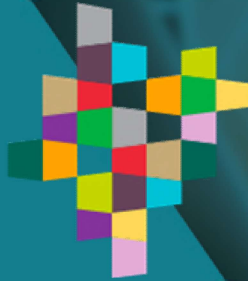


**QPRC**



# Quarterly Budget Review Statement

**June 2021**

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## 1. INTRODUCTION

The June quarterly budget review (QBR) is a final budget review for the financial year to understand organisational performance against budget. Read with the first three quarterly budget reviews for 2020/21, the final QBR takes into account the budget movement in the final quarter and includes analysis of:

- external factors that affected financial performance against budget
- what trends are emerging to inform future budgets

The “Actual” figures included in this report are the 2020/21 pre-audit actuals, prior to finalisation of end of year accounting journals, and are therefore subject to change with the end of year financial statements. They include all income and expenditure occurred and accrued for the financial year – and are reliable for the purpose of reviewing budget performance.

A traffic light rating system has been applied for a visual indicator of budget performance outcomes. Within this report, Green indicates the actual results are within 10% or \$100,000 of budget. Red indicates a negative budget variation of greater than 10% and \$100,000, and Orange indicates a positive variation greater than \$100,000 and 10%.

Note that during the year, staff reviewed the classification of accounts to improve alignment of Internal Financial Reports (operational plans and budget reviews), with Council's External Financial Statements, and therefore the totals shown at each line item have changed since the adoption of the 2019-20 Operational Plan, whilst the operating result is the same. (Eg some accounts previously classified as “Other Revenue”, now “Fees and Charges”). These continuous improvements may continue to affect future reporting from time to time, but not to the same extent.

## 2. CONSOLIDATED FINANCIAL RESULT

The Consolidated Financial Result is \$3.2M deficit, being a \$1.5M improvement on the current budget deficit of \$4.7M. Overall, in the consolidated fund, income has fallen short of budget by \$3.3M and expenditure is also lower by \$4.8M. The major changes to the Consolidated Operating Result in the fourth quarter are:














- Fees and charges were lower than budget with the largest single driver being a fall in water consumption income of \$1.5m from 2019/20, due to the impact of a dry year followed by a wet year.
- Investment income performed slightly better than anticipated due to higher levels of cash and investments than budgeted, but still very low compared with investment income levels two years ago.
- A deferral of grants and contributions and associated expenditure to a future financial year (timing of natural disaster funded works, and Department of Education contribution to shared facilities arrangement)
- Employee costs are higher than budget by \$1.2m largely due to a difference in budget assumptions whereby Council budgeted for \$4.65M wages to be capitalised, and by year end \$2.54M wages have been costed to capital projects, thereby affecting the operating result.

- A \$3.25M accounting adjustment created a one-off expense in 2020/21 for the increase in the provision for tip restoration – shown as a borrowing cost. Council has an obligation to manage the final closure of the Bungendore and Braidwood landfills and recognised a shortfall in the value of the provision for restoration costs previously booked to meet the capping and closure of the Bungendore and Braidwood landfills.
- A \$4.84M accounting adjustment to partially reduce the impairment on roads and bridges infrastructure - reducing Materials and Contracts expense. This recognises that where an expense was recognised in 2019/20 for roads and bridges destroyed by natural disaster, in 2020/21 a portion of Materials and Contracts expense related to restoring those assets. There is \$3.2M accumulated impairment to reverse in a future financial year.
- Depreciation expense is higher than budget by \$1.2M. With the capitalisation of \$240M assets over the last 2 years, depreciation forecasts are difficult to accurately calculate.
- The major impact on the operating result relates to the revised timing of capital expenditure, resulting in a reduction of internal project management attribution allocation of 4% on capital works during the financial year.

The Consolidated Funded Result shows the Council's total investment in new and renewed assets of \$67M, compared with the current budget of \$111M. Capital funding was therefore also lower than budget, with capital grants of \$19M, compared with the current budget of \$47M. Total new loans of \$10.2M were drawn during the year, matching Council's budgeted resolution at the time of the most recent budget review. Council has also used less cash than originally budgeted, using \$5.4M of cash in 2020-21, compared with the current budget of \$24M, due to the delayed timing of capital expenditure. However, the cash savings are mostly from externally restricted reserves, and the unrestricted cash and internally restricted cash position has not improved from 30 June 2020, and remains a serious cause for concern.



## CONSOLIDATED OPERATING RESULT

Description	Original Budget \$	Approved Changes			Current Budget \$	Actual to 30 Jun 21 \$	\$ Var \$	% Var	
		QBRs - Sept \$	QBRs - Dec \$	QBRs - Mar \$					
<b>Income</b>									
Rates, Levies & Annual Charges	-74,748,067	-1,087,324	-66,214	-8,000	-75,909,605	-75,878,539	-31,066	0%	
User Charges & Fees	-31,640,419	675,932	-565,489	-2,190,499	-33,720,475	-33,035,266	-685,209	-2%	
Interest & Investment Revenue	-4,153,676	35,000	0	0	-4,118,676	-5,470,907	1,352,231	33%	
Other Revenue	-773,706	68,657	-44,028	-49,986	-799,063	-1,627,055	827,992	104%	
Operating Contributions	-1,351,988	-111,816	27,113	-1,195,045	-2,631,736	-1,061,606	-1,570,130	-60%	
Operating Grants	-13,869,109	-8,337,695	-20,096,543	7,479,009	-34,824,338	-31,970,697	-2,853,641	-8%	
Profit or Loss on Disposal	-700,000	-290,000	35,000	-1,219,000	-2,174,000	-1,857,044	-316,956	-15%	
<b>Total Income</b>	<b>-127,236,965</b>	<b>-9,047,246</b>	<b>-20,710,161</b>	<b>2,816,479</b>	<b>-154,177,893</b>	<b>-150,901,114</b>	<b>-3,276,779</b>	<b>-2%</b>	
<b>Expense</b>									
Employee Costs	40,416,375	-300,657	-526,749	-6,326	39,582,644	40,785,200	-1,202,556	-3%	
Borrowing Costs	4,274,038	0	0	0	4,274,038	6,493,403	-2,219,365	-52%	
Materials & Contracts	55,804,132	1,118,216	26,057,792	3,079,725	86,059,865	77,033,880	9,025,985	10%	
Depreciation & Amortisation	28,054,525	0	0	0	28,054,525	29,464,536	-1,410,011	-5%	
Other Expenses	1,984,029	9,018,200	308,045	-6,224,046	5,086,228	2,280,341	2,805,887	55%	
Internal Expenses	-6,184,246	524,649	1,017,187	434,056	-4,208,354	-1,996,071	-2,212,283	-53%	
<b>Total Expense</b>	<b>124,348,854</b>	<b>10,360,408</b>	<b>26,856,275</b>	<b>-2,716,590</b>	<b>158,848,947</b>	<b>154,061,290</b>	<b>4,787,657</b>	<b>3%</b>	
<b>Operating (Surplus)/Deficit before Capital</b>	<b>-2,888,111</b>	<b>1,313,162</b>	<b>6,146,114</b>	<b>99,889</b>	<b>4,671,054</b>	<b>3,160,176</b>	<b>1,510,878</b>	<b>32%</b>	

# CONSOLIDATED FUNDED RESULT

Description	Original Budget \$	Approved Changes			Current Budget \$	Actual to 30 Jun 21 \$	\$ Var \$	% Var
		QBRs - Sept \$	QBRs - Dec \$	QBRs - Mar \$				
<b>Capital Income</b>								
Capital Contributions	-14,320,589	37,703	-450,791	-41,230,958	-55,964,635	-52,493,614	-3,471,021	-6%
Capital Grants	-46,427,882	-5,409,721	4,499,081	490,606	-46,847,916	-19,308,707	-27,539,209	-59%
<b>Operating (Surplus)/Deficit after Capital</b>	<b>-63,636,582</b>	<b>-4,058,856</b>	<b>10,194,404</b>	<b>-40,640,463</b>	<b>-98,141,497</b>	<b>-68,597,769</b>	<b>-29,543,729</b>	<b>-30%</b>
<b>Non Cash</b>								
Capital Contributions	7,606,983	-638,963	0	40,717,686	47,685,706	41,801,986	5,883,720	12%
Borrowing Costs	0	0	0	0	0	-3,248,701	3,248,701	0%
Depreciation & Amortisation	-28,054,525	0	0	0	-28,054,525	-29,464,536	1,410,011	5%
Profit or Loss on Disposal	700,000	290,000	-35,000	1,219,000	2,174,000	1,857,044	316,956	15%
<b>Total Non Cash</b>	<b>-19,747,542</b>	<b>-348,963</b>	<b>-35,000</b>	<b>41,936,686</b>	<b>21,805,181</b>	<b>10,945,794</b>	<b>10,859,387</b>	<b>-50%</b>
<b>Investing Fund Flows</b>								
Capital Works Program	169,926,186	-13,654,204	-10,723,144	-39,269,667	106,279,170	62,289,017	43,990,154	41%
Asset Purchases	3,312,000	1,536,747	-384	0	4,848,363	4,997,008	-148,645	-3%
Loan Principal Repayments	7,037,612	0	0	0	7,037,612	-618,915	7,656,527	109%
<b>Total Investing Fund Flows</b>	<b>180,275,798</b>	<b>-12,117,457</b>	<b>-10,723,528</b>	<b>-39,269,667</b>	<b>118,165,145</b>	<b>66,667,110</b>	<b>51,498,036</b>	<b>44%</b>
<b>Financing Fund Flows</b>								
Sale of Assets	-1,100,000	-1,590,000	35,000	-4,930,000	-7,585,000	-3,640,215	-3,944,785	-52%
Proceeds from Borrowings	-87,694,000	51,048,423	0	26,465,577	-10,180,000	0	-10,180,000	-100%
<b>Total Financing Fund Flows</b>	<b>-88,794,000</b>	<b>49,458,423</b>	<b>35,000</b>	<b>21,535,577</b>	<b>-17,765,000</b>	<b>-3,640,215</b>	<b>-14,124,785</b>	<b>-80%</b>
<b>Net (Inc)/Dec in Funds before Transfers</b>	<b>8,097,674</b>	<b>32,933,147</b>	<b>-529,124</b>	<b>-16,437,868</b>	<b>24,063,829</b>	<b>5,374,920</b>	<b>18,688,910</b>	<b>-78%</b>
<b>Reserve Movements</b>								
Transfers to Internal Reserves	39,964,532	-31,768,362	-74,610	6,330,860	14,452,420	11,088,239	3,364,182	-23%
Transfers to Developer Contributions	5,885,426	320,717	451,441	391,726	7,049,310	7,801,160	-751,850	11%
Transfers to Other External Reserves	11,940,224	875,725	41,794,033	2,273,832	56,883,814	29,861,570	27,022,244	-48%
Transfers from Internal Reserves	-9,354,700	-6,137,117	-973,505	-939,619	-17,404,940	-22,818,704	5,413,764	31%
Transfers from Developer Contributions	-15,378,733	-661,721	301	-51,090	-16,091,244	-10,869,044	-5,222,199	-32%
Transfers from Other External Reserves	-40,282,983	852,492	-40,489,747	8,516,062	-71,404,177	-20,675,918	-50,728,259	-71%
<b>Total Reserve Movements</b>	<b>-7,226,233</b>	<b>-36,518,266</b>	<b>707,913</b>	<b>16,521,771</b>	<b>-26,514,816</b>	<b>-5,612,697</b>	<b>-20,902,118</b>	<b>-79%</b>
<b>Net (Inc)/Dec in Unrestricted Funds</b>	<b>871,440</b>	<b>-3,585,119</b>	<b>178,789</b>	<b>83,903</b>	<b>-2,450,987</b>	<b>-237,778</b>	<b>-2,213,209</b>	<b>-90%</b>

### 3. TREND ANALYSIS

Staff have conducted a budget review and identified areas of interest that provide some insight into business trends, and guidance for future budget setting.

#### Electricity & Gas

The cost of power has risen 9.6% from \$1,861,000 in 2019-20 to \$2,039,000 in 2020-21. Based on the four year trend of 7.1% growth, it is anticipated that power will cost \$2,185,000 in the 2021-22 financial year. Currently the budget for power in 2021-22 is \$1,709,000, and therefore an estimated budget increase of \$475,000 will be recommended with the first QBR. Staff will review property management expenses for other potential savings to partially offset the additional expense.

Different to Council's experience, IPART used an average electricity price change of negative 3.4% in its calculation of the 2021/22 rate peg.

Overall, we haven't experienced a significant drop in energy costs as a consequence of pandemic closures, and this is to be expected with Council facilities closed for limited periods in 2020-21, and even when facilities are closed, energy may still be required, for example for pool filtration continues at aquatic centres, and offices are still heated with a smaller number of staff at work.

#### Telecoms

The cost of phone and internet has fallen 13.9% from \$845,000 in 2019-20 to \$728,000 in the 2020-21. The index used by IPART also included a reduction in telecoms, of 3.8%. Based on the change in 2020-21, the 2021-22 budget of \$880,000 can be reduced by an estimated \$138,000.

#### Petrol

The cost of petrol has fallen 30% from \$1.6M in 2019-20 to \$1.1M in 2020-21, and this was expected due to travel restrictions. The cost reduction is accounted for through Council's Plant Fund, and is passed on to Council activities through plant hire rates – however decreased plant utilisation indicates the internal income to replenish the plant fund is also low.

#### Streetlighting

The budget for 2020-21 for Street Lighting was \$1,030,000 compared with actual expenses of \$864,000 (compared with \$1.1M streetlighting expense in 2019/20.) The reduction of \$166,000 has occurred earlier than expected with the upgraded LED streetlights. The streetlighting budget in 2021-22 is \$690,000, and costs will be monitored over the year. The total upgrade cost was an operational project costing \$2M, and ongoing savings will impact the budget going forward.

## Legal

Council's external legal expense has risen by 25% from \$669,000 in 2019-20 to \$836,000 in 2021. A summary is provided below. In addition to the operating expense, an additional \$119,000 in legal fees was incurred on capital projects, including legal advice surrounding the acquisition of the Bungendore Sports Hub, Water Treatment Plant upgrade, and other land purchases.

Summary of Legal Expenses	2018-19	2019-20	2020-21
Planning matters	252,529	480,502	610,000
Code of conduct matters	73,659	71,555	48,000
Other legal advice	120,820	116,475	178,000
<b>Total Expense</b>	<b>447,008</b>	<b>668,532</b>	<b>836,000</b>

## Communications

The cost of Council Communications in 2020-21 was \$824,000, compared with \$856,000 in the previous year. In addition to the annual operating communications cost, staff are currently reviewing the financial activity costing system, because community engagement costs associated directly with major projects are not currently captured within these figures.

## Community Safety - Traffic Management

The cost of traffic management was \$2.3M in 2020-21 (\$2.5M in 2019-20) and includes \$1.3M operational expense on local, regional and State roads, and \$1.0M on capital roads projects.

## Community Safety - Rangers/ Fines

Council has collected \$775,000 fines income in 2020-21 (\$872,000 in 2019-20). Parking fines are the largest source of fines income, and the cost of the general duties rangers including wages, vehicles, administration and debt recovery is \$580,000, resulting in net income to Council of \$119,000 in 2020-21 compared with net parking fines income of \$180,000 in 2019-20; and being a net reduction in income of 30%.

Summary of Fines Income	2018-19	2019-20	2020-21
Parking	670,307	815,701	698,726
Animals	34,143	27,337	27,958
Land-use regulation	6,011	6,470	12,791
Environmental	28,785	22,003	35,573
<b>Total Expense</b>	<b>739,246</b>	<b>871,511</b>	<b>775,048</b>

### Water Consumption Income

The cost of purchasing water into the Queanbeyan network from Icon was \$11.0M (including the ACT abstraction charge of \$2.4M), with 3.8M kl purchased in 2020-21. 3.7M kl were consumed and billed to ratepayers during the same period, indicating network leakage of approximately 4.3%. These figures are an indicator only from Council's finance systems, as billing periods and meter reading periods don't align perfectly, and we would normally expect to see significantly higher leakage in a system the size of Queanbeyan – and this may show up in future year reviews.

### Summary of Covid Impacts

Council entered into a stage of pandemic emergency planning in February 2020 and by 23 March had begun the first pandemic closure of customer service centres and community facilities. Council's crisis management team followed a systematic approach to reorganise the way Council conducts business, with each Council service being reviewed and prioritised for criticality of operations during a pandemic. All essential services continued to be delivered and many office based staff have been operating from home for periods when public health orders have been in place, and IT resources have been reassigned to accommodate working from home for large numbers. Largely, Council has continued to deliver its programs and projects as planned, with various flexible, work-around arrangements in place, including staff redeployment. Additionally, Council has provided an additional program of community support for pandemic impacts.

All Council facilities re-opened for most of 2020-21, many on a restricted basis. Council's budgets were adjusted during quarterly budget reviews over the 2 financial years, allowing for reductions in income and additional financial assistance provided to assist community groups. The revenue impacts arising from the shutdown of facilities are lost income from sports and swim-school programs, venue hire, kiosk sales, saleyard fees and QPAC venue hire and box office sales.

Council's investment income was affected by the global economic crisis triggered by the pandemic, and Council lost \$2.1M off its investment portfolio in 2019-20, however the market has since recovered and investment returns have recovered.

Expense impacts included savings in operating costs for facilities during closure including casual employees, staff training, travel, community events and performances. Whilst some operating costs are variable, most are fixed, and usage of the facilities distributes the fixed cost over the range of service provision. Therefore, to keep service provision sustainable in these areas, Council's goal is to return to pre emergency usage levels. The following table tracks the change in income for community facilities and activities, an indicator of change in utilisation and affordability. Before the pandemic, service affordability for the community was affected by fire and flood emergencies, which also affected income levels.

<b>Usage of Community Facilities</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>Change from 2017-18</b>
The Q Income	1,681,545	1,453,718	881,573	821,368	-51.15%
Saleyards	255,518	165,326	68,583	86,678	-66.08%
Swim School Programs	677,827	792,029	600,515	572,593	-15.53%
Aquatic Entry Fees	421,766	460,529	408,111	322,097	-23.63%
Community Events	47,061	35,523	36,794	16,956	-63.97%
Parks and Sportsgrounds Income	63,666	76,238	-	6,584	-89.66%
Community Halls and Facilities	230,496	218,129	249,126	251,328	9.04%
	<b>3,377,880</b>	<b>3,201,491</b>	<b>2,244,702</b>	<b>2,077,605</b>	
Actual Change	<b>408,767</b>	<b>- 176,389</b>	<b>- 956,789</b>	<b>- 167,097</b>	
Actual Change	<b>13.77%</b>	<b>-5.22%</b>	<b>-29.89%</b>	<b>-7.44%</b>	<b>-38.49%</b>

If income had increased normally at a rate of 2.5%pa across all these community facilities from 2017-18, income in 2020-21 would have been \$3.6M, being \$1.5M more than current levels lost income to support this community service provision every year.

Whilst income levels have fallen, variable expenses across Council have also been reduced, with casual workers not required for whilst facilities are closed or have limited hours of operation. In addition to the Council-wide expenses included in the table below, each Service has a detailed budget that includes allowance for reduced variable expenditure.

<b>COVID Expense indicators</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>Change from 2017-18</b>
Travel	156,383	118,247	63,858	25,984	-83.38%
Staff Training	221,302	413,496	290,055	288,294	30.27%
Casual Wages	1,392,598	1,353,876	1,114,173	1,044,777	-24.98%
	<b>1,770,284</b>	<b>1,885,619</b>	<b>1,468,087</b>	<b>1,359,055</b>	
Actual Change	<b>77,128</b>	<b>115,335</b>	<b>- 417,532</b>	<b>- 109,032</b>	
Actual Change	<b>4.56%</b>	<b>6.52%</b>	<b>-22.14%</b>	<b>-7.43%</b>	<b>-23.23%</b>














#### **4. SUMMARY BY FUND**

The Budget Review Statement by Fund presents the Council forecast performance for each of the different funds being General Fund, Water Fund, Sewerage Fund. The financial data includes the following information:

- Original budget (as per the operational plan)
- Current budget (last council approved budget)
- Approved changes to the budget in previous quarters (September, December and March)
- Actual year to date (YTD) income and expenses
- Explanations for material variations (between the revised budget and projected year end result). The material variations threshold has been determined to be >10% and \$100,000 of the original budget for either income or expenses.
- Total income
- Total expenses
- Net operating result
- Capital expenditure and Capital funding
- Budget result which shows whether or not Council is forecasting a cash surplus or (deficit) to operate the Fund.

This information is consistent across each of the financial tables in this document.

**GENERAL FUND OPERATING RESULT**

Description	Original	Approved Changes			Current	Actual to 30 Jun 21	\$ Var	% Var		VARIANCE EXPLANATIONS
	Budget	QBRS - Sept	QBRS - Dec	QBRS - Mar	Budget					
<b>Income</b>										
Rates & Annual Charges	-50,164,973	-764,115	-5,237	-8,000	-50,942,325	-50,883,737	-58,588	0%		Waste Transfer Income down \$317K with Veolia now sending the majority of ACT waste collection to Woodlawn instead of using the Bungendore facility as a staging post and paying the gate fee. Fee income generally better than budget across the following areas: Aquatic centres \$300K; Development/Building/Certificates Fees \$870K; Cemetery Fees \$200K. Fee income generally worse than budget across: State Roads works, QPAC box offices sales and lease income.
User Charges & Fees	-14,016,458	949,997	-373,881	-2,155,499	-15,595,841	-15,796,558	200,717	1%		
Interest & Investment Income	-2,229,104	0	0	0	-2,229,104	-2,187,523	-41,581	-2%		
Other Revenue	-773,706	69,939	-44,028	-49,986	-797,781	-1,616,373	818,592	103%		
Operating Contributions	-916,687	-111,816	27,113	-1,195,045	-2,196,435	-548,999	-1,647,436	-75%		
Operating Grants	-13,869,109	494,805	-20,096,543	-292,141	-33,762,988	-31,884,347	-1,878,641	-6%		
Profit or Loss on Disposal	-700,000	-290,000	35,000	-1,219,000	-2,174,000	-1,939,805	-234,195	-11%		Land sales completed during the year for Aurora Place and 181 Cooma Street. Additional land sales budgeted for sale of Majura Street properties to Department of Education - deferred to a future year budget.
<b>Total Income</b>	<b>-82,670,037</b>	<b>348,810</b>	<b>-20,457,576</b>	<b>-4,919,671</b>	<b>-107,698,474</b>	<b>-104,857,342</b>	<b>-2,841,132</b>	<b>-3%</b>		
<b>Expense</b>										
Employee Costs	36,141,082	-167,287	-460,286	-50,439	35,463,071	36,849,385	-1,386,315	-4%		\$2.54M salaries and wages related to capital projects, significantly less than the budget estimate of \$4.65M capitalised employee costs - the difference represents an increase in operational employee costs over budget.
Borrowing Costs	3,630,746	0	0	0	3,630,746	5,913,203	-2,282,458	-63%		
Materials & Contracts	35,332,344	379,938	24,552,226	2,987,947	63,252,455	56,620,686	6,631,769	10%		
Depreciation	20,550,832	0	0	0	20,550,832	21,866,683	-1,315,851	-6%		
Other Expenses	1,984,029	335,700	254,860	1,825,215	4,399,804	2,227,156	2,172,648	49%		
Internal Expenses	-15,167,769	531,897	1,017,187	824,606	-12,794,079	-8,356,277	-4,437,802	-35%		
<b>Total Expense</b>	<b>82,471,264</b>	<b>1,080,248</b>	<b>25,363,988</b>	<b>5,587,329</b>	<b>114,502,829</b>	<b>115,120,837</b>	<b>-618,008</b>	<b>-1%</b>		
<b>(Surplus)/Deficit</b>	<b>-198,773</b>	<b>1,429,058</b>	<b>4,906,411</b>	<b>667,659</b>	<b>6,804,355</b>	<b>10,263,495</b>	<b>-3,459,140</b>	<b>-51%</b>		












**GENERAL FUND - FUNDED RESULT**

Description	Original	Approved Changes			Current	Actual to 30 Jun 21	\$ Var	% Var	
	Budget	QBRs - Sept	QBRs - Dec	QBRs - Mar	Budget				
<b>Capital Income</b>									
Capital Contributions	-11,707,123	-270,323	-450,791	-41,230,958	-53,659,195	-51,364,680	-2,294,515	-4%	■
Capital Grants	-45,427,882	-5,409,721	4,499,081	490,606	-45,847,916	-19,308,707	-26,539,209	-58%	■
<b>(Surplus)/Deficit after Capital</b>	<b>-57,333,778</b>	<b>-4,250,986</b>	<b>8,954,702</b>	<b>-40,072,694</b>	<b>-92,702,756</b>	<b>-60,409,893</b>	<b>-32,292,864</b>	<b>-35%</b>	
<b>Non Cash</b>									
Capital Contributions	6,127,295	0	0	40,717,686	46,844,981	41,800,486	5,044,495	11%	
Borrowing Costs	0	0	0	0	0	-3,248,701	3,248,701	0%	
Depreciation	-20,550,832	0	0	0	-20,550,832	-21,866,683	1,315,851	6%	■
Profit/Loss	700,000	290,000	-35,000	1,219,000	2,174,000	1,939,805	234,195	11%	
<b>Total Non Cash</b>	<b>-13,723,537</b>	<b>290,000</b>	<b>-35,000</b>	<b>41,936,686</b>	<b>28,468,149</b>	<b>18,624,907</b>	<b>9,843,242</b>	<b>-35%</b>	
<b>Investing Fund Flows</b>									
Capital Works Program	149,713,786	-16,601,522	-8,021,426	-39,287,347	85,803,490	51,565,484	34,238,005	40%	■
Asset Purchases	3,312,000	1,536,747	-384	0	4,848,363	4,989,108	-140,745	-3%	■
Loan Repayments	6,226,246	0	0	0	6,226,246	-582,983	6,809,229	109%	■
<b>Total Investing Fund Flow</b>	<b>159,252,032</b>	<b>-15,064,775</b>	<b>-8,021,810</b>	<b>-39,287,347</b>	<b>96,878,099</b>	<b>55,971,610</b>	<b>40,906,489</b>	<b>42%</b>	
<b>Financing Fund Flows</b>									
Sale of Assets	-1,100,000	-1,590,000	35,000	-4,930,000	-7,585,000	-3,640,215	-3,944,785	-52%	
New loan drawdowns	-87,694,000	51,048,423	0	26,465,577	-10,180,000	0	-10,180,000	-100%	
<b>Total Financing Fund Flow</b>	<b>-88,794,000</b>	<b>49,458,423</b>	<b>35,000</b>	<b>21,535,577</b>	<b>-17,765,000</b>	<b>-3,640,215</b>	<b>-14,124,785</b>	<b>-80%</b>	
<b>Net (Inc)/Dec in Funds</b>	<b>-599,284</b>	<b>30,432,662</b>	<b>932,891</b>	<b>-15,887,778</b>	<b>14,878,492</b>	<b>10,546,409</b>	<b>4,332,082</b>	<b>-29%</b>	
<b>Reserve Movements</b>									
Transfers to Internal	39,964,532	-31,768,362	-74,610	6,330,860	14,452,420	11,088,239	3,364,182	23%	
Transfers to Developer	4,751,648	-10,220	451,441	391,726	5,584,595	6,658,149	-1,073,554	-19%	
Transfers to Other	2,024,991	147,190	42,252,637	2,112,486	46,537,304	14,920,655	31,616,648	68%	
Transfers from Internal	-9,354,700	-6,137,117	-973,505	-939,619	-17,404,940	-22,818,704	5,413,764	-31%	
Transfers from	-5,398,733	-591,421	0	-51,090	-6,041,245	-5,106,819	-934,426	15%	
Transfers from Other	-30,517,015	4,342,150	-42,410,066	8,127,318	-60,457,613	-15,579,084	-44,878,528	74%	
<b>Total Reserve Movement</b>	<b>1,470,724</b>	<b>-34,017,780</b>	<b>-754,103</b>	<b>15,971,681</b>	<b>-17,329,478</b>	<b>-10,837,564</b>	<b>-6,491,914</b>	<b>-37%</b>	
<b>Net (Inc)/Dec in Unrestricted Funds</b>	<b>871,440</b>	<b>-3,585,118</b>	<b>178,788</b>	<b>83,903</b>	<b>-2,450,986</b>	<b>-291,155</b>	<b>-2,159,832</b>	<b>-88%</b>	

VARIANCE EXPLANATIONS	
■	Non Cash Googong Developer contributions below budget forecast \$4.8M offset by an increase in cash developer contributions of \$2.7M
	Timing differences for deferred capital grants and related capital project expenditure, moved to a future year. Major capital grants deferred: \$5M Bungendore Pool upgrade; \$9.2M Regional Sports complex; \$11.4M Northern Entry Rd; \$1M Captains Flat Road
■	Capital program behind schedule with project works budgets carried forward to a future budget year. Significant project expenditure includes: \$5M Bungendore Pool upgrade; \$9.2M Regional Sports complex; \$11.4M Northern Entry Rd; \$1M Captains Flat Road; \$1.7M Civic and Cultural centre; \$2.1M Monaro St and \$5.4M MR92 project works
	Savings due to timing of loan draw downs.
■	Land/building sale of property at Malbon Street deferred to a future budget year.

**WATER FUND OPERATING RESULT**

Description	Original Budget	Approved Changes			Current Budget	Actual to 30 Jun 21	\$ Var	% Var	
		QBRS - Sept	QBRS - Dec	QBRS - Mar					
<b>Income</b>									
Annual Charges	-7,049,022	-91,274	-1,834	0	-7,142,130	-7,148,017	5,887	0%	
User Charges & Fees	-16,598,112	-111,695	-206,608	-35,000	-16,951,415	-15,808,195	-1,143,220	-7%	
Interest & Investments	-684,148	35,000	0	0	-649,148	-1,019,065	369,917	57%	
Profit/Loss	0	0	0	0	0	11,633	-11,633	0%	
<b>Total Income</b>	<b>-24,331,282</b>	<b>-167,969</b>	<b>-208,442</b>	<b>-35,000</b>	<b>-24,742,693</b>	<b>-23,963,644</b>	<b>-779,050</b>	<b>-3%</b>	
<b>Expense</b>									
Employee Costs	1,690,805	-25,646	-32,130	44	1,633,074	1,399,643	233,431	14%	
Borrowing Costs	259,403	0	0	0	259,403	229,684	29,719	11%	
Materials & Contracts	15,613,516	440,562	415,631	76,788	16,546,497	13,860,051	2,686,446	16%	
Depreciation	2,227,086	0	0	0	2,227,086	2,217,653	9,433	0%	
Internal Expenses	4,099,040	0	0	-110,000	3,989,040	3,353,999	635,041	16%	
<b>Total Expense</b>	<b>23,889,851</b>	<b>414,916</b>	<b>383,501</b>	<b>-33,168</b>	<b>24,655,100</b>	<b>21,061,030</b>	<b>3,594,070</b>	<b>15%</b>	
<b>Operating (Surplus)/Deficit</b>	<b>-441,431</b>	<b>246,946</b>	<b>175,059</b>	<b>-68,168</b>	<b>-87,593</b>	<b>-2,902,614</b>	<b>2,815,021</b>	<b>3214%</b>	

VARIANCE EXPLANATIONS	
<p>Water consumption varies significantly from year to year with usage requirements heavily dependent on weather conditions. Consumption was \$1.5M less than 2019/20 due to the impact of a dry year followed by a wet year.</p> <p>Interest income higher than budgeted, with higher cash and investment balances than originally budgeted, due to deferral of capital works budgets.</p> <p>Savings represent capitalised wages</p> <p>Volume of water purchased from ICON significantly decreased, resulting in \$1.3M budget savings. Additional programmed pump station maintenance not required during financial year and deferred.</p> <p>Internal charge to the water fund processed in accordance with Council's Attributions and Distributions Directive resulted in lower allocation of corporate, governance and property management costs than originally budgeted.</p>	

**WATER FUND - FUNDED RESULT**

Description	Original	Approved Changes			Current	Actual to 30 Jun 21	\$ Var	% Var
	Budget	QBRs - Sept	QBRs - Dec	QBRs - Mar	Budget			
<b>Capital Income</b>								
Capital Contributions	-1,146,003	179,457	0	0	-966,546	-550,884	-415,662	-43%
<b>(Surplus)/Deficit after Capital</b>	<b>-1,587,434</b>	<b>426,403</b>	<b>175,059</b>	<b>-68,168</b>	<b>-1,054,139</b>	<b>-3,453,498</b>	<b>2,399,358</b>	<b>228%</b>
<b>Non Cash</b>								
Capital Contributions	571,179	-332,574	0	0	238,605	0	238,605	100%
Depreciation	-2,227,086	0	0	0	-2,227,086	-2,217,653	-9,433	0%
Profit/Loss	0	0	0	0	0	-11,633	11,633	0%
<b>Total Non Cash</b>	<b>-1,655,907</b>	<b>-332,574</b>	<b>0</b>	<b>0</b>	<b>-1,988,481</b>	<b>-2,229,286</b>	<b>240,805</b>	<b>12%</b>
<b>Investing Fund Flows</b>								
Capital Works Program	6,604,000	144,248	-309,910	-26,000	6,412,338	4,239,689	2,172,649	34%
Loan Repayments	501,947	0	0	0	501,947	204,000	297,947	59%
<b>Total Investing Fund Flow</b>	<b>7,105,947</b>	<b>144,248</b>	<b>-309,910</b>	<b>-26,000</b>	<b>6,914,286</b>	<b>4,443,689</b>	<b>2,470,596</b>	<b>36%</b>
<b>Financing Fund Flows</b>								
Sale of Assets	0	0	0	0	0	0	0	0%
<b>Total Financing Fund Flow</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Net (Inc)/Dec in Funds be</b>	<b>3,862,606</b>	<b>238,077</b>	<b>-134,850</b>	<b>-94,167</b>	<b>3,871,665</b>	<b>-1,239,094</b>	<b>5,110,759</b>	<b>-132%</b>
<b>Reserve Movements</b>								
Transfers to Developer	574,824	153,117	0	0	727,941	546,920	181,021	25%
Transfers to Other	2,682,988	206,004	-345,468	-16,026	2,527,498	5,194,377	-2,666,879	-106%
External Reserves								
Transfers from Developer	-4,565,000	0	0	0	-4,565,000	-2,859,701	-1,705,299	37%
Contributions								
Transfers from Other	-2,555,418	-597,198	480,319	110,194	-2,562,104	-1,642,503	-919,601	36%
<b>Total Reserve Movement</b>	<b>-3,862,606</b>	<b>-238,077</b>	<b>134,850</b>	<b>94,167</b>	<b>-3,871,665</b>	<b>1,239,094</b>	<b>-5,110,759</b>	<b>-132%</b>
<b>Net (Inc)/Dec in Unrestricted Funds</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	

**VARIANCE EXPLANATIONS**

Non-cash developers contributions allowed in budget but not yet recognised. Cash developers contributions less than budget forecast by \$170,000.

Capital program under budget and behind schedule - projects to be carried forward: BGD - Water Treatment Plant Upgrade \$400K, QBN - Ross Road Water Main (Uriarra Rd to Surveyor St) \$300K.

Difference in timing of loan repayments

**SEWER FUND OPERATING RESULT**

Description	Original	Approved Changes			Current	Actual to 30 Jun 21	\$	%	
	Budget	QBRs - Sept	QBRs - Dec	QBRs - Mar	Budget		Var	Var	
	\$	\$	\$	\$	\$	\$	\$		
<b>Income</b>									
Rates, Levies & Annual Charges	-17,534,072	-231,935	-59,143	0	-17,825,150	-17,846,786	21,636	0%	
User Charges & Fees	-975,849	-162,370	15,000	0	-1,123,219	-1,360,472	237,253	21%	
Interest & Investment Revenue	-1,230,111	0	0	0	-1,230,111	-2,264,320	1,034,209	84%	
Other Revenue	0	-1,282	0	0	-1,282	-10,682	9,400	733%	
Operating Contributions	0	0	0	0	0	-20,709	20,709	0%	
Operating Grants	0	-8,832,500	0	7,771,150	-1,061,350	-86,350	-975,000	-92%	
Profit/Loss	0	0	0	0	0	71,128	-71,128	0%	
<b>Total Income</b>	-19,740,032	-9,228,086	-44,143	7,771,150	-21,241,111	-21,518,190	277,079	1%	
<b>Expense</b>									
Employee Costs	2,238,755	-107,595	-29,827	44,059	2,145,391	2,225,882	-80,491	-4%	
Borrowing Costs	383,889	0	0	0	383,889	350,516	33,374	9%	
Materials & Contracts	4,799,022	277,588	1,089,935	15,000	6,181,545	6,430,052	-248,507	-4%	
Depreciation & Amortisation	5,276,607	0	0	0	5,276,607	5,380,200	-103,593	-2%	
Other Expenses	0	8,682,500	0	-8,049,261	633,239	0	633,239	100%	
Internal Expenses	4,884,483	-7,248	0	-280,550	4,596,685	3,006,207	1,590,478	-35%	
<b>Total Expense</b>	17,582,756	8,845,245	1,060,108	-8,270,752	19,217,357	17,392,857	1,824,500	9%	
<b>Operating (Surplus)/Deficit</b>	<b>-2,157,276</b>	<b>-382,842</b>	<b>1,015,965</b>	<b>-499,602</b>	<b>-2,023,755</b>	<b>-4,125,333</b>	<b>2,101,579</b>	<b>104%</b>	

**VARIANCE EXPLANATIONS**

Discharge and Recycled water income above budget forecasts

Interest income higher than budgeted, with higher cash and investment balances than originally budgeted, due to deferral of capital works budgets.

Grant income for Jerra Development for new services as part of Housing Acceleration funding not yet received and offset by reduction in expenses.

Higher maintenance costs on Queanbeyan STP

Grant income for Jerra Development for new services as part of Housing Acceleration funding not yet received and offset by reduction in expenses.

Internal charge to the sewer fund processed in accordance with Council's Attributions and Distributions Directive resulted in lower allocation of corporate, governance and property management costs than originally budgeted.

**SEWER FUND - FUNDED RESULT**

Description	Original	Approved Changes			Current	Actual to 30 Jun 21	\$ Var	% Var
	Budget	QBRs - Sept	QBRs - Dec	QBRs - Mar	Budget			
<b>Capital Income</b>								
Capital Contributions	-1,467,463	128,569	0	0	-1,338,894	-578,050	-760,844	-57%
Capital Grants	-1,000,000	0	0	0	-1,000,000	0	-1,000,000	-100%
<b>(Surplus)/Deficit after Capital</b>	<b>-4,624,739</b>	<b>-254,273</b>	<b>1,015,965</b>	<b>-499,602</b>	<b>-4,362,649</b>	<b>-4,703,383</b>	<b>340,734</b>	<b>8%</b>
<b>Non Cash</b>								
Capital Contributions	908,509	-306,389	0	0	602,120	1,500	600,620	100%
Depreciation	-5,276,607	0	0	0	-5,276,607	-5,380,200	103,593	2%
Profit/Loss	0	0	0	0	0	-71,128	71,128	0%
<b>Total Non Cash</b>	<b>-4,368,098</b>	<b>-306,389</b>	<b>0</b>	<b>0</b>	<b>-4,674,487</b>	<b>-5,449,828</b>	<b>775,341</b>	<b>17%</b>
<b>Investing Fund Flows</b>								
Capital Works Program	13,608,400	2,803,070	-2,391,809	43,680	14,063,342	6,483,843	7,579,499	54%
Asset Purchases	0	0	0	0	0	7,900	-7,900	0%
Loan repayments	309,419	0	0	0	309,419	317,000	-7,581	-2%
<b>Total Investing Fund Flow</b>	<b>13,917,819</b>	<b>2,803,070</b>	<b>-2,391,809</b>	<b>43,680</b>	<b>14,372,761</b>	<b>6,808,743</b>	<b>7,564,018</b>	<b>53%</b>
<b>Financing Fund Flows</b>								
Sale of Assets	0	0	0	0	0	0	0	0%
<b>Total Financing Fund Flow</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Net (Inc)/Dec in Funds before Reserve Movements</b>	<b>4,924,982</b>	<b>2,242,409</b>	<b>-1,375,844</b>	<b>-455,922</b>	<b>5,335,625</b>	<b>-3,344,468</b>	<b>8,680,093</b>	<b>-163%</b>
<b>Reserve Movements</b>								
Transfers to Internal	0	0	0	0	0	0	0	0%
Transfers to Developer	558,954	177,820	0	0	736,774	596,091	140,683	19%
Transfers to Other	7,141,614	542,531	-64,457	177,372	7,797,060	9,107,233	-1,310,173	-17%
External Reserves								
Transfers from	-5,415,000	-70,300	301	0	-5,484,999	-2,904,525	-2,580,474	47%
Transfers from Other	-7,210,550	-2,892,460	1,440,000	278,550	-8,384,460	-3,454,331	-4,930,129	59%
<b>Total Reserve Movements</b>	<b>-4,924,982</b>	<b>-2,242,409</b>	<b>1,375,844</b>	<b>455,922</b>	<b>-5,335,625</b>	<b>3,344,468</b>	<b>-8,680,093</b>	<b>-163%</b>
<b>Net (Inc)/Dec in Unrestricted Funds</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>	<b>-0</b>	

**VARIANCE EXPLANATIONS**

Non-cash developers contributions allowed in budget but not yet recognised. Cash developers contributions less than budget forecast by \$160,000.

Capital grant budgeted for Sewer Treatment Plant; however grant funding currently still being sought for project

Capital program behind schedule - projects to be carried forward: QBN - Sewage Treatment Plant Upgrade \$1.2M; BGD - STP Recycled Water System \$3.6M; QBN - Sewer Connection Jerra Business Park \$2.1M; QBN - QSTP pond embankment drainage filter \$350K; QBN - Googong Water Recycling Plant \$200K

## **5. CAPITAL EXPENDITURE STATEMENT**

The Capital Statement attached as Appendix 1 to this report provides a summary of Council's Capital Works Program and performance against budget.

The traffic light indicators are adjusted in the Capital Works Program down to a \$10,000 budget variance for over-expenditure. Note in many cases budget variances for capital projects are due to timing differences, or differences in the grouping of projects. For example, Natural Disaster Projects may have a combined project budget, and individual projects may perform over or under budget as long as the total combined project allocation is not over spent.

## **6. CASH & RESERVES BUDGET SUMMARY**

Council's total cash and investments at 30 June 2021 is \$192,949,214, as compared to the original budgeted cash position of \$181,860,000. After operating and capital budgets, cash and investments increased in 2020-21 by \$2.7M, compared with the budget decrease of \$8,098,000. The reason for the variance is all the budget movements that occurred throughout the year, and significantly, the deferment of a large value of capital works. Additionally, during the year Council reduced its receivables balance down from \$36M to \$28M.

The cash and investments held as at 30 June 2021 has been sectioned in to a number of reserves as detailed below. Externally restricted funds are held and expended in accordance with their purpose as per contractual or legislative requirements. Internal restrictions are allocated in accordance with Council policy and resolutions throughout the year, however can only be allocated up to the value of cash and investments held. Additionally, staff have recommended an additional \$1.0M into an internally restricted reserve for 30% the Financial Assistance Grant that was pre-paid for use in a future financial year. The allocation should be increased to 100% as soon as it can be funded, to avoid a future shortfall. The final internal reserve allocations for 30 June 2021 are recommended to Council in accordance with this list.

The total internal and unrestricted cash balance is \$12.5M, which is considered to be very low and requires immediate attention and correction through strong budget management in the short term. This situation is the culmination of a number of factors, some temporary, and some as a result of general fund structural deficits that have impacted over time. Whilst Council has a significant value of debtors owing at \$28M, unrestricted cash and internal reserve balances have been substantially reduced and are not sustainable at these levels (even taking into consideration debtors balances).

Reserve		General Fund	Water Fund	Sewer Fund	Trust Funds	Total
<b>Cash and Investments</b>						
	<b>Cash Assets</b>	<b>84,687,303</b>	<b>32,969,655</b>	<b>74,979,074</b>	<b>313,183</b>	<b>192,949,214</b>
<b>External Restrictions in Liabilities</b>						
900	Ext Res Liab - GF Unexpended Loans	2,452,644	0	0	0	2,452,644
901	Ext Res Liab - WF Unexpended Loans	0	0	0	0	0
	<b>Total Ext Rest in Liabilities</b>	<b>2,452,644</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,452,644</b>
<b>External Restrictions Developer Contributions</b>						
910	Ext Res Developer - Roads	21,178,235	0	0	0	21,178,235
911	Ext Res Developer - Parking	17,538	0	0	0	17,538
912	Ext Res Developer - Open Space	275,479	0	0	0	275,479
913	Ext Res Developer - Community Facilities	4,247,860	0	0	0	4,247,860
914	Ext Res Developer - Bushfire	187,429	0	0	0	187,429
915	Ext Res Developer - Waste	303,101	0	0	0	303,101
916	Ext Res Developer - Rural Addressing	18,945	0	0	0	18,945
917	Ext Res Developer - Recreation Facilities	1,128,909	0	0	0	1,128,909
919	Ext Res Developer - Pathway	551,795	0	0	0	551,795
920	Ext Res Developer - Street Upgrade	647,496	0	0	0	647,496
921	Ext Res Developer - Other	1,250,614	0	0	0	1,250,614
923	Ext Res Developer - S711 Planning Agreement	1,756,555	0	0	0	1,756,555
924	Ext Res Developer - WF	0	5,969,017	0	0	5,969,017
925	Ext Res Developer - SF	0	0	10,237,556	0	10,237,556
	<b>Total Ext Rest Dev Contributions</b>	<b>31,563,956</b>	<b>5,969,017</b>	<b>10,237,556</b>	<b>0</b>	<b>47,770,528</b>
<b>External Restrictions Grants</b>						
940	Ext Res Unexp Grants - GF	27,163,654	0	0	0	27,163,654
	<b>Total Ext Rest Grants</b>	<b>27,163,654</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,163,654</b>
<b>External Restrictions Other</b>						
943	Ext Res Other - SEWOL	0	0	0	252,274	252,274
944	Ext Res Other - Trust	0	0	0	60,909	60,909
945	Ext Res Other - SF	0	0	64,741,518	0	64,741,518
946	Ext Res Other - WF	0	27,000,638	0	0	27,000,638
947	Ext Res Other - DWM	10,582,594	0	0	0	10,582,594
948	Ext Res Other - Stormwater	122,151	0	0	0	122,151
949	Ext Res Other - GF	290,105	0	0	0	290,105
	<b>Total Ext Rest Other</b>	<b>10,994,849</b>	<b>27,000,638</b>	<b>64,741,518</b>	<b>313,183</b>	<b>103,050,188</b>
<b>Internal Restrictions</b>						
950	Int Res - Plant & Vehicle	1,702,889	0	0	0	1,702,889

	Reserve	General Fund	Water Fund	Sewer Fund	Trust Funds	Total
951	Int Res - Infrastructure	127,988	0	0	0	127,988
952	Int Res - Employees Leave Entitlement	479,973	0	0	0	479,973
953	Int Res - Deposits, Bonds, Retentions	196,327	0	0	0	196,327
954	Int Res - Corporate Reserve	1,087,390	0	0	0	1,087,390
955	Int Res - BWM	4,830,044	0	0	0	4,830,044
956	Int Res - WH&S	323,019	0	0	0	323,019
958	Int Res - Heritage Grant Program	106,076	0	0	0	106,076
959	Int Res - Property Reserve	2,010,465	0	0	0	2,010,465
960	Int Res - Env & Sustainability	283,218	0	0	0	283,218
961	Int Res - Elections	405,732	0	0	0	405,732
962	Int Res - Revolving Energy	130,477	0	0	0	130,477
963	Int Res - Strategic	158,308	0	0	0	158,308
990	Int Res - Other	396,794	0	0	0	396,794
	<b>Total Internal Restrictions</b>	<b>12,238,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,238,700</b>
<b>Total Restrictions</b>		<b>84,413,803</b>	<b>32,969,655</b>	<b>74,979,074</b>	<b>313,183</b>	<b>192,675,715</b>
<b>Unrestricted Cash</b>		<b>273,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>273,500</b>



## 7. APPENDIX



## Quarterly Budget Review Capital Comparative Report by Branch for 2020/21 to 30 June

List By	Description	Original Budget \$	Approved Changes			Current Annual Budget \$	Actual YTD Period 13 \$	\$ Var \$	% Var
			QBRs - Sept \$	QBRs - Dec \$	QBRs - Mar \$				
100483	<b>Portfolio - CEO Office Portfolio</b>								
	<b>Branch - Project Management Office - Merger Transition</b>								
	<b>Stronger Communities Grant \$5m</b>								
	Regulatory & Revenue System Replacement	0	13,318	-512	0	12,806	12,806	0	0%
	<b>Total Branch - Project Management Office - Merger Transition</b>	0	13,318	-512	0	12,806	12,806	0	0%

<b>Total Portfolio - CEO Office Portfolio</b>	<b>0</b>	<b>13,318</b>	<b>-512</b>	<b>0</b>	<b>12,806</b>	<b>12,806</b>	<b>0</b>	<b>0%</b>
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100681	<b>Portfolio - Community Choice Portfolio</b>								
	<b>Branch - Recreation &amp; Culture</b>								
	<b>Stronger Communities Grant \$9m</b>								
	Stronger Communities \$9m - Eastern Pools	0	118,144	0	-86,320	31,824	30,405	1,419	4%
100966	QBN - Aquatic Centre Capital Enhancement	124,800	0	0	12,480	137,280	138,344	-1,064	-1%
104105	BWD - Pool Upgrade	1,040,000	-624,000	0	0	416,000	30,423	385,577	93%
104196	QBN - Upgrade of Playground at Jerrabomberra CC	0	41,600	0	0	41,600	41,600	0	0%
104263	BGD - Solar Heating Bungendore Aquatics	156,000	0	0	-153,661	2,339	2,337	2	0%
104337	Install Front entrance Signs for Fernleigh Park and Rectify	0	31,200	0	0	31,200	16,593	14,607	47%
104453	QBN-Aquatics Centre Upgrade to Change Rooms - SCCF Round 3	0	52,747	85	0	52,832	7,826	45,006	85%
	<b>Total Branch - Recreation &amp; Culture</b>	<b>1,320,800</b>	<b>-380,309</b>	<b>85</b>	<b>-227,501</b>	<b>713,075</b>	<b>267,529</b>	<b>445,546</b>	<b>62%</b>

100749	<b>Branch - Community and Education</b>								
	<b>QPR - Library Purchases Books and Non Books</b>								
	<b>QBN - Creating welcoming community space Queanbeyan Library</b>								
	QPR - Library Purchases Books and Non Books	156,000	0	-6,000	0	150,000	145,214	4,786	3%
100991	QBN - Creating welcoming community space Queanbeyan Library	172,599	6,212	0	0	178,811	96,718	82,093	46%
104020	QBN - Refurbishment of Library Activity Room	0	8,424	0	0	8,424	0	8,424	100%
104095	QPR - Updating RFID Technologies	0	3,780	0	0	3,780	0	3,780	100%
104252	QBN - Purchase of Kodak scanner	18,720	-3,952	-568	0	14,200	14,200	0	0%
107001	QBN - Rusten House Arts Centre refurbishment	0	775,183	0	0	775,183	782,002	-6,819	-1%
	<b>Total Branch - Community and Education</b>	<b>347,319</b>	<b>789,647</b>	<b>-6,568</b>	<b>0</b>	<b>1,130,398</b>	<b>1,038,134</b>	<b>92,264</b>	<b>8%</b>

100944	<b>Branch - Business and Innovation</b>								
	<b>BWD - Braidwood Saleyards Upgrades</b>								
	<b>QBN - Riverside Caravan Park Upgrade</b>								
	BWD - Braidwood Saleyards Upgrades	41,600	0	0	-5,711	35,889	35,889	0	0%
100945	QBN - Riverside Caravan Park Upgrade	0	71,272	0	-9,153	62,119	62,118	1	0%
104089	Smart City Working Group Projects	15,600	70,633	0	-81,553	4,680	4,680	0	0%
	<b>Total Branch - Business and Innovation</b>	<b>57,200</b>	<b>141,905</b>	<b>0</b>	<b>-96,416</b>	<b>102,689</b>	<b>102,687</b>	<b>1</b>	<b>0%</b>

<b>Total Portfolio - Community Choice Portfolio</b>	<b>1,725,319</b>	<b>551,243</b>	<b>-6,483</b>	<b>-323,917</b>	<b>1,946,162</b>	<b>1,408,350</b>	<b>537,811</b>	<b>28%</b>
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	<b>Portfolio - Character Portfolio</b>								
	<b>Branch - Urban Landscapes</b>								
	<b>Stronger Communities Grant \$9m</b>								



## Quarterly Budget Review Capital Comparative Report by Branch for 2020/21 to 30 June

List By	Description	Original Budget \$	Approved Changes			Current Annual Budget \$	Actual YTD Period 13 \$	\$ Var \$	% Var	
			QBRs - Sept \$	QBRs - Dec \$	QBRs - Mar \$					
100689	Stronger Communities \$9m – Showground Grandstand	0	14,883	426	0	15,309	14,720	589	4%	●
100692	BGD-Stronger Communities \$9m–Bungendore sports hub Stage 1	2,331,913	0	0	0	2,331,913	2,293,927	37,986	2%	●
100177	QBN - CBD Improvements - Stage 2	0	0	0	27,940	27,940	11,035	16,905	61%	●
100184	QPR - Regional Sports Complex - Stage 1 and 2	19,760,000	577,179	0	-10,400,000	9,937,179	1,444,829	8,492,350	85%	●
100285	QBN - Showground Pavillion & Storage	727,602	0	0	-638,061	89,541	126,232	-36,691	-41%	●
100557	Braidwood Recreation Ground Construction	260,000	0	0	-260,000	0	0	0	0%	●
100977	BWD - Braidwood Skatepark	0	20,912	0	0	20,912	21,880	-968	-5%	●
100993	QBN - Brad Haddin Oval Storage Shed	0	19,472	0	0	19,472	15,265	4,206	22%	●
104036	QBN - - Ernie Beaver Park Playground - 2019-20	0	8,406	0	0	8,406	8,083	323	4%	●
104038	QBN - - Blackall Park Shelter - 2020-21	52,000	0	0	-7,589	44,411	44,411	0	0%	●
104039	QBN - - Hope Marland Park Playground - 2020-21	156,000	150,280	0	-3,731	302,550	302,549	0	0%	●
104040	QBN - - Taylor Park Irrigation - 2020-21	135,200	0	0	-2,874	132,326	132,327	0	0%	●
104244	QBN - Moore Park improvements	260,000	-260,000	0	0	0	0	0	0%	●
104245	BWD - Braidwood Recreation Ground Drainage channel,	156,000	0	0	-156,000	0	0	0	0%	●
104246	QBN - Orana Park , Creastwood Playground & Shade Sail	156,000	0	0	753	156,753	156,753	0	0%	●
104356	BWD Showground Stimulus Program Phase 1	0	26,560	0	0	26,560	26,560	0	0%	●
104493	Regional Sports Complex Phase 2	0	0	0	0	0	19,178	-19,178	0%	●
104516	QPR - LRCI- Phase 2	0	0	0	350,000	350,000	46	349,954	100%	●
760502	QPR - Memorial Park Development Capital	1,040,000	0	0	-1,040,000	0	0	0	0%	●
<b>Total Branch - Urban Landscapes</b>		<b>25,034,715</b>	<b>557,691</b>	<b>426</b>	<b>-12,129,561</b>	<b>13,463,270</b>	<b>4,617,794</b>	<b>8,845,477</b>	<b>66%</b>	

<b>Total Portfolio - Character Portfolio</b>	<b>25,034,715</b>	<b>557,691</b>	<b>426</b>	<b>-12,129,561</b>	<b>13,463,270</b>	<b>4,617,794</b>	<b>8,845,477</b>	<b>66%</b>	
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	<b>Portfolio - Connections Portfolio</b>									
	<b>Branch - Transport &amp; Facilities</b>									
	<b>Safer Roads and Blackspot Projects</b>									
101217	QBN - Uriarra/Ross/Stornaway - traffic changes	208,000	958,310	0	0	1,166,310	1,070,526	95,784	8%	●
	<b>DRFA Flood Damage Feb 2020 – Local Roads</b>									
104552	DRFA Floor Damage Feb 2020 - Little Bombay Road Bridge	0	0	0	0	0	141,664	-141,664	0%	●
	<b>Local Rds Reseal Program</b>									
101011	BWD - Araluen Road - Reseal	0	0	104,416	-20,221	84,195	85,437	-1,242	-1%	●
101054	Hoskinstown Road Reseal	0	31,250	0	0	31,250	31,250	0	0%	●
101067	BWD - Saleyards Lane Reseal	0	0	0	515	515	515	0	0%	●
101223	Bombay Road - Reseal	0	0	0	25,183	25,183	25,182	0	0%	●
	<b>Local Rds Resheeting Program</b>									
101031	BGD - Collector Road Resheet	0	3,328	0	0	3,328	3,199	129	4%	●
	<b>Roads to Recovery Program</b>									
101219	QBN - Burra S bends	0	1,718,493	0	1,456,000	3,174,493	3,039,048	135,445	4%	●
101651	R2R 20/21 Oallen Road Segments 70-80 - Stabilisation	0	270,400	0	0	270,400	335,611	-65,211	-24%	●
101652	R2R 20/21 Oallen Road Segment 200 - Stabilisation	0	145,600	0	0	145,600	146,750	-1,150	-1%	●
101653	R2R 20/21 Bungendore Road - Stabilisation	0	548,817	0	0	548,817	614,585	-65,768	-12%	●



## Quarterly Budget Review Capital Comparative Report by Branch for 2020/21 to 30 June

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101654	R2R - FLR 20/21 Majors Creek Road - Stabilisation	0	624,000	0	624,000	1,248,000	1,318,318	-70,318	-6%	●
	<b>Qbn Civic &amp; Cultural Precinct</b>									
100911	Smart Cities - QHOSH	0	15,836	0	0	15,836	15,836	0	0%	●
	<b>DRFA Fire Damage Nov 2019 - Local Rds</b>									
104553	DRFA Fire Damage Nov 2019-Monga Lane Bridge (Lyons Bridge)	0	0	0	0	0	458,649	-458,649	0%	●
104554	DRFA Fire Damage Nov 2019 - Forbes Creek Road Bridge	0	0	0	0	0	612,034	-612,034	0%	●
	<b>Stronger Communities Grant \$9m</b>									
100698	Stronger Communities \$9m – Aquatic Centre paint and restore	62,400	0	0	-32,400	30,000	0	30,000	100%	●
	<b>\$70m Monaro Package</b>									
100133	QBN - Old Cooma Road Stage 2 - Googong Rd - ELP	0	104,000	0	0	104,000	442,429	-338,429	-325%	●
102062	BWD - MR92 Section 1 - Construct & Seal - Grants NerrigaRd	0	0	104,000	0	104,000	71,584	32,416	31%	●
102063	MR92 Section 2 - Construct & Seal - Stewarts Crossing Proj	0	0	260,000	0	260,000	283,164	-23,164	-9%	●
102064	MR92 Section 3 - Construct & Seal - Ningenimble Project	4,108,000	0	-416,000	0	3,692,000	62,798	3,629,202	98%	●
102065	BWD-MR92 Section 4-Reconstruct widen & seal-Durran Durra PJ	7,176,000	0	0	0	7,176,000	5,389,615	1,786,385	25%	●
102066	MR92 Section 5 - Recon widen & seal - Euradux Rd to Tates Ln	124,800	0	0	-124,800	0	0	0	0%	●
102067	MR92 Section 6 - Recon widen & seal - Oallen Rd to Willow	0	0	52,000	0	52,000	14,677	37,323	72%	●
102076	BGD - Roundabout on Malbon St	2,365,430	-54,865	0	-2,227,365	83,200	74,827	8,373	10%	●
102088	MR92 Section 18 – Construct Intersection with MR51	988,000	0	0	0	988,000	350,477	637,523	65%	●
	<b>TNSW Road &amp; Bridge Renewal Programs</b>									
101460	BWD - Fixing Local Roads Round 1 - Araluen Road	312,000	135,200	0	0	447,200	528,419	-81,219	-18%	●
104160	BGD - Gidleigh Lane – Gidleigh Bridge Replacement	567,507	0	0	0	567,507	646,217	-78,710	-14%	●
104513	CFL - Foxlow St - Molonglo River Bridge Replacement - FCB	0	0	0	0	0	443	-443	0%	●
104514	BWD - Wallaces Gap Rd - Back Creek Bridge Replacement - FCB	0	0	0	0	0	358	-358	0%	●
	<b>RFS Infrastructure Projects</b>									
100986	BWD - Majors Creek RFS Station replacement	416,000	275,936	0	0	691,936	663,610	28,325	4%	●
104169	BGD - Mulloon RFS Station – Design and Construction	728,000	0	0	0	728,000	296	727,704	100%	●
	<b>Other Transport and Facilities Projects</b>									
100150	QBN - Ellerton Drive Extension	0	74,880	0	0	74,880	109,880	-35,000	-47%	●
100183	QBN - Efficient street lighting upgrades	3,432,000	0	-3,432,000	0	0	0	0	0%	●
100225	Council Chambers Interior Refurbishment - Building	31,200	0	0	0	31,200	0	31,200	100%	●
100265	QBN Civic & Cultural Precinct	38,970,878	-21,075,558	-688,282	-12,489,000	4,718,038	3,067,768	1,650,270	35%	●
100353	QBN - -Bitumen Resealing -	477,360	244,404	-52,000	-192,404	477,360	0	477,360	100%	●
100354	QBN - -Pavement Rehabilitation -	293,280	0	0	-288,221	5,059	0	5,059	100%	●
100359	QPR - Security Project - Access Control and key replacement	153,026	0	0	-3,692	149,334	49,660	99,673	67%	●
100779	BWD - Larbert Road - Heavy Patching S94 funded	0	135,200	0	0	135,200	372,299	-237,099	-175%	●
100780	QBN - Antill Street - Reseal	0	1,054	0	0	1,054	1,013	40	4%	●
100861	BGD- car park off Ellendon St	1,497,600	192,113	57,487	-1,064,520	682,680	47,961	634,719	93%	●
100862	BWD- Carpark Wallace St	852,800	0	0	-852,800	0	361	-361	0%	●
100879	BWD - office smart hub/cultural space	3,213,600	-3,213,600	0	0	0	0	0	0%	●
100925	CFL - Bridge Replacement - Silver Hills	0	5,139	0	0	5,139	4,941	198	4%	●
100959	QBN - Upgrade Bicentennial Hall - RCF Stage 1 & 2	0	1,613,507	0	0	1,613,507	1,374,901	238,606	15%	●
100963	QBN Aquatic Centre - Replace Fencing	31,200	0	0	6,805	38,005	38,005	0	0%	●



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100965	QBN-Axis Youth Centre - Renew fencing	10,400	0	0	0	10,400	10,072	328	3%	●
100972	BWD - Office Refurbish & Smart Hub	0	3,564,288	0	-3,564,288	0	0	0	0%	●
101002	QPR - Local Roads Renewal - Capital	2,730,000	-3,328	-457,600	-1,738,335	530,737	0	530,737	100%	●
101013	QPR - Road to Recovery Budget Only - Capital	1,588,817	-1,588,817	0	0	0	0	0	0%	●
101234	BGD - Norton Road - Reseal	0	510	0	0	510	490	20	4%	●
101297	BGD - Rehab Tarago Road Between Mt Fairy and Goulburn	1,040,000	0	0	0	1,040,000	82,725	957,275	92%	●
101300	QPR Local Roads Rehabilitation	624,000	-135,200	-343,200	0	145,600	0	145,600	100%	●
101324	QBN - Annand Place - Reseal	0	0	0	0	0	3,393	-3,393	0%	●
101337	QBN - Doeberl Place - Reseal	0	0	0	0	0	7,799	-7,799	0%	●
101352	QBN - Glenora Court - Reseal	0	169	0	0	169	163	6	4%	●
101364	QBN - Kathleen Street - Reseal	0	343	0	0	343	330	13	4%	●
101407	QBN - - Stephens Road - Stabilisation	0	0	0	164,808	164,808	164,808	0	0%	●
101421	BWD - Elrington St Reseal	0	0	0	30,813	30,813	35,932	-5,119	-17%	●
101424	BWD - George St - Reseal	0	0	0	21,512	21,512	22,135	-622	-3%	●
101428	BWD - Monga Lane Reseal	0	0	68,903	0	68,903	68,903	0	0%	●
101429	BWD - Monkittee St Reseal	0	0	0	20,851	20,851	21,645	-794	-4%	●
101436	BWD - Reidsdale Rd Reseal	0	8,947	202,214	0	211,162	211,431	-269	0%	●
101438	BWD - Seymour St Reseal	0	0	0	30,948	30,948	30,948	0	0%	●
101459	QBN - Dunns Creek Road -Design and Land acquisition	0	2,020,000	60,000	-2,080,000	0	0	0	0%	●
101475	BWD - Araluen Street - Reseal	0	0	0	14,032	14,032	14,032	0	0%	●
101476	QBN - Arthur Street - Reseal	0	0	0	5,668	5,668	5,668	0	0%	●
101477	QBN - Barracks Flat Drive - Reseal	0	0	0	0	0	28,899	-28,899	0%	●
101478	QBN - Bicentennial Drive - Reseal	0	5,762	0	0	5,762	5,540	222	4%	●
101482	QBN - Broughton Place - Reseal	0	0	0	0	0	6,342	-6,342	0%	●
101485	QBN - Campbell Street - Reseal	0	2,090	0	0	2,090	15,977	-13,886	-664%	●
101487	BGD - Canning Close - Reseal	0	300	0	0	300	288	12	4%	●
101489	BWD - Clyde Street - Reseal	0	0	0	6,905	6,905	6,905	0	0%	●
101490	BWD - Coghill Street - Reseal	0	0	0	13,421	13,421	14,767	-1,346	-10%	●
101491	BGD - Collector Road - Reseal	0	1,211	0	0	1,211	1,164	47	4%	●
101495	BWD - Cowper Street - Reseal	0	0	8,355	13,334	21,689	23,258	-1,569	-7%	●
101496	QBN - Crawford Lane - Reseal	0	0	0	5,488	5,488	5,487	1	0%	●
101497	QBN - Crawford Street - Reseal	0	0	0	4,692	4,692	4,693	0	0%	●
101503	QBN - Derrima Road - Reseal	0	2,250	0	0	2,250	2,163	86	4%	●
101504	QBN - Donald Road - Reseal	0	0	7,515	0	7,515	7,226	289	4%	●
101506	BWD - Duncan Street - Reseal	0	0	13,259	0	13,259	18,390	-5,131	-39%	●
101513	QBN - Frederick Street - Reseal	0	477	0	0	477	459	19	4%	●
101514	BWD - Garvey Street - Reseal	0	0	0	0	0	5,929	-5,929	0%	●
101515	QBN - Gordon Avenue - Reseal	0	0	0	12,667	12,667	12,667	0	0%	●
101517	QBN - Hellmund Street - Reseal	0	0	0	25,888	25,888	25,887	0	0%	●
101518	BWD - Hill Street - Reseal	0	0	0	38,719	38,719	43,443	-4,724	-12%	●
101520	QBN - Hincksman Street - Reseal	0	0	0	52,108	52,108	52,109	0	0%	●
101524	QBN - Keder Street - Reseal	0	0	0	12,832	12,832	12,831	0	0%	●



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			QBRs - Sept \$	QBRs - Dec \$	QBRs - Mar \$					
101528	QBN - Lenane Street - Reseal	0	78	0	0	78	75	3	4%	●
101530	QBN - McKeahnie Street - Reseal	0	966	0	0	966	929	37	4%	●
101531	BWD - Mckellar Street - Reseal	0	0	0	5,837	5,837	11,218	-5,382	-92%	●
101534	QBN - Munro Road - Reseal	0	1,197	0	0	1,197	1,151	46	4%	●
101537	QBN - Oneill Street - Reseal	0	282	0	0	282	271	10	4%	●
101541	QBN - Ross Road - Reseal	0	2,134	0	0	2,134	2,052	82	4%	●
101542	QBN - Royalla Drive - Reseal	0	2,343	0	0	2,343	2,253	90	4%	●
101547	QBN - Sunnybar Parade - Reseal	0	299	0	0	299	287	12	4%	●
101550	QBN - Tate Street - Reseal	0	321	0	0	321	309	12	4%	●
101552	QBN - Thorpe Aveune - Reseal	0	25	0	0	25	24	1	5%	●
101553	QBN - Uralba Court - Reseal	0	160	0	0	160	154	6	4%	●
101557	QBN - Waniassa Street - Reseal	0	17	0	0	17	16	1	5%	●
101558	QBN - Waterfall Drive - Reseal	0	629	0	0	629	605	24	4%	●
101566	QBN - Christopher Crescent - Reseal	0	264	0	0	264	254	10	4%	●
101570	QBN - Numeralia Drive - Reseal	0	761	0	0	761	732	29	4%	●
101573	QBN - Tharwa Road - Reseal	0	5,351	0	0	5,351	5,145	205	4%	●
101587	QBN - Buckley Place - Reseal	0	0	0	11,850	11,850	11,849	1	0%	●
101588	QBN - Federal Highway Service Road - Reseal	0	0	156,000	17,903	173,903	209,082	-35,179	-20%	●
101589	QBN - Flora Place - Reseal	0	0	0	26,885	26,885	26,885	0	0%	●
101590	QBN - Lever Place - Reseal	0	0	0	18,774	18,774	18,774	0	0%	●
101592	QBN - Old Cooma Road - Reseal	0	26,090	0	29,662	55,752	53,608	2,144	4%	●
101593	QBN - Endurance Avenue - Stabilisation	0	0	92,819	1	92,820	92,819	1	0%	●
101597	BWD - Ryrie Street - Stabilisation	0	0	161,200	0	161,200	127,188	34,012	21%	●
101611	QBN - Ross Rd - Resurfacing	0	0	52,000	0	52,000	4,849	47,151	91%	●
101614	QBN - Whisperer Place - Reseal	0	0	0	20,902	20,902	20,901	0	0%	●
101616	QBN - Delmar Cres - Reseal	0	282	0	0	282	271	11	4%	●
101618	QBN - Atholbar Way - Reseal	0	0	0	8,320	8,320	5,216	3,104	37%	●
101619	QBN - Bellamba Place - Reseal	0	0	0	3,790	3,790	3,790	0	0%	●
101620	QBN - Binowee Drive - Reseal	0	0	0	87,599	87,599	87,599	0	0%	●
101623	QBN - Furlong Road - Reseal	0	0	0	25,607	25,607	25,607	0	0%	●
101624	QBN - Glebe Avenue - Reseal	0	0	0	10,400	10,400	10,712	-312	-3%	●
101625	QBN - Graham Place - Reseal	0	0	0	6,699	6,699	6,698	0	0%	●
101626	BWD - Hassall Circuit - Reseal	0	0	6,647	0	6,647	6,647	0	0%	●
101627	QBN - Kaye Place - Reseal	0	0	0	4,543	4,543	4,543	-1	0%	●
101628	QBN - Kinkora Place - Reseal	0	0	0	6,129	6,129	6,129	0	0%	●
101630	BWD - Lascelles Street - Reseal	0	0	5,933	0	5,933	5,933	0	0%	●
101633	BGD - Merino Vale Drive - Reseal	0	0	0	35,717	35,717	35,717	0	0%	●
101634	QBN - Muir Place - Reseal	0	0	0	10,220	10,220	10,220	0	0%	●
101635	QBN Nimmitabel Place - Reseal	0	0	0	32,397	32,397	32,397	0	0%	●
101637	QBN - Old Sydney Road - Reseal	0	0	0	0	0	20,854	-20,854	0%	●
101639	QBN - Paterson Parade - Reseal	0	0	0	36,667	36,667	36,668	0	0%	●
101640	QBN - Robertson Road - Reseal	0	0	0	51,001	51,001	51,000	0	0%	●



## Quarterly Budget Review Capital Comparative Report by Branch for 2020/21 to 30 June

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101642	BWD - Royds Lane - Reseal	0	0	0	0	0	1,584	-1,584	0%	●
101643	BWD - Sandholes Road - Reseal	0	0	0	29,579	29,579	29,579	0	0%	●
101644	QBN - Steel Place - Reseal	0	0	0	4,003	4,003	4,003	0	0%	●
101646	BWD - Victory Sreet - Reseal	0	0	0	0	0	24,536	-24,536	0%	●
101647	QBN - Waterloo Street - Reseal	0	0	0	30,875	30,875	30,874	0	0%	●
101648	QBN - Wilgabar Way - Reseal	0	0	0	4,920	4,920	4,920	0	0%	●
101657	BWD - Coronation Avenue - Stalilisation	0	0	182,000	0	182,000	182,704	-704	0%	●
101658	BGD - Wamboin Hall Bin Enclosure Seal	0	0	0	38,604	38,604	40,818	-2,215	-6%	●
101659	QBN - Badgery Road - Guardrail Replacement	0	0	0	0	0	27,991	-27,991	0%	●
101660	QBN - Fitzgibbon Road Reseal	0	0	0	0	0	6,023	-6,023	0%	●
101661	Little Burra Road – Road Reserve Creation and upgrade	0	0	0	40,938	40,938	45,916	-4,978	-12%	●
102002	MR92 - Nerriga Rd - Capital	0	0	0	143,520	143,520	143,092	428	0%	●
102006	CFL - MR270 - Captains Flat Rd - Capital	165,360	0	0	-165,360	0	0	0	0%	●
102012	BWD - Cooma Rd/Krawaree Rd - Capital	336,960	-311,090	0	-25,870	0	0	0	0%	●
102023	Nerriga Road (MR92) reseal and heavy patching	0	0	0	0	0	71,140	-71,140	0%	●
102025	Macs Reef Road (RR7607) reseal and heavy patching	0	0	291,200	0	291,200	271,605	19,595	7%	●
102073	BWD-MR270 Cooma Road RRRP 19/20 Jinglemoney Rd to	742,560	611,902	0	0	1,354,462	1,764,903	-410,441	-30%	●
102089	MR92 – Construction of Charleyong Bridge Approaches (RMS)	0	93,600	0	0	93,600	311,240	-217,640	-233%	●
102098	CFL - Captains Flat Road Reconstruction \$10M	5,200,000	-4,160,000	0	-40,000	1,000,000	101,312	898,688	90%	●
102100	BWD - Cooma Road - Stabilisation	0	0	10,400	286,000	296,400	296,135	265	0%	●
102110	Regional Road Reseals - Tarago Road	0	0	0	7,091	7,091	91,540	-84,449	-1191%	●
102111	QPR - Old Cooma Road - Stabilisation	0	0	0	0	0	220,685	-220,685	0%	●
103137	MR52-Yass Road Asphalt Resurfacing–Parking lane&Shoulders	0	0	0	0	0	107,009	-107,009	0%	●
104023	BGD - Depot Temporary Lunchroom	0	15,584	0	0	15,584	9,658	5,926	38%	●
104066	QBN - Animal Pound - Internal Refurbishment	0	4,093	0	0	4,093	4,093	0	0%	●
104067	QBN Aquatic Centre - Refurbishment and Upgrade	0	2,273	0	0	2,273	184	2,089	92%	●
104073	QBN- The Q Performing Arts - Fire System	717,600	0	0	0	717,600	325,176	392,424	55%	●
104074	QBN- Googong Community Centre- Internal upgrades	10,400	0	0	0	10,400	0	10,400	100%	●
104075	BGD - Council Office Customer area	0	136,268	-136,268	0	0	0	0	0%	●
104076	BGD - Community Centre - Refurbishment	0	14,863	0	0	14,863	13,568	1,295	9%	●
104077	CFL - Hall Replace Leaking Roof	52,000	0	0	-10,857	41,143	0	41,143	100%	●
104078	BWD - Council Offices - Customer Area	0	39,516	0	0	39,516	0	39,516	100%	●
104086	QBN - Railway park lighting and CCTV safety Project	0	36,143	0	0	36,143	0	36,143	100%	●
104087	QBN- Construction of Googong Sub-Depot - Parks	218,400	0	0	0	218,400	21,788	196,612	90%	●
104093	BGD - Depot Replacement	0	179,072	0	0	179,072	163,345	15,727	9%	●
104155	BGD - Depot Washbay Construction	0	29,510	0	0	29,510	1,246	28,264	96%	●
104156	BWD - Depot Washbay Construction	0	30,197	0	0	30,197	419	29,779	99%	●
104161	BWD - Mayfield Road – Reedy Creek Bridge Replacement	1,387,298	0	0	0	1,387,298	704,278	683,020	49%	●
104290	QBN Depot - Fire services compliance works	62,400	0	0	-62,400	0	0	0	0%	●
104291	QBN Aquatic Centre HVAC/ Boiler replacement	364,000	0	0	0	364,000	76,443	287,557	79%	●
104292	QBN Westpac/Headspace replace HVAC system	62,400	0	0	0	62,400	44,154	18,246	29%	●
104296	BGD - Carwoola (Stoney Creek Hall) Internal Refurb	10,400	0	0	0	10,400	14,779	-4,379	-42%	●





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104298	BGD School of Arts - Refurb Toilet & external redeco	10,400	0	0	0	10,400	0	10,400	100%	
104299	BWD Depot - Security gates and repair to workshop	156,000	0	0	0	156,000	0	156,000	100%	
104364	QBN - Railway Park Organic Community Garden lighting	9,360	0	0	0	9,360	9,078	282	3%	
104365	BGD - Butmaroo St Seal - LRCI funding	104,000	0	0	0	104,000	243,527	-139,527	-134%	
104366	BGD - Majara Street Seal - LRCI funding	187,200	0	0	0	187,200	178,807	8,393	4%	
104368	QBN - Williamsdale Road Seal - LRCI Funding	632,017	0	0	0	632,017	21,714	610,304	97%	
104369	BWD - Skate Park - LRCI Funding	104,000	0	0	0	104,000	97,970	6,030	6%	
104370	BWD - Lascelles St Upgrade - LRCI funding	416,000	-416,000	0	0	0	0	0	0%	
104375	BWD - Teenager & Adult Disable Change Table	0	62,946	1,917	0	64,863	65,331	-468	-1%	
104455	QPRC - 2019-21 CPTIGS Bus Shelter Installation	0	0	107,536	0	107,536	0	107,536	100%	
104495	BWD-Upgrade and installation of lighting Braidwood Showground	0	0	490,202	0	490,202	327	489,875	100%	
104496	BWD-Upgrade of electrical supply at Braidwood Showground	0	0	254,327	0	254,327	4,925	249,402	98%	
104517	BGD - Bridge over Halfway Creek - LRCI Phase 2	0	0	0	325,000	325,000	591	324,409	100%	
104518	QBN - NER - Bindi Brook Causeway - LRCI - Phase 2	0	0	0	300,000	300,000	275	299,725	100%	
104519	QBN - Williamsdale Rd Extend Seal - LRCI- Phase 2	0	0	0	337,299	337,299	5,044	332,255	99%	
<b>Total Branch - Transport &amp; Facilities</b>		<b>82,951,053</b>	<b>-16,957,479</b>	<b>-2,775,019</b>	<b>-20,396,617</b>	<b>42,821,938</b>	<b>29,194,969</b>	<b>13,626,969</b>	<b>32%</b>	
<b>Branch - Utilities</b>										
<b>South Jerrabomberra Business Park</b>										
104349	QBN Stormwater infrastructure for South Jerra Innovation & S	0	904,790	1,450	0	906,240	1,791,242	-885,002	-98%	
700226	QBN - Water Connection Jerra Business Park	3,707,600	-148,304	5,704	0	3,565,000	2,151,941	1,413,060	40%	
700227	QBN - Sewer Connection Jerra Business Park	3,707,600	-148,304	5,704	0	3,565,000	1,522,252	2,042,748	57%	
<b>Fleet, Plant and Motor Vechiles</b>										
800000	QPRC Fleet Purchases	1,000,000	0	0	0	1,000,000	1,184,996	-184,996	-18%	
800010	QPRC Plant Purchases	2,080,000	1,560,000	0	0	3,640,000	2,642,037	997,963	27%	
800020	QPRC Fleet Sales	0	0	0	0	0	0	0	0%	
800025	QPRC Plant Sales	0	0	0	0	0	0	0	0%	
<b>Other Utilities Projects</b>										
100004	QBN - Network - Water	364,000	0	-364,000	0	0	0	0	0%	
100119	QBN - Googong Water Recycling Plant	364,000	0	0	0	364,000	147,504	216,496	59%	
100123	QBN - Sewage Treatment Plant Upgrade	4,160,000	0	0	0	4,160,000	2,988,849	1,171,151	28%	
100124	QBN - Sewer Mains Rehabilitation	2,600,000	0	-2,444,000	0	156,000	153,110	2,890	2%	
100148	QBN - Water Telemetry - Radio Up/Gs	208,000	52,000	0	0	260,000	261,131	-1,131	0%	
100548	BGD - Bungendore Landfill Reinstatement	1,560,000	0	0	-1,456,000	104,000	11,440	92,560	89%	
100550	Braidwood Waste Transfer Station Construction	0	43,019	0	0	43,019	41,364	1,655	4%	
100565	BGD - South Bungendore Drainage - Ellendon to Molonglo St	260,000	71,760	0	0	331,760	301,600	30,160	9%	
104454	BWD - Replacement of Site Shed at Nerriga Tip	0	0	33,192	0	33,192	33,192	-1	0%	
104498	Maslin Place drainage	0	0	0	70,720	70,720	74,901	-4,181	-6%	
700031	QBN - Stormwater Improvement Program	1,040,000	208,000	0	0	1,248,000	1,293,660	-45,660	-4%	
700039	Days Hill Water Pump Station	0	0	0	0	0	33,433	-33,433	0%	
700042	Currandooly WTP MKII	0	0	0	0	0	43,921	-43,921	0%	
700128	BWD - Water Services Replacement	62,400	0	0	-62,400	0	0	0	0%	





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700133	Cap Flat Replace Steel Reservoir	0	7,696	0	0	7,696	7,680	16	0%	●
700140	BGD - STP Recycled Water System	2,600,000	2,211,040	0	0	4,811,040	1,217,261	3,593,779	75%	●
700166	QPR - Water connections – Palerang	26,000	0	0	36,400	62,400	66,370	-3,970	-6%	●
700167	QBN - Water connections – Queanbeyan	0	62,400	124,800	0	187,200	104,644	82,556	44%	●
700168	QPR - Sewer connections – Palerang	20,800	0	0	0	20,800	6,506	14,294	69%	●
700169	QBN - Sewer connections – Queanbeyan	20,800	0	-15,600	0	5,200	197	5,003	96%	●
700188	QBN - Reservoir access and integrity upgrades	104,000	0	-104,000	0	0	0	0	0%	●
700191	BGD - Water Treatment Plant Upgrade	1,144,000	0	0	0	1,144,000	733,990	410,010	36%	●
700192	BGD - Reservoir 2021-22	208,000	170,456	0	0	378,456	292,368	86,088	23%	●
700193	QBN - Mains	780,000	-484,640	0	-295,360	0	0	0	0%	●
700202	QBN - Telemetry	20,800	0	0	0	20,800	0	20,800	100%	●
700213	QBN Sewer Pump stations	52,000	0	0	0	52,000	0	52,000	100%	●
700218	BGD - Sewer – SPS#4 refurbishment	0	73,112	-313	0	72,799	72,798	0	0%	●
700251	QBN - Upgrade of Capital Terrace - Sewer Pump Station	0	43,222	0	0	43,222	0	43,222	100%	●
700273	QBN - Wattle Street water main replacement	0	16,640	546	0	17,186	17,186	0	0%	●
700278	QBN - Ross Road Water Main (Uriarra Rd to Surveyor St)	0	468,000	0	295,360	763,360	450,951	312,410	41%	●
700279	QBN - QSTP drainage pipe between ponds 2 & 3	0	260,000	0	52,000	312,000	277,273	34,727	11%	●
700280	QBN - QSTP pond embankment drainage filter	0	364,000	0	0	364,000	10,410	353,590	97%	●
700281	QBN - WRP access gate	0	0	62,400	-8,320	54,080	51,427	2,653	5%	●
700282	QBN - Connection to reticulation for South Jerrabomberra	0	0	27,040	0	27,040	76,075	-49,035	-181%	●
710025	QPR - Old landfills	1,560,000	0	0	-1,560,000	0	0	0	0%	●
710028	BGD - WTS automatic gate and gate house portal	0	208,000	0	-10,400	197,600	177,996	19,603	10%	●
	<b>Total Branch - Utilities</b>	<b>27,650,000</b>	<b>5,942,887</b>	<b>-2,667,076</b>	<b>-2,938,000</b>	<b>27,987,810</b>	<b>18,239,708</b>	<b>9,748,103</b>	<b>35%</b>	
104447	<b>Branch - Assets</b>									
	QBN - Purchase of Road Monitoring Equipment	0	16,089	0	0	16,089	15,470	619	4%	●
	<b>Total Branch - Assets</b>	<b>0</b>	<b>16,089</b>	<b>0</b>	<b>0</b>	<b>16,089</b>	<b>15,470</b>	<b>619</b>	<b>-4%</b>	
	<b>Branch - Contracts and Projects</b>									
	<b>South Jerrabomberra Business Park</b>									
104107	QBN - South Jerrabomberra Northern Entry Road	21,320,000	-852,800	0	-2,163,568	18,303,632	10,576,788	7,726,844	42%	●
	<b>Safer Roads and Blackspot Projects</b>									
101296	QBN-Blackspot-Crawford,Antill & Erin Intersection Safety Up	104,000	0	0	-34,320	69,680	19,010	50,670	73%	●
104248	QBN - Blackspot - OCR/Railway Crossing Curve Upgrades	124,985	0	0	0	124,985	100,459	24,526	20%	●
104249	BWD - Blackspot - Araluen rd – Corridor Safety Treatme	696,585	0	0	0	696,585	686,764	9,821	1%	●
104555	QBN-Share Path Upgrade on Ellerton Drive QBN - TfNSW Funded	0	0	0	83,200	83,200	82,412	788	1%	●
	<b>Stronger Communities Grant \$9m</b>									
100701	Stronger Communities \$9m – Lascelles Street upgrade B'wood	0	1,213,488	0	-1,161,488	52,000	43,632	8,368	16%	●
	<b>Bungendore Redevelopment</b>									
104458	BGD - Bungendore Office Relocation	0	0	0	0	0	11,144	-11,144	0%	●
	<b>Other Contracts and Projects</b>									
100215	Collett St Bus Interchange Upgrade	0	2,651	0	0	2,651	0	2,651	100%	●



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100864	QBN - Waterfall path (2018-23)	222,810	0	0	0	222,810	0	222,810	100%	●
100866	QBN - Alanbar: Cooma to Waratah - (2020-21)	18,210	0	0	0	18,210	0	18,210	100%	●
100867	QBN - Anne St: Brigalow to Donald - (2020-22)	43,919	0	0	0	43,919	0	43,919	100%	●
100868	QBN - Route N1-N3 Stage 1 - (2020-23)	382,418	0	0	0	382,418	0	382,418	100%	●
100869	QBN - River Path to Barracks Flat Dr (#3-5)	56,160	370,164	0	0	426,324	388,624	37,700	9%	●
100894	QBN - Monaro St (Lowe to Crawford)	10,400,000	-3,034,673	-4,874,105	-9,925	2,481,297	351,348	2,129,949	86%	●
100953	BGD - Bungendore Flood Plain Works	728,000	0	-728,000	0	0	0	0	0%	●
101196	QPR - Traffic Modelling	172,172	0	0	-172,172	0	0	0	0%	●
104212	Bungendore Flood Risk Management Implementation Measure 1	795,600	38,944	321,142	0	1,155,686	1,084,814	70,872	6%	●
104247	QBN - Rosa St School Pedestrian - Upgrade	26,000	0	0	0	26,000	0	26,000	100%	●
104250	QBN - Cooma st / Glebe Avenue Pedestrian Safety Upgrade	62,400	0	0	0	62,400	0	62,400	100%	●
104359	QBN - Shared Path along Lanyon Drive	312,000	0	0	0	312,000	0	312,000	100%	●
104360	Mobile Variable Messaging Board	0	1,907	0	0	1,907	1,834	73	4%	●
104362	BWD - Footpath Wallace St Braidwood	83,200	0	0	0	83,200	86,514	-3,314	-4%	●
104367	QBN-River Path-Dane St toward Barracks Flat - LRCI Funding	145,600	-145,600	0	0	0	0	0	0%	●
104385	2019-21 CPTIGS - Bus Safety Upgrade Proposal Burra Rd	0	96,483	0	0	96,483	124,777	-28,294	-29%	●
<b>Total Branch - Contracts and Projects</b>		<b>35,694,059</b>	<b>-2,309,436</b>	<b>-5,280,963</b>	<b>-3,458,273</b>	<b>24,645,387</b>	<b>13,558,119</b>	<b>11,087,268</b>	<b>45%</b>	

<b>Total Portfolio - Connections Portfolio</b>	<b>146,295,112</b>	<b>-13,307,940</b>	<b>-10,723,058</b>	<b>-26,792,890</b>	<b>95,471,224</b>	<b>61,008,266</b>	<b>34,462,959</b>	<b>-36%</b>	
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104165	<b>Portfolio - Capability Portfolio</b>									
	<b>Branch - Office of Portfolio General Manager Capability</b>									
	QPR - Implementation of TechOne Performance Planner	16,640	0	-16,640	0	0	0	0	0%	●
<b>Total Branch - Office of Portfolio General Manager Capability</b>		<b>16,640</b>	<b>0</b>	<b>-16,640</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	
104185 104236 104371 104449	<b>Branch - Workplace &amp; Governance</b>									
	QBN - Sale of 181 Cooma Street	0	5,200	0	0	5,200	7,000	-1,800	-35%	●
	BGD - Land acquisition for Bungendore Sports Field	0	0	23,299	-23,299	0	0	0	0%	●
	QBN - Purchase of Large Body Rescue Randy	0	3,781	-399	0	3,382	3,252	130	4%	●
	QBN Aquatic centre Improvements WHS Issues	0	12,480	0	0	12,480	5,084	7,396	59%	●
<b>Total Branch - Workplace &amp; Governance</b>		<b>0</b>	<b>21,461</b>	<b>22,900</b>	<b>-23,299</b>	<b>21,062</b>	<b>15,336</b>	<b>5,726</b>	<b>27%</b>	
100122 100168 104116	<b>Branch - Digital</b>									
	QPR - IT Tablet & Phone Purchases	72,800	0	-2,800	0	70,000	70,714	-714	-1%	●
	QPR - Hardware Refresh – IT equipment	93,600	0	-3,600	0	90,000	112,132	-22,132	-25%	●
	QPR - Facilities booking system	0	46,769	6,240	0	53,009	40,544	12,465	24%	●
<b>Total Branch - Digital</b>		<b>166,400</b>	<b>46,769</b>	<b>-160</b>	<b>0</b>	<b>213,009</b>	<b>223,390</b>	<b>-10,381</b>	<b>-5%</b>	

<b>Total Portfolio - Capability Portfolio</b>	<b>183,040</b>	<b>68,230</b>	<b>6,100</b>	<b>-23,299</b>	<b>234,071</b>	<b>238,726</b>	<b>-4,655</b>	<b>-2%</b>	
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