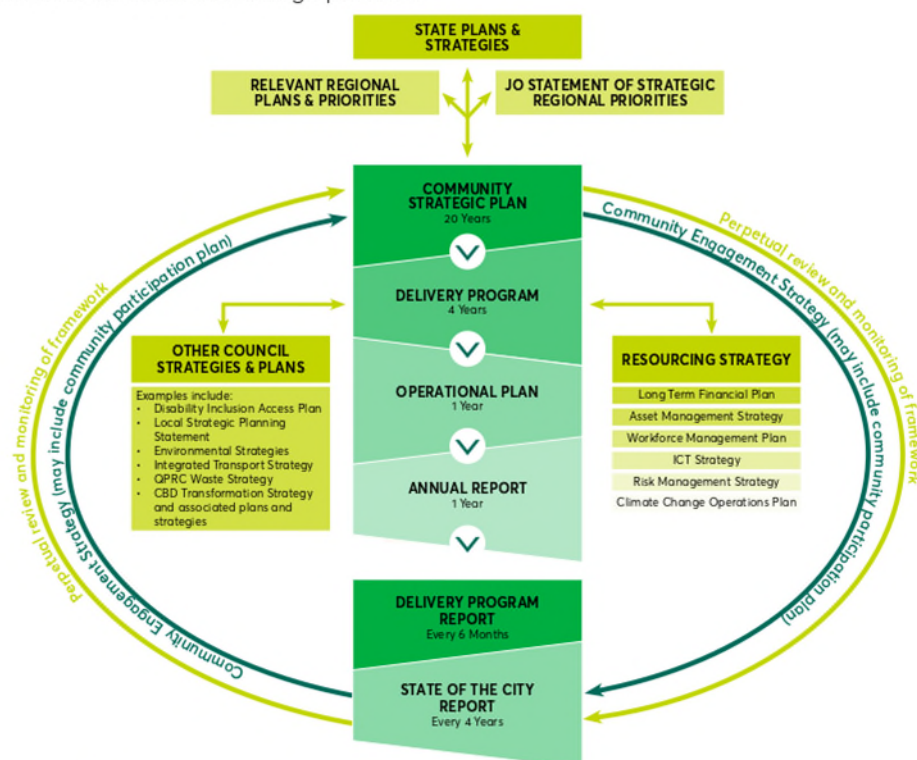
The Queanbeyan-Palerang Community Strategic Plan (CSP) is based on the aspirations and priorities of our community. Informed by community input, it sets out a long-term vision for the region to 2042 and identifies the key priorities and strategies for achieving this.

It is the community's plan for the future, not just a Council plan. Queanbeyan-Palerang Regional Council has a lead role in preparing and implementing the CSP; however, state agencies, businesses, industry groups, community groups, and individuals also contribute and support the achievement of the vision and strategic priorities.

## Integrated Planning & Reporting Framework

An integrated approach to planning and reporting is a requirement for every NSW council under the Integrated Planning and Reporting Framework set out in the *Local Government Act 1993* and the *Local Government General Regulation 2021*.

This framework requires Council to develop a series of plans, strategies, and reports linked to the community vision and priorities set out in the CSP. Each of these must be based on the social justice principles of equity, access, participation and rights.





## Queanbeyan-Palerang Regional Council

# Our community

Queanbeyan-Palerang Regional Council is located in the southern tablelands adjacent to Canberra and 250km southwest of Sydney. The area's population is 62,239, which is expected to grow to around 80,000 by 2036.

Outside of the Queanbeyan residential area, the local government area is predominantly a rural area, several townships, the main being Bungendore, Braidwood and Captains Flat.

With advanced manufacturing capabilities and specialised agriculture and tourism industries, Queanbeyan-Palerang is identified as growing faster than any other part of regional NSW. Its proximity to state and federal government provides unique networking and business opportunities.

Total population  
**62,239**

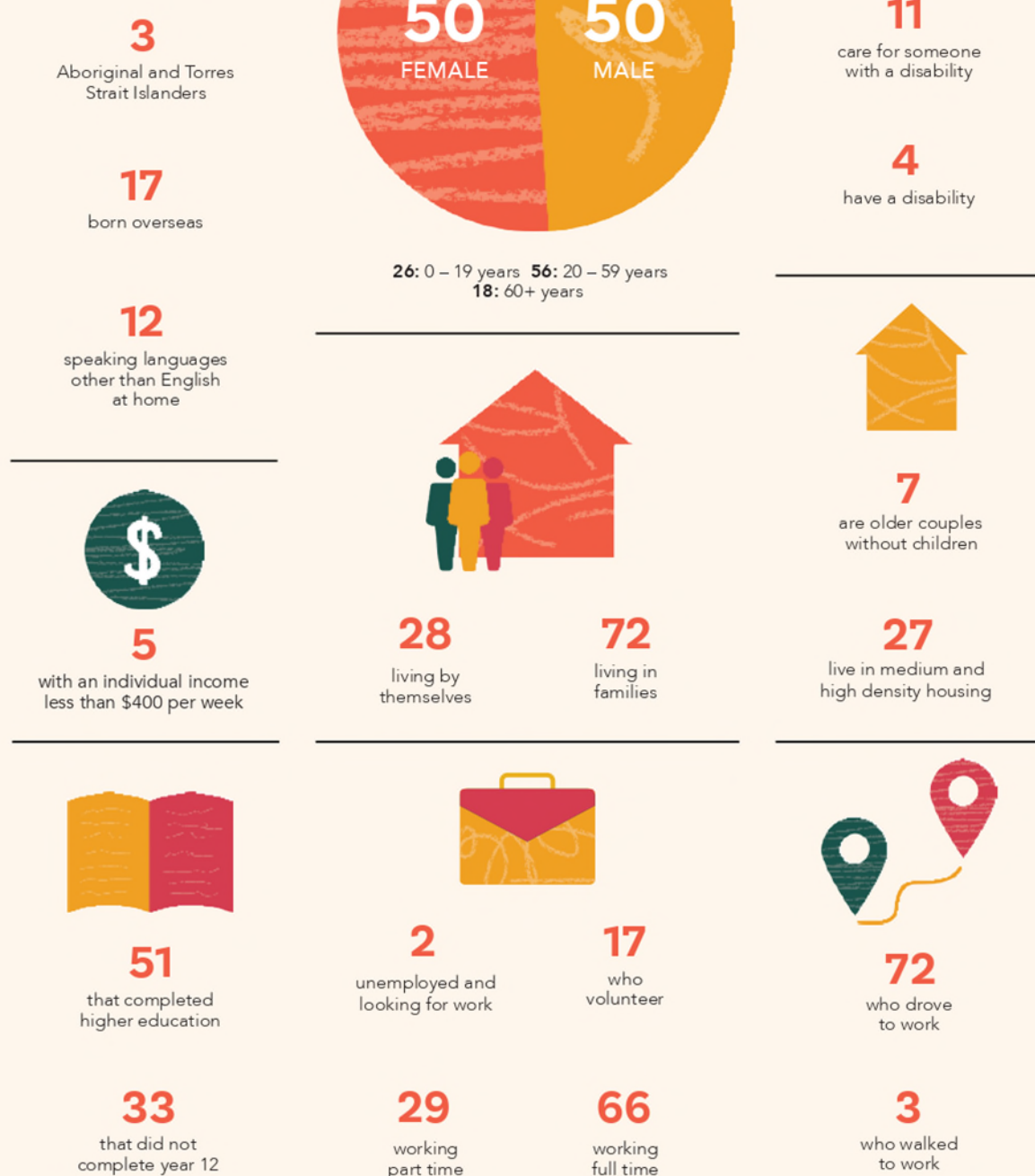
SEIFA index\*  
**1053**

## Top industries of employment

- 1 Government Administration
- 2 Defence
- 3 Hospitals
- 4 State Government Administration
- 5 Computer System Design and Related Services

\* Socio-Economic Indexes for Areas (SEIFA) is score that ranks areas in Australia according to relative socio-economic advantage and disadvantage in terms of people's access to material and social resources, and their ability to participate in society.

If the Queanbeyan-Palerang region consisted of 100 people, there would be:



Source: Profile.id. Economy.id. ABS Census 2016. BOSCAR, NSW Health stats. NSW Population Health Survey.

## Queanbeyan-Palerang Regional Council

# Community engagement

## What we asked

1. How do you feel about the vision in the adopted CSP?
2. How are we tracking with the existing CSP?
3. What makes your community a great place to live?
4. What do you think are the main challenges facing your community?
5. What have you seen in another area/shire that you think would work well in your community?
6. What is one thing you would like to see achieved in your community in the next ten years?
7. What services or projects do you think Council should be prioritising or lobbying other levels of government for?

## How did you get involved

- **Virtually** – online surveys
- **In conversation** – group discussions, pop ups, telephone interviews
- **On paper** – formal written submissions

Note: The original engagement strategy was severely impacted by Covid-19 restrictions in mid-2021

## Participation

More than 1,720 people (2.8% of the population) from the Queanbeyan-Palerang Region participated in the Towards 2042 Stage 1 engagement from 21 June to 13 August 2021. The community contributed their thoughts and opinions through an online survey, discussion guides, and telephone interviews.

Further engagement was undertaken on the draft Community Strategic Plan, with more than 70 comments received which led to a number of changes prior to endorsement.



Community Strategic Plan 2042





## Queanbeyan-Palerang Regional Council

# Community engagement

### What is important to you?

QPRC residents who participated in the engagement identified the beautiful natural environment (14.8%), local people and spirit (9.9%) and location and convenience (9.8%) as being the characteristics they loved about living in the region. When asked how the region could be improved or enhanced, respondents pointed to parks and green spaces (18.3%), improved infrastructure (15.5%) and more activities and events (13.4%). When considering the priorities to focus on over the next 10 years, respondents chose infrastructure (13.2%), environmental impact (10.4%) and sports and recreation facilities (9.8%) as their highest choices.

### Main challenges

When asked to identify what challenges were facing the QPRC community, respondents chose environmental sustainability (13.4%), including conservation, land management, sustainability, water security and education and awareness, as the top challenge. Change brought about by changing demographics and size (11.1%), including the impact on infrastructure and services, maintaining a rural lifestyle and ensuring sustainable development and population growth were front of mind. A strong, robust, and resilient economy was also crucial for respondents, particularly in employment and attracting and retaining a skilled workforce.

### Top services or projects Council should be prioritising

Respondents were also asked to specifically consider the Council's role and what matters they should prioritise or advocate for. Climate change and adaptation (6.4%), roads and parking (6.0%), and aged and disability services (5.0%) were identified as critical priorities for Council to provide, fund or influence.







## Queanbeyan-Palerang Regional Council

# Council's role

Council is committed to understanding the community's priorities, concerns and needs in terms of key services, facilities and programs.

Whilst QPRC takes the lead in the preparation and implementation of the Community Strategic Plan, all levels of government, businesses, industry groups, community groups and individuals will share the responsibility for achieving our long-term community goals.

The Plan outlines the Council's role in the delivery of each priority, described using the following terms:

### Provide

Services, facilities, infrastructure, programs, planning, and engagement.

### Collaborate

Partner with the community, business and industry, other councils and other tiers of government to influence and/or seek funding assistance and to implement community-driven projects.

### Advocate

Amplify the voice of our community to get the best possible outcomes.

# Sustainable Development Goals

In 2015, United Nations Member States adopted the 2030 Sustainable Development Goals. These Goals provide a shared blueprint for peace and prosperity for all people now and into the future. They also offer a critical framework for COVID-19 recovery. As global citizens, the 17 goals have been considered in the development of this strategy.

## The goals include:

1. No Poverty
2. No Hunger
3. Good Health
4. Quality Education
5. Gender Equality
6. Clean Water & Sanitation
7. Clean Energy
8. Good Jobs & Economic Growth
9. Innovation & Infrastructure
10. Reduced Inequalities
11. Sustainable Cities & Communities
12. Responsible Consumption
13. Protect the Planet
14. Life Below Water
15. Life on Land
16. Peace & Justice
17. Partnerships for the Goals





## Queanbeyan-Palerang Regional Council

# Plan

The Queanbeyan-Palerang CSP consists of five Strategic Pillars and strategic objectives:

### 1. Community

A safe, harmonious, happy and healthy community leading fulfilled lives.

### 2. Choice

A diverse, resilient and smart economy that creates choice and job opportunities.

### 3. Character

A clean, green community that cherishes its natural and physical character.

### 4. Connection

A safe and well connected community with good infrastructure enhancing quality of life.

### 5. Capability

Contemporary civic leadership and governance that is open, transparent and accountable.

Each Strategic Pillar outlines strategic objectives based on community feedback, envisages where we want to be, how we will get there, Council's role, essential partners and collaborators and measures to track progress.

Braidwood's Ryrie Park forms a focal point of the town centre.







## Queanbeyan-Palerang Regional Council

# 1. Community

**A safe, harmonious, happy and healthy community leading fulfilled lives.**

**Related Sustainable Development Goals**



Strategic objectives	Strategies	Council's role	Our partners
1.1 Our community is strengthened through connection and participation that enhances our community and cultural life.	<ul style="list-style-type: none"> <li>Build cultural capacity through the availability and participation in arts, performance and cultural gatherings, events, and exhibitions.</li> <li>We recognise and take pride in the unique and individual heritage and identity of our city, towns, villages and rural areas.</li> <li>We embrace our diverse community and welcome and support new and existing residents through community development to build community connection and resilience.</li> <li>Recognise, respect and support our Traditional Owners and First Nations People's historical and ongoing connection to country.</li> </ul>	Provide Collaborate Advocate	Community members Community groups First Nations people and Traditional Owners
1.2 Our health, wellbeing and resilience is supported by strong partnerships and access to services.	<ul style="list-style-type: none"> <li>Strengthen community safety and resilience through partnerships to enhance our ability to respond to disasters.</li> <li>Inclusion and accessibility are enhanced through access to community and support services for those that need them.</li> <li>Health and quality of life are improved through access to a range of recreation and leisure opportunities.</li> <li>Active recreational, sporting and health pursuits are supported by the availability of programs, events and assets in the Queanbeyan-Palerang region.</li> <li>Enhance life-long learning pursuits through volunteering opportunities, library, historical and museum services across the region through socially inclusive and welcoming facilities.</li> </ul>	Provide Collaborate Advocate	Emergency services NSW government agencies Community members Community groups Health providers Community service providers
1.3 Our public and community places are inviting, encourage participation and are well maintained.	<ul style="list-style-type: none"> <li>Maintain public spaces to a high standard</li> <li>Promote our public places and attractions with wayfinding signage to support visitation.</li> <li>When planning public and green spaces, explore the inclusion of complementary activities such as playgrounds, walking tracks, picnic facilities and amenities which are provided with well-designed built and natural shade.</li> <li>Community facilities are accessible, safe and inclusive.</li> </ul>	Provide Collaborate Advocate	NSW State Government Commonwealth Government Community members Community groups

## Community Strategic Plan 2042



## Measures

Measure	Source
Reported levels of wellbeing	University of Canberra Regional Wellbeing Survey and QPRC Satisfaction and Wellbeing Survey
Community perception of Council-run services	QPRC Satisfaction and Wellbeing Survey
Crime rates	NSW recorded crime statistics
Attendance and satisfaction at Council-run community events	Council data
Usage of Library and Museums	Council data
Satisfaction with QPRC parks and playgrounds	Council data

## Supporting documents, plans or strategies

Disability Inclusion Action Plan

QPRC Library Strategy

Events Strategy

Community Satisfaction and Wellbeing Survey

Reconciliation Action Plan

Community Engagement and Participation Plan

QPRC Resilience Plan



## Queanbeyan-Palerang Regional Council

# 2. Choice

**A diverse, resilient and smart economy that creates choice and job opportunities.**

## Related Sustainable Development Goals



Strategic objectives	Strategies	Council's role	Our partners
2.1 Our city, town and village centres are dynamic and thriving places that attract economic activity through the revitalisation of centres, focus on tourism and improved digital connectivity.	<ul style="list-style-type: none"> <li>Make our city, town and village centres inviting through beautification, maintenance and well-designed built and natural shade.</li> <li>Support and promote existing and new business generation initiatives.</li> <li>Encourage the growth of local retail options by supporting 'buying local' initiatives.</li> <li>Explore economic diversification through the attraction of new industries.</li> <li>Build financial and employment capability and capacity across Queanbeyan-Palerang.</li> </ul>	Provide Collaborate Advocate	Local business and industry Community members Community groups CRJO NSW State Government RDASI Commonwealth Government
2.2 Our unique regional identity and social and economic advantages underpin a growing economy and a thriving tourism sector.	<ul style="list-style-type: none"> <li>Programs, facilities and events promote and enhance the Queanbeyan-Palerang region to make it a destination of choice.</li> </ul>	Provide Collaborate Advocate	Local business and industry Community members Community groups Tourism bodies and groups
2.3 Our business practices support a productive and efficient local economy by providing enabling infrastructure	<ul style="list-style-type: none"> <li>Council processes and practices are transparent, and applications are considered promptly.</li> <li>Collaborate with local business and industry groups to enhance economic resilience.</li> <li>Our local businesses meet required standards and are environmentally sound, ensuring quality services and high level risk management.</li> </ul>	Provide Collaborate Advocate	Local business and industry Regional Cities NSW Destination Southern NSW CRJO NSW State Government Commonwealth Government
2.4 Our community has access to education, training and learning opportunities.	<ul style="list-style-type: none"> <li>Advocate for and promote education and employment pathways.</li> <li>Advocate for enhanced employment opportunities in our region to support local growth</li> </ul>	Collaborate Advocate	Education providers NSW State Government Commonwealth Government



## Community Strategic Plan 2042



## Measures

Measure	Source
Number of active registered businesses	ABS data by region
CBD and town centre shop vacancy audits	Council data
Visitor expenditure	Tourism Research Australia
Unemployment rate	Small Area Labour Markets data
Gross agricultural value	Australian Agricultural census
Community commuter and work from home rate	ABS data by region

## Supporting documents, plans or strategies

QPRC Events Strategy  
Regional Economic Development Strategy  
QPRC Tourism Plan  
Queanbeyan CBD Retail Growth Strategy  
CBD Transformation Strategy  
Queanbeyan CBD Spatial Master Plan  
Queanbeyan Place Plan  
Digital Economy and Smart Community Strategy

## Queanbeyan-Palerang Regional Council

# 3. Character

**A clean, green community that cherishes its natural and physical character.**

## Related Sustainable Development Goals



Strategic objectives	Strategies	Council's role	Our partners
3.1 We acknowledge climate change and we work towards reducing our region's carbon footprint.	<ul style="list-style-type: none"> <li>Partner with Government departments and other organisations to reduce carbon emissions and mitigate the effects of climate change</li> <li>Increase community education, resilience, confidence and resolution in dealing with the challenges of climate change.</li> <li>Undertake public waste education programs to enhance understanding of recycling and change community and business behaviour.</li> <li>Minimise use of potable water, optimising reuse of recycled water and waste</li> </ul>	Provide Collaborate Advocate	Community members Community groups Business and industry NSW State Government
3.2 We have robust planning systems that provide zoned and serviced land that supports affordability and choice to liveability of the area.	<ul style="list-style-type: none"> <li>Acknowledge our area comprises diverse settlements that have their own unique identity and value our rural landscapes.</li> <li>Support a diversity of housing stock, including affordable housing, by identifying strategies in collaboration with Council, the community, other levels of Government and stakeholders.</li> <li>Support the sustainable growth of the Local Government Area through land and infrastructure strategic planning, assessment, determination and certification of development, subdivision and building and manage risk through monitoring and compliance.</li> <li>Acknowledge, respect and protect the heritage and traditional values of our area.</li> </ul>	Provide Collaborate Advocate	Community members Community groups Service providers NSW State Government
3.3 Our land, vegetation and waterways are managed in an integrated and sustainable manner.	<ul style="list-style-type: none"> <li>Sustain, manage and protect our land, biodiversity, vegetation and waterways.</li> <li>Manage natural landscapes and open spaces.</li> <li>Passive recreation is supported through a well maintained and connected path network, play areas and green spaces that are provided with well-designed built and natural shade.</li> </ul>	Provide Collaborate	NSW State Government Community members Community groups



## Community Strategic Plan 2042



The community is fond of the rural vista that Queanbeyan-Palerang possesses.

### Measures

Measure	Source
Council energy use	Council data
Council fuel use	Council data
Percentage of waste diverted from landfill	Council data
Hectares of urban open space	Council data
Level of water consumption in urban areas is decreasing per household	Council data

### Supporting documents, plans or strategies

Local Strategic Planning Statement	Various Plans of Management
Rural Lands Strategy	Urban Forest and Cooling Strategy
QPRC Waste Strategy	
Integrated Water Cycle Management	
QPRC Community Climate Action Plan	
QPRC Council Operations Climate Action Plan	
QPRC Comprehensive Local Environmental Plan	
Development Control Plans	
Bungendore Structure Plan	
Bungendore Heritage Study	
Braidwood Archaeological Management Plan	
Bywong/Wamboin Greenways Master Plan December 2020	

## Queanbeyan-Palerang Regional Council

# 4. Connection

**A safe and well connected community with good infrastructure enhancing quality of life.**

**Related Sustainable Development Goals**



Strategic objectives	Strategies	Council's role	Our partners
4.1 Our transport network and infrastructure is safe and allows for ease of movement throughout Queanbeyan-Palerang and across the ACT border and region.	<ul style="list-style-type: none"> <li>Utilise asset management plans and network safety plans to take a risk management approach to the maintenance and development of the transport network</li> <li>Support and maintain urban and rural roads, traffic management systems, car parking, improvement of bridges in a sustainable manner and advocate and promote safe road user behaviour.</li> <li>Support and facilitate the continuous development of footpaths and connected walking and cycling tracks.</li> <li>Advocate for public transport infrastructure that meets the needs of Queanbeyan-Palerang residents and visitors.</li> </ul>	Provide Collaborate Advocate	NSW State Government Commonwealth Government Local business and industry CRJO Regional Cities NSW ACT Government
4.2 Our community's waste, water, sewerage, stormwater and recycled water needs are met.	<ul style="list-style-type: none"> <li>Manage the region's potable water systems and supply to meet the community's needs and national quality standards.</li> <li>Provide secure water sources that cater for climate change and storage for reliable supply for growing population and business needs.</li> <li>Manage the region's stormwater and recycled water systems and supply to meet the community's needs and national quality standards.</li> <li>Support public, business and environmental health through the provision of quality water, sewerage and recycled water systems.</li> <li>Manage the collection of waste and operation of waste facilities to meet community requirements</li> </ul>	Provide Collaborate	NSW State Government Water authorities ACT Government

## Community Strategic Plan 2042

Strategic objectives	Strategies	Council's role	Our partners
4.3 Our community facilities and assets are well planned, meet the needs of the community and enhance social connection.	<ul style="list-style-type: none"> <li>Enhance community and recreational use of facilities through robust maintenance and management.</li> <li>Plan for community facilities to meet the needs of our growing population and promote the maximisation of use of current facilities.</li> <li>Optimise development contributions to fund new and expanded facilities</li> <li>Council assets are sustainably managed.</li> </ul>	Provide Collaborate Advocate	NSW State Government Commonwealth Government Community groups
4.4 Our community benefits from world-class telecommunications infrastructure that supports excellent social, economic and educational outcomes throughout the Queanbeyan-Palerang region.	<ul style="list-style-type: none"> <li>Identify connectivity issues and advocate for better telecommunications coverage, particularly in the rural areas of the Queanbeyan-Palerang region.</li> </ul>	Advocate	Commonwealth Government CRJO and Regional Development Australia - Southern Inland Telecommunications providers

## Measures

Measure	Source
Satisfaction with Council's potable water supply systems	Council data
Community satisfaction level with the state of the road network	Council data
Dwellings with internet access	ABS census data
Percentage of waste diverted from landfill	Council data
Crash statistics	Transport for NSW data

## Supporting documents, plans or strategies

Asset Management Strategy and Plans  
 QPRC Integrated Transport Strategy  
 Braidwood Bicycle and Pedestrian Facilities Plan  
 Bungendore Bicycle and Facilities Plan  
 Queanbeyan Bicycle and Pedestrian Facilities Plan  
 Sports Facilities Plan  
 Integrated Water Cycle Management Plan  
 QPRC Network Safety Plan





## Queanbeyan-Palerang Regional Council

# 5. Capability

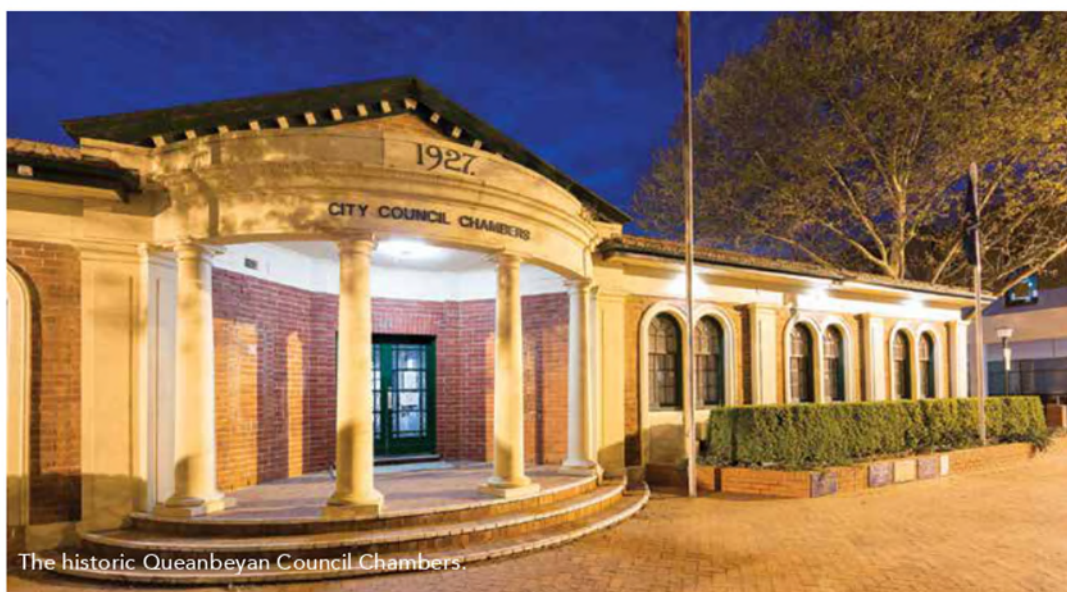
**Contemporary civic leadership and governance that is open, transparent and accountable.**

**Related Sustainable Development Goals**



Strategic objectives	Strategies	Council's role	Our partners
5.1 Our community is serviced by an efficient, effective and innovative Council.	<ul style="list-style-type: none"> <li>Recruit, retain and remunerate a safe and harmonious workforce.</li> <li>Promote and facilitate excellent performance and ongoing education and training through the development of streamlined and improved systems, processes and frameworks.</li> <li>Apply a contemporary risk management framework which considers Council's risk appetite and aims to balance risk v reward, increase organisational efficiencies and reduce red tape.</li> <li>Manage Council financial systems, processes and projects in a sustainable way that maximises value for money for ratepayers.</li> <li>Develop, integrate and maintain networks and systems to enable efficient transactions and processes</li> <li>Strategically administer and manage Council's property portfolio.</li> </ul>	Provide Collaborate	CRJO Regional Development Southern Inland NSW State Government
5.2 Council is an open, accessible and responsive organisation.	<ul style="list-style-type: none"> <li>Communicate in an effective and timely manner with the community.</li> <li>Use community engagement methods that enhance community participation in decision making.</li> <li>Establish operational practices and processes that support efficiency and community and business satisfaction.</li> <li>Manage an automated customer service system that meets the needs of the community.</li> <li>Work with the community to achieve its long-term aspirations by integrating the strategic objectives and strategies outlined in the Community Strategic Plan into the development of other Council strategies and plans</li> <li>Maintain robust governance, audit and risk policies and frameworks to ensure transparency and accountability.</li> <li>Collaborate with our regional neighbours, including the ACT and State and Federal Government departments.</li> </ul>	Provide Collaborate	Community members Community groups NSW State Government

## Community Strategic Plan 2042



### Measures

Measure	Source
Operating performance ratio	Council data
Percentage of Council revenue received from grants and contributions	Council data
Community satisfaction with involvement in Council decision making	Council community survey
Community satisfaction with Council's overall performance	Council community survey
Community feels well informed and is satisfied with Council's community engagement processes.	Council data
Community assessment of movement towards or away from Community Vision and aspirations	Council data

### Supporting documents, plans or strategies

QPRC Community Engagement and Participation Plan	Customer Satisfaction and Wellbeing Survey
Customer Service Charter and Service Standards	End of Term/State of the City Report
ICT Strategy and Cyber Security Strategy	
Digital Economy and Smart Community Strategy	
Delivery Program and Operational Plan	
Financial Strategy	
Long Term Financial Plan	
Customer Strategy	





Queanbeyan-Palerang Regional Council

# Your Councillors



Cr Kenrick Winchester  
Mayor



Cr Esma Livermore  
Deputy Mayor



Cr Michele Biscotti



Cr Louise Burton



Cr Mareeta Grundy



Cr John Preston



Cr Steve Taskovski



Cr Jacqueline Ternouth



Cr Edwina Webster



Cr Katrina Willis



Cr Bryce Wilson

# Acknowledgements

The Queanbeyan-Palerang Community Strategic Plan 2022-2042 has been developed in partnership with Queanbeyan-Palerang Regional Council, the Canberra Region Joint Organisation, and Projectura.

Queanbeyan-Palerang Regional Council wishes to thank the community members who gave their time and thoughts during the engagement process to inform the strategy.

# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

ITEM 9.4 HEALTH, SAFETY, ENVIRONMENT AND QUALITY (HSEQ)  
POLICY - UPDATED TO ADDRESS 2021 HSEQ  
TRIENNIAL AUDIT OPPORTUNITY FOR IMPROVEMENT

ATTACHMENT 1 REVISED HSEQ POLICY



## **Draft Health Safety Environment and Quality (HSEQ) Policy**

Date policy was adopted:		CEO Signature and date
Resolution number:		
Next Policy review date:	April 2024	
Reference number:		
Strategic Pillar	Capability	
Responsible Branch	Workplace and Governance	DD/MM/YYYY

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## HEALTH SAFETY ENVIRONMENT AND QUALITY (HSEQ) POLICY

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### 1. OUTCOMES

- 1.1 Queanbeyan-Palerang Regional Council (QPRC) is committed to achieving business excellence and external certification of its health safety environment and quality (HSEQ) management systems.

### 2. POLICY

- 2.1 QPRC values its workers, contractors, customers, the environment and communities in which we operate and live. We are committed to complying with Health, Safety Environment Quality (HSEQ) standards, laws regulations, related codes of practice and industry standards.
- 2.2 Demonstration of our commitment is through QPRC's externally certified HSEQ Management Systems and the due diligence applied by its officers and the officers of all the persons conducting a business or undertaking (PCBU) that engage in business with QPRC.

### 3. SCOPE OF THE POLICY

- 3.1 This policy applies to all QPRC's employees, contractors, suppliers and customers.

### 4. DEFINITIONS

*Executive* — comprises the QPRC Chief Executive Officer, and the Portfolio General Managers of Community Connections, Community Choice, Natural & Built Character, and Organisation Capability.

*KPI* — key performance indicator.

*PCBU (Work Health and Safety Act 2011)* — a person conducting a business or undertaking. A PCBU conducts a business or undertaking alone or with others. The business or undertaking can operate for profit or not-for-profit.. (Refer to legislation for full reference at [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au)).

*Worker (Work Health and Safety Act 2011)* — anyone who performs paid work in any capacity for an employer, business or organisation is considered a worker. However, the term can also include unpaid workers such as volunteers or work experience students. (Refer to legislation for full reference at [www.legislation.nsw.gov.au](http://www.legislation.nsw.gov.au)).

### 5. LEGISLATIVE OBLIGATIONS AND/OR RELEVANT STANDARDS:

- 5.1 *Work Health and Safety Act 2011*  
Sec 27 Duty of Officers

(1) If a person conducting a business or undertaking has a duty or obligation under this Act, an officer of the person conducting the business or undertaking must exercise due diligence to ensure that the person conducting the business or undertaking complies with that duty or obligation.

- 5.2 *The Environmental Planning and Assessment Act 1979*

High level objectives include "encouraging ecological sustainable development".



## HEALTH SAFETY ENVIRONMENT AND QUALITY (HSEQ) POLICY

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### 5.3 *Procurement Policy*

The Procurement Policy supports delivery of Council's Community Strategic Plan to achieve a sustainable Local Region. Sustainable procurement and contract management takes responsibility for the economic, environmental, social and governance impacts of any purchase – goods or services. These four factors are referred to as the Quadruple Bottom Line (QBL) and relate to a total lifecycle impact, and not just the upfront price.

- 5.4 ISO 45001:2018 Occupational Health and Safety Management Systems – an International standard that describes a systematic management approach that can assist in both meeting legal requirements and lead to sustained improvement in work health and safety performance.
- 5.5 ISO 14001:2015 Environmental Management Systems – an International standard that specified the requirements for an environmental management system that an organisation can use to enhance its environmental performance.
- 5.6 ISO 9001:2016 Quality Management Systems – requirements - an International standard that specified the requirements for a quality management system that an organisation can use to improve its overall performance and provide a sound basis for sustainable development.

## 6. **CONTENT**

- 6.1 QPRC is committed to providing a safe and healthy work environment for all workers, councillors, contractors, volunteers, and visitors.
- 6.2 HSEQ management systems implemented by QPRC provide the framework for continual improvement throughout all our businesses, products, and activities.
- 6.3 External certification of these systems provides a recognised external assessment process through which we can align our business excellence.
- 6.4 Through the implementation of our HSEQ Management Systems, QPRC is committed to the following principles:
  - (a) The maintenance of a safe environment and safe workplaces
  - (b) Executive and Service Managers commit to active leadership and sound HSEQ governance
  - (c) Reducing both human and financial costs of injuries through early intervention and rehabilitation support
  - (d) Consultation on issues that may affect an individual's health and safety
  - (e) Providing all necessary supervision, training, instruction, equipment and information to workers and visitors to our workplaces
  - (f) Adopting ecologically sustainable development principles
  - (g) Protect the environment by preventing or mitigating adverse environmental impacts
  - (h) Effective management of the processes around land access and statutory approvals

## HEALTH SAFETY ENVIRONMENT AND QUALITY (HSEQ) POLICY

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- (i) Prevent pollution, minimise waste and greenhouse gas emissions; and minimise our consumption of energy, water and natural resources through both technical and staff based initiatives
  - (j) Setting and achieving HSEQ corporate key performance indicators (KPIs) and related improvement plans
  - (k) Regularly monitor, audit, review and report health, safety, environmental and quality performance against internal objectives and targets for continuous improvement
  - (l) Effective communication of our HSEQ management systems and environmental information to relevant interested parties
  - (m) Proactively identifying and managing HSEQ risks, and implementing effective controls and systems of work
  - (n) Seeking and respecting customer feedback and community views
  - (o) Maintenance of certification to, ISO 45001:2018, ISO 14001:2015, and ISO 9001:2015.
- 6.5 Council's workers, councillors, contractors, volunteers, and visitors are responsible and held accountable for carrying out their activities in accordance with the above principles. QPRC staff, councillors, contractors and volunteers are required to cooperate and comply with this Policy and supporting documents to undertake a HSEQ risk management approach.
- 6.6 QPRC will encourage the adoption of these principles by organisations working in a close relationship with Council.

### 7. PERFORMANCE INDICATORS

- 7.1 100% external certification achieved for QPRC's health safety environment and quality (HSEQ) management systems.
- 7.2 Achievement of KPIs established by the QPRC Executive.

### 8. Review

- 8.1 This policy will be reviewed every four years or earlier as necessary if:
- a. legislation requires it, or
  - b. Council's functions, structure or activities change

# **QUEANBEYAN-PALERANG REGIONAL COUNCIL**

## **Council Meeting Attachment**

**27 APRIL 2022**

ITEM 9.5 INVESTMENT REPORT - MARCH 2022

ATTACHMENT 1 INVESTMENT REPORT PACK - MARCH 2022



# Investment Report Pack

Queanbeyan-Palerang Regional Council

As At 31 March 2022



## Contents

1. Budget vs Actual Interest Income 1 July 2021 to 30 June 2022
2. Portfolio Valuation As At 31 March 2022
3. Portfolio Compliance As At 31 March 2022
4. Portfolio Statistics For Period Ending 31 March 2022





## 1. Budget vs Actual Interest Income 1 July 2021 to 30 June 2022

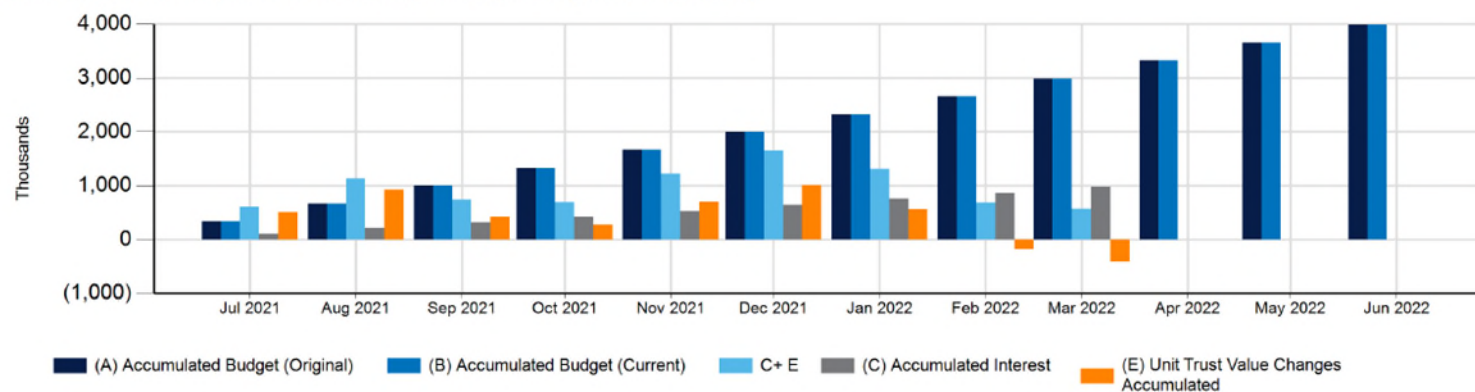
Month / Year	(A) Income Interest Budget (Original) Running Total	Interest Income Budget (Current) For Month	(B) Interest Income Budget (Current) Running Total	(T) Interest Income Received/Accrued For Month	(C) Interest Income Received/Accrued Running Total	Accrued Interest Acquired For Month	Accrued Interest Acquired Running Total	(U) Unit Trust Market Value Changes	(E) Unit Trust Market Value Changes Running Total	'Return' For Month (T + U)
Jul 2021	332,474.00	332,474.00	332,474.00	99,994.53	99,994.53	2,860.00	2,860.00	502,480.32	502,480.32	602,474.85
Aug 2021	664,948.00	332,474.00	664,948.00	108,854.22	208,848.75	(3,800.00)	(740.00)	419,359.92	921,840.24	528,214.14
Sep 2021	997,422.00	332,474.00	997,422.00	104,049.78	312,898.53	0.00	(740.00)	(500,445.32)	421,394.92	(396,395.54)
Oct 2021	1,329,896.00	332,474.00	1,329,896.00	107,427.11	420,325.64	0.00	(740.00)	(148,386.36)	273,008.56	(40,959.25)
Nov 2021	1,662,370.00	332,474.00	1,662,370.00	106,302.66	526,628.30	0.00	(740.00)	424,031.09	697,039.65	530,333.75
Dec 2021	1,994,844.00	332,474.00	1,994,844.00	113,515.70	640,144.00	0.00	(740.00)	312,980.48	1,010,020.13	426,496.18
Jan 2022	2,327,318.00	332,474.00	2,327,318.00	114,387.95	754,531.95	0.00	(740.00)	(451,713.85)	558,306.28	(337,325.90)
Feb 2022	2,659,792.00	332,474.00	2,659,792.00	105,842.49	860,374.44	(1,500.00)	(2,240.00)	(738,724.10)	(180,417.82)	(632,881.61)
Mar 2022	2,992,266.00	332,474.00	2,992,266.00	116,508.22	976,882.66	0.00	(2,240.00)	(230,941.30)	(411,359.12)	(114,433.08)
Apr 2022	3,324,740.00	332,474.00	3,324,740.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
May 2022	3,657,214.00	332,474.00	3,657,214.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Jun 2022	3,989,688.00	332,474.00	3,989,688.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		3,989,688.00		976,882.66		(2,240.00)		(411,359.12)		565,523.54

Notes on Table Above

1A. The numbers shown in Column T are the accrual interest amounts for that month combined with the At Call Deposit, Unit Trust and Unassigned interest and distribution income received during that month.

1B. The accruals shown in this section have been calculated using each security's coupon schedule.

### Accumulated Budget vs Actual (Accruals Based Upon Coupon Payment Schedules)





## 2. Portfolio Valuation As At 31 March 2022

Fixed Interest Security	Security Rating	ISIN	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Unit Price Notional	Unit Count	Market Value	% Total Value	Running Yield	Weighted Running Yield
<b>At Call Deposit</b>													
AMP QPRC At Call	S&P ST A2		870,006.94	1.00000000	870,006.94	100.000	0.000			870,006.94	0.47%	0.50%	
BENAU At Call	Moodys A3		17,146.06	1.00000000	17,146.06	100.000	0.000			17,146.06	0.01%	0.05%	
BENAU transaction At Call	Moodys A3		94,373.29	1.00000000	94,373.29	100.000	0.000			94,373.29	0.05%	0.00%	
NAB At Call	S&P AA-		26,876,386.64	1.00000000	26,876,386.64	100.000	0.000			26,876,386.64	14.49%	0.40%	
NAB General At Call	S&P AA-		4,296,330.84	1.00000000	4,296,330.84	100.000	0.000			4,296,330.84	2.32%	0.10%	
NAB Links At Call	S&P AA-		1,289,338.59	1.00000000	1,289,338.59	100.000	0.000			1,289,338.59	0.69%	0.10%	
			33,443,582.36		33,443,582.36					33,443,582.36	18.03%		0.35%
<b>Fixed Rate Bond</b>													
MACQ 1.7 12 Feb 2025 Fixed	Moodys A2	AU3CB0270387	6,000,000.00	1.00000000	6,000,000.00	95.512	0.221			5,743,980.00	3.10%	1.66%	
NTTC 0.8 15 Jun 2024 - Issued 16 Mar 2021 - Queanbeyan Regional Council Fixed	Moodys Aa3		5,000,000.00	1.00000000	5,000,000.00	100.000	0.633			5,031,650.00	2.71%	0.80%	
NTTC 1.1 15 Dec 2024 - Issued 16 Sep 2020 Fixed	Moodys Aa3		3,000,000.00	1.00000000	3,000,000.00	100.000	0.319			3,009,570.00	1.62%	1.10%	
NTTC 1.1 15 Jun 2025 - Issued 16 Mar 2021 - Queanbeyan Regional Council Fixed	Moodys Aa3		5,000,000.00	1.00000000	5,000,000.00	100.000	0.871			5,043,550.00	2.72%	1.10%	
			19,000,000.00		19,000,000.00					18,828,750.00	10.15%		1.20%
<b>Flexi Deposit (Fix/Float)</b>													
Westpac 2.96 25 Oct 2022 1826DAY FD	S&P ST A1+		2,000,000.00	1.00000000	2,000,000.00	100.000	0.527			2,010,542.46	1.08%	1.02%	
Westpac 2.89 07 Dec 2022 1827DAY FD	S&P ST A1+		3,000,000.00	1.00000000	3,000,000.00	100.000	0.190			3,005,700.81	1.62%	1.09%	
			5,000,000.00		5,000,000.00					5,016,243.27	2.70%		1.06%
<b>Floating Rate Deposit</b>													
Westpac 1.01 17 Apr 2024 1827DAY FRD	S&P AA-		3,000,000.00	1.00000000	3,000,000.00	100.000	0.040			3,001,190.37	1.62%	1.03%	
Westpac 1.29 Apr 2024 1827DAY FRD	S&P AA-		4,000,000.00	1.00000000	4,000,000.00	100.000	0.006			4,000,223.24	2.16%	1.02%	
Westpac 0.98 03 Jul 2024 1827DAY FRD	S&P AA-		5,000,000.00	1.00000000	5,000,000.00	100.000	0.076			5,003,816.45	2.70%	1.00%	
			12,000,000.00		12,000,000.00					12,005,230.06	6.47%		1.01%
<b>Floating Rate Note</b>													
Auswide 1.05 17 Mar 2023 FRN	Moodys Baa2	AU3FN0053567	2,500,000.00	1.00000000	2,500,000.00	100.437	0.046			2,512,075.00	1.35%	1.21%	
BENAU 1.05 25 Jan 2023 FRN	Moodys A3	AU3FN0040523	1,500,000.00	1.00000000	1,500,000.00	100.492	0.199			1,510,365.00	0.81%	1.12%	
CBA 0.88 25 Jul 2022 FRN	Moodys Aa3	AU3FN0037198	2,000,000.00	1.00000000	2,000,000.00	100.215	0.168			2,007,660.00	1.08%	0.95%	
CBA 0.93 16 Aug 2023 FRN	S&P AA-	AU3FN0044046	1,500,000.00	1.00000000	1,500,000.00	100.708	0.119			1,512,405.00	0.82%	1.01%	
CBA 1.13 11 Jan 2024 FRN	S&P AA-	AU3FN0046561	5,000,000.00	1.00000000	5,000,000.00	101.113	0.259			5,068,600.00	2.73%	1.20%	
CUA 0.9 21 Feb 2023 FRN	S&P BBB	AU3FN0052924	1,100,000.00	1.00000000	1,100,000.00	100.372	0.102			1,105,214.00	0.80%	0.98%	
HSBCSyd 0.83 27 Sep 2024 FRN	S&P A+	AU3FN0050498	4,000,000.00	1.00000000	4,000,000.00	100.503	0.009			4,020,480.00	2.17%	1.05%	
MACQ 0.84 12 Feb 2025 FRN	Moodys A2	AU3FN0052908	3,000,000.00	1.00000000	3,000,000.00	99.894	0.113			3,000,210.00	1.62%	0.91%	



Fixed Interest Security	Security Rating	ISIN	Face Value Original	Bond Factor	Face Value Current	Capital Price	Accrued Interest Price	Unit Price Notional	Unit Count	Market Value	% Total Value	Running Yield	Weighted Running Yield
MACQ 0.48 09 Dec 2025 FRN	S&P A+	AU3FN0057709	2,000,000.00	1.00000000	2,000,000.00	98.310	0.038			1,966,960.00	1.06%	0.83%	
RACB 1.05 23 May 2022 FRN	Moodys Baa1	AU3FN0048328	800,000.00	1.00000000	800,000.00	100.101	0.111			801,696.00	0.43%	1.13%	
RACB 0.93 24 Feb 2023 FRN	S&P BBB+	AU3FN0053146	1,850,000.00	1.00000000	1,850,000.00	100.222	0.096			1,855,883.00	1.00%	1.01%	
ME Bank 0.98 18 Jul 2022 FRN	S&P BBB	AU3FN0048948	2,500,000.00	1.00000000	2,500,000.00	100.198	0.206			2,510,100.00	1.35%	1.05%	
NAB 0.90 05 Jul 2022 FRN	S&P AA-	AU3FN0036950	5,000,000.00	1.00000000	5,000,000.00	100.179	0.225			5,020,200.00	2.71%	0.97%	
NAB 0.93 26 Sep 2023 FRN	S&P AA-	AU3FN0044998	3,000,000.00	1.00000000	3,000,000.00	100.734	0.009			3,022,290.00	1.63%	1.15%	
NAB 1.04 26 Feb 2024 FRN	S&P AA-	AU3FN0046777	2,000,000.00	1.00000000	2,000,000.00	101.002	0.095			2,021,940.00	1.09%	1.12%	
NAB 0.92 19 Jun 2024 FRN	S&P AA-	AU3FN0048724	3,200,000.00	1.00000000	3,200,000.00	100.774	0.030			3,225,728.00	1.74%	1.10%	
NAB 0.72 25 Feb 2027 FRN	S&P AA-	AU3FN0066528	4,000,000.00	1.00000000	4,000,000.00	99.418	0.074			3,979,680.00	2.14%	0.80%	
NPBS 1.4 06 Feb 2023 FRN	S&P BBB	AU3FN0040606	1,250,000.00	1.00000000	1,250,000.00	100.703	0.209			1,261,400.00	0.68%	1.47%	
SunBank 0.48 15 Sep 2026 FRN	Moodys A1	AU3FN0062964	2,000,000.00	1.00000000	2,000,000.00	98.069	0.028			1,961,940.00	1.06%	0.63%	
SunBank 0.78 25 Jan 2027 FRN	S&P AA-	AU3FN0065694	5,000,000.00	1.00000000	5,000,000.00	98.953	0.150			4,955,150.00	2.67%	0.84%	
			53,200,000.00		53,200,000.00					53,319,976.00	28.74%		0.98%
Term Deposit													
AMP 1 08 Mar 2023 364DAY TD	S&P ST A2		2,000,000.00	1.00000000	2,000,000.00	100.000	0.060			2,001,205.48	1.08%	1.00%	
BOQ 1.65 29 Mar 2023 364DAY TD	Moodys ST P-2		10,000,000.00	1.00000000	10,000,000.00	100.000	0.005			10,000,452.10	5.39%	1.65%	
ME Bank 0.85 03 Feb 2023 365DAY TD	Moodys ST P-2		2,000,000.00	1.00000000	2,000,000.00	100.000	0.130			2,002,608.22	1.08%	0.85%	
MYS 1.1 08 Mar 2023 364DAY TD	Moodys ST P-2		5,000,000.00	1.00000000	5,000,000.00	100.000	0.066			5,003,315.05	2.70%	1.10%	
NAB 0.65 04 Oct 2023 728DAY TD	S&P AA-		6,000,000.00	1.00000000	6,000,000.00	100.000	0.313			6,018,805.50	3.24%	0.65%	
NAB 0.8 28 Aug 2024 1098DAY TD	S&P AA-		3,000,000.00	1.00000000	3,000,000.00	100.000	0.476			3,014,268.48	1.62%	0.80%	
Westpac 1.11 10 Nov 2023 730DAY TD	S&P AA-		7,000,000.00	1.00000000	7,000,000.00	100.000	0.149			7,010,430.98	3.78%	1.11%	
			35,000,000.00		35,000,000.00					35,051,085.81	18.89%		1.14%
Unit Trust													
NSWTC Long Term Growth Fund UT	S&P AA+		16,525,121.20		16,525,121.20			1.0083	16,389,579.3771	16,525,121.20	8.91%		
NSWTC Medium Term Growth Fund UT	S&P AA+		11,343,520.85		11,343,520.85			0.9872	11,491,066.1406	11,343,520.85	6.11%		
			27,868,642.05		27,868,642.05					27,868,642.05	15.02%		
Portfolio Total			185,512,224.41		185,512,224.41					185,533,509.55	100.00%		0.91%
Note: For holdings in unitfunds and similar securities, the face value (original and current) columns will display market values.													



### 3. Portfolio Compliance As At 31 March 2022

Short Term Issuer/Security Rating Group	Market Value	% Total Value
A2	19,877,587.79	10.71%
A1+	5,016,243.27	2.70%
Portfolio Total	24,893,831.06	13.42%

Market Value by Security Rating Group (Short Term)



Long Term Issuer/Security Rating Group	Market Value	% Total Value
BBB+ to BBB-	10,046,368.00	5.41%
A+ to A-	18,315,454.35	9.87%
AA+ to AA-	132,277,856.14	71.30%
Portfolio Total	160,639,678.49	86.58%

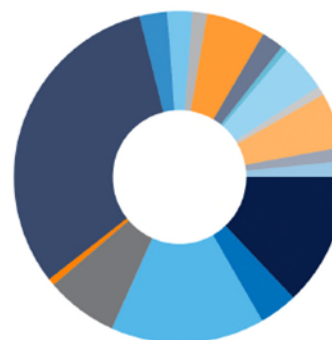
Market Value by Security Rating Group (Long Term)





Issuer	Market Value	% Total Value
AMP Bank Ltd	2,871,212.42	1.55%
Auswide Bank Limited	2,512,075.00	1.35%
Bank of Queensland Ltd	10,000,452.10	5.39%
Bendigo & Adelaide Bank Ltd	1,621,884.35	0.87%
Commonwealth Bank of Australia Ltd	8,588,665.00	4.63%
Credit Union Australia Ltd t/as Great Southern Bank	1,105,214.00	0.60%
HSBC Sydney Branch	4,020,480.00	2.17%
Macquarie Bank	10,711,150.00	5.77%
Members Banking Group Limited t/as RACQ Bank	2,657,579.00	1.43%
Members Equity Bank Ltd	4,512,708.22	2.43%
MyState Bank Ltd	5,003,315.05	2.70%
National Australia Bank Ltd	58,764,968.05	31.67%
Newcastle Permanent Building Society Ltd	1,261,400.00	0.68%
Northern Territory Treasury Corporation	13,084,770.00	7.05%
NSW Treasury Corporation	27,868,642.05	15.02%
Suncorp Bank	6,917,090.00	3.73%
Westpac Banking Corporation Ltd	24,031,904.31	12.95%
Portfolio Total	185,533,509.55	100.00%

Market Value by Issuer

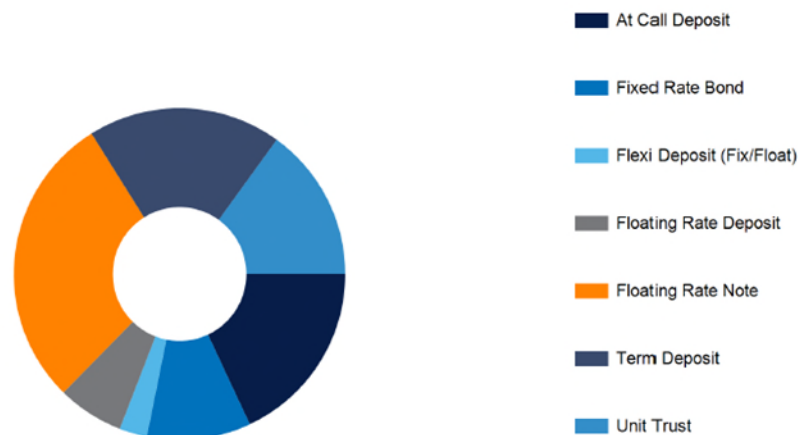






Security Type	Market Value	% Total Value
At Call Deposit	33,443,582.36	18.03%
Fixed Rate Bond	18,828,750.00	10.15%
Flexi Deposit (Fix/Float)	5,016,243.27	2.70%
Floating Rate Deposit	12,005,230.06	6.47%
Floating Rate Note	53,319,976.00	28.74%
Term Deposit	35,051,085.81	18.89%
Unit Trust	27,868,642.05	15.02%
Portfolio Total	185,533,509.55	100.00%

Market Value by Security Type





Term Remaining	Market Value	% Total Value
0 to < 1 Year	103,920,641.53	56.01%
1 to < 3 Years	63,705,588.02	34.34%
3 to < 5 Years	17,907,280.00	9.65%
Portfolio Total	185,533,509.55	100.00%

Note: Term Remaining is calculated using a weighted average life date (WAL) where appropriate and available otherwise the interim (initial) maturity date is used.

Market Value by Term Remaining



Investment Policy Compliance	
Legislative Requirements	Fully compliant
Issuer	Fully compliant (32 limits)
Security Rating Group	Fully compliant (8 limits)
Term Group	Fully compliant (4 limits)



#### 4. Portfolio Statistics For Period Ending 31 March 2022

Trading Book	1 Month	3 Month	12 Month	Since Inception
Queanbeyan-Palerang Regional Council				
Portfolio Return (1)	-0.25%	-0.81%	0.76%	2.09%
Performance Index (2)	0.00%	0.01%	0.04%	0.77%
Excess Performance (3)	-0.25%	-0.82%	0.72%	1.32%

##### Notes

- 1 Portfolio performance is the rate of return of the portfolio over the specified period
- 2 The Performance Index is the Bloomberg AusBond Bank Bill Index (Bloomberg Page BAUBIL)
- 3 Excess performance is the rate of return of the portfolio in excess of the Performance Index

Trading Book	Weighted Average Running Yield
Queanbeyan-Palerang Regional Council	0.91



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Report Code: TEPACK080EXT-00.09  
Report Description: Investment Report Pack 080  
Parameters:  
Trading Entity: Queanbeyan-Palerang Regional Council  
Trading Book: Queanbeyan-Palerang Regional Council  
Settlement Date Base  
Period End Date: 31 Mar 2022  
Financial Year Start Date: 1 Jul 2021  
Financial Year End Date: 30 Jun 2022  
History Start Date: 1 Jan 2000  
Exclude Cash  
Exclude Unallocated Cash  
Exclude Negative Unit Holdings  
Trading Limit Parameters:  
Use Face Value  
Use Security Rating Group  
Eliminate Issuer Parent Child Effect? No  
Trading Entity Limits Only? No